

CAPITAL MARKETS & ESG DAY

9 November 2022



SUSTAINABLE
EVENT



Committed to:
 **SDG**

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Cybersecurity Governance

Rosa Kariger

Global Cybersecurity Director



Cybersecurity Governance

01 Cybersecurity Challenges

- Key Cybersecurity Challenges
- Cybersecurity Goals

02 Cybersecurity Strategy and Governance Model

- Global Cybersecurity Strategy
- Cybersecurity Governance Model

03 Cybersecurity Pillars

- Pervasive Cybersecurity Culture
- Independent Challenge and Assurance
- Collaboration to enhance Systemic Resilience

INCREASINGLY COMPLEX ECOSYSTEM AND THREAT LANDSCAPE

KEY CYBERSECURITY CHALLENGES



Changing energy ecosystem & Legacy
Decarbonization, Decentralization, Digitization



Evolving attack surface
M&A, New assets, Remote Working, Cloud, OT Digitization



Rise of Cyberattacks worldwide
Ransomware, Digital Fraud, Geopolitics



Supply Chain attacks
Solarwinds, Kaseya, Log4j



Incipient and heterogeneous Regulation
GDPR, NERC, NIS 2.0, CER, etc.

CYBERSECURITY GOALS

- Protecting our Critical Infrastructures
- Ensuring reliability and quality of energy supply
- Protecting our customer's, employee's and third parties' personal data
- Ensuring integrity and confidentiality of financial and business information
- Protecting the company's brand and reputation
- Enhancing systemic resilience

CYBERSECURITY IS INTRINSIC TO INNOVATION AND DIGITAL TRANSFORMATION

Enabling secure operations, innovation, and digitization

in an increasingly **complex** ecosystem and threat landscape

by **embedding** Cybersecurity within Business' decisions and operations



BUSINESS ACCOUNTABILITY, GLOBAL INTELLIGENCE AND INDEPENDENT OVERSIGHT



- Risk Ownership
- Implementation of Cyber Security Controls
- Incident Management & Business Continuity

- Risk Governance and control framework
- Global Threat Intelligence
- Detection and coordinated response
- Oversight, Coordination & Reporting

- Independent compliance assurance
- Assessment of framework effectiveness

Internal Use

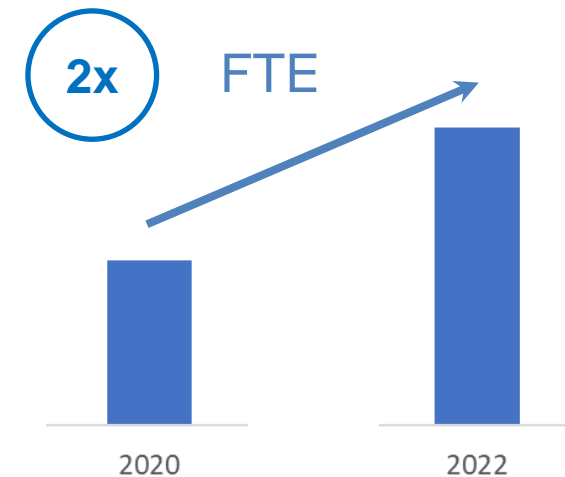
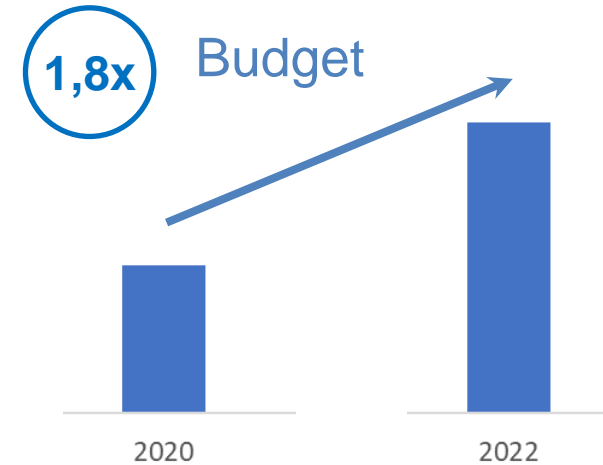
INCREASING BUSINESS COMMITMENT AND DEDICATION OF RESOURCES

BISOs nominated in each Business Area

Cybersecurity risks and plans included in the Agenda of all Governance Bodies

First Line of Defence Cybersecurity Office to coordinate technical projects globally

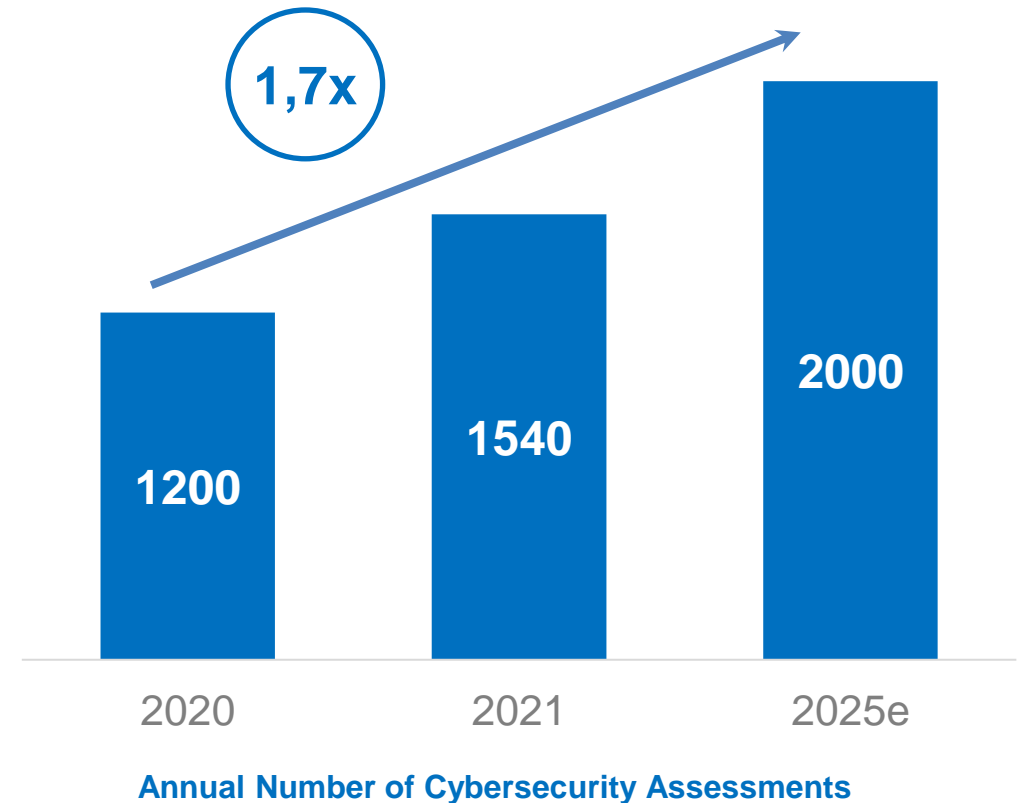
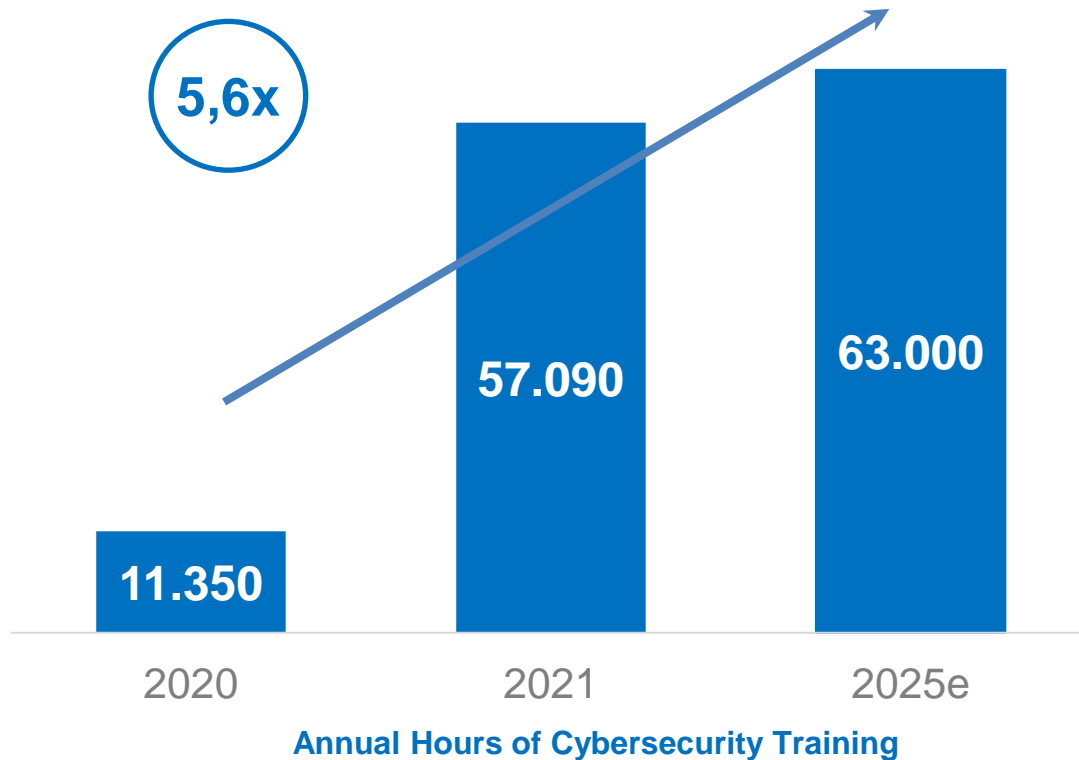
Strengthened global incident coordination and threat intelligence by the CISO



STRONG LEADERSHIP BY THE BUSINESSES AND CONTINUOUS INDEPENDENT CHALLENGE

CYBERSECURITY CULTURE

INDEPENDENT CHALLENGE AND ASSURANCE



ENHANCING SYSTEMIC CYBER RESILIENCE IN A HIGHLY INTERDEPENDENT ECOSYSTEM

Exchange of information and best practices

Collective situational awareness and mutual aid

Standardization and Security by Design

Enhanced regulatory approaches

