iberdrola GENERAL SHAREH●LDERS' MEETING 28 April 2023



Report of the Board of Directors

Proposed reduction in capital

Translation from the original in Spanish. In the event of any discrepancy, the Spanish-language version shall prevail.



REPORT PREPARED BY THE BOARD OF DIRECTORS OF "IBERDROLA, S.A." REGARDING THE PROPOSED REDUCTION IN SHARE CAPITAL BY MEANS OF THE RETIREMENT OF OWN SHARES INCLUDED IN ITEM 12 ON THE AGENDA FOR THE GENERAL SHAREHOLDERS' MEETING

1. Object of the report

This report has been prepared by the Board of Directors of "Iberdrola, S.A." (the "**Company**") pursuant to the provisions of Sections 286 and 318 of the *Companies Act (Ley de Sociedades de Capital)*, in order to provide a rationale for the proposed reduction in share capital by means of the retirement of own shares (the "**Reduction in Capital**") being submitted for the approval of the shareholders at the General Shareholders' Meeting under item 12 on the agenda.

Pursuant to such provisions of the *Companies Act*, to the extent that the Reduction in Capital entails the amendment of Article 10 of the *By-Laws* setting the share capital, the Board of Directors has prepared this report, which includes the purpose of and rationale for the proposal being submitted to the shareholders at the General Shareholders' Meeting.

2. Purpose of and rationale for the proposal

Pursuant to the provisions of the *Shareholder Remuneration Policy*, the Company maintains a strategy for growth in such remuneration in line with the increase in results, with a pay-out of between 65% and 75% of net profits attributed to the Company, as the controlling company, in its consolidated annual financial statements, which since 2018 has been implemented through the "Iberdrola Retribución Flexible" optional dividend system, and which consists of the implementation of two increases in capital by means of scrip issues, combined with the ability of the shareholders to decide to receive all or part of their remuneration in cash, choosing in this case to receive a dividend instead of receiving shares.

The issue of new shares as a result of said increases in capital by means of scrip issues is offset with reductions in share capital –like the one now proposed and like those that the Company has implemented each year since 2013–, which are intended to maintain the number of outstanding shares of the Company at approximately 6,240 million.

This avoids the dilution of interests in the share capital and contributes to maintaining the earnings per share of the Company, all of which benefits the shareholders.

Therefore, the Board of Directors has resolved to propose to the shareholders at the General Shareholders' Meeting a reduction in share capital that offsets the effects of the increases in share capital by means of scrip issues approved by the shareholders at the General Shareholders' Meeting held on second call on 17 June 2022 under items number 11 and 12 on the agenda¹ and which were implemented in the months of July 2022 and January 2023, respectively. If the Reduction in Capital

¹ And under the section entitled "Common terms and conditions of the dividend payment and increase in capital resolutions proposed under items 10, 11 and 12 on the agenda, by virtue of which the "Iberdrola Retribución Flexible" optional dividend system is implemented".



is ultimately approved, the total number of shares that the Company will retire will be a maximum of 206,364,000 own shares, each with a nominal value of €0.75, representing not more than 3.201% of the Company's share capital (the "Maximum Limit"), so that the number of outstanding shares is set at the target amount of 6,240 million.

3. Main terms and conditions of the Reduction in Capital

It is proposed to reduce the Company's share capital by a maximum of €154,773,000.00 through the retirement of a maximum of 206,364,000 own shares, each with a nominal value of €0.75, representing not more than 3.201% of the share capital at the time of approval of the corresponding resolution by the shareholders at the General Shareholders' Meeting (the "Reduction in Capital").

The Reduction in Capital shall be implemented by means of:

- (a) The acquisition of shares for their retirement through:
 - (i) the implementation of a programme for the buy-back of own shares, targeted at all the shareholders, approved by the Board of Directors at its meeting held on 14 March 2023² (the "Buy-back Programme"), which will be launched following the call to the General Shareholders' Meeting; and
 - (ii) the settlement of certain derivatives acquired by the Company prior to the date on which the Board of Directors (or the body acting by delegation therefrom) launches the Buyback Programme (the "Settlement of Derivatives").
- The retirement of own shares held in treasury following the close of the trading session on the (b) day prior to the date on which the Board of Directors (or the body acting by delegation therefrom) launches the Buy-back Programme.

In this regard, in order to observe the Maximum Limit in any case, an overall limitation would apply to the maximum number of shares to be retired that have been acquired in implementation of the Buyback Programme and pursuant to the Settlement of Derivatives (the "Overall Limit").

If the shares acquired in implementation of the Buy-back Programme and pursuant to the Settlement of Derivatives exceeds the Overall Limit, all of the own shares acquired in implementation of the Buyback Programme would first be retired. On the other hand, a number equal to the difference between the Overall Limit and the shares actually acquired in implementation of the Buy-back Programme would be retired from the own shares acquired pursuant to the Settlement of Derivatives. In this way, the remainder of any own shares acquired as a result of the Settlement of Derivatives would not be subject to retirement on occasion of the Reduction in Capital and would remain in treasury, always within the limits provided by applicable law.



Pursuant to: (i) Regulation (EU) No 596/2014 of the European Parliament and of the Council of 16 April 2014 on market abuse and Commission Delegated Regulation (EU) No 2016/1052 of 8 March 2016 supplementing Regulation (EU) No 596/2014 of the European Parliament and of the Council with regard to regulatory technical standards for the conditions applicable to buy-back programmes and stabilisation measures; and (ii) the authorisation granted by the shareholders at the General Shareholders' Meeting held on second call on 17 June 2022 under item 19 on the agenda.



The Company shall communicate both the approval and the launch of the Buy-back Programme to the market by issuing the corresponding notices of other relevant information, which shall be published on the corporate website (www.iberdrola.com) and on the website of the National Securities Market Commission (*Comisión Nacional del Mercado de Valores*) (CNMV) (www.cnmv.es).

In the event of approval of the resolution regarding the Reduction in Capital that is the object of this report, the Board of Directors (with express power of substitution): (a) would set the terms and conditions and the final amount of the Reduction in Capital; and (b) would amend Article 10 of the *By-Laws* setting the share capital such that it reflects the new amount of share capital and the new number of outstanding shares (after deducting the number of own shares proposed to be retired).

The Reduction in Capital would not entail a return of contributions to the shareholders because the Company itself is the holder of the retired shares, and it would be carried out with a charge to unrestricted reserves by funding a retired capital reserve in an amount equal to the nominal value of the retired shares; such reserve could only be used by complying with the same requirements as those applicable to a reduction in share capital, as provided by Section 335 c) of the *Companies Act*.

Therefore, in order to make the implementation more simple and in accordance with the provisions of such provision, creditors of the Company would not be entitled to assert the right of objection established in Section 334 of the *Companies Act* in connection with the Reduction in Capital.

It is also proposed that the shareholders at the General Shareholders' Meeting ratify the acts performed to date by the Board of Directors in connection with the Buy-back Programme approved on 14 March 2023 and that they authorise the Board of Directors to implement the Reduction in Capital resolution (with express power of substitution pursuant to the provisions of Section 249 *bis*. I of the *Companies Act*) within a period not to exceed one month following the expiration of the Buy-back Programme, with authority to establish any terms that are not expressly set forth in the resolution approving the Reduction in Capital or that are a consequence thereof and to approve the resolutions, publish the announcements, take the steps, and execute the public or private documents that may be required or appropriate for the successful implementation of the Reduction in Capital.

Specifically, it is proposed to authorise the Board of Directors, with express powers of substitution, to adopt the corresponding resolutions amending the *By-Laws* in order to reflect the new amount of share capital and the number of shares resulting from the Reduction in Capital, as well as to take the steps and carry out the formalities required to cause the exclusion from trading of the retired shares from the Spanish Stock Exchanges and the removal thereof from the book-entry registers once the resolution regarding the Reduction in Capital has been implemented.

4. Proposed resolution submitted to the shareholders at the General Shareholders' Meeting

The proposed resolution relating to the reduction in share capital submitted to the shareholders for approval at the General Shareholders' Meeting reads as follows:



"ITEM 12 ON THE AGENDA

Reduction in capital by means of the retirement of a maximum of 206,364,000 own shares (3.201% of the share capital)

RESOLUTION

1. Reduction in share capital by means of the retirement of own shares

To reduce the share capital of "Iberdrola, S.A." (the "**Company**") by a maximum of €154,773,000.00 through the retirement of a maximum of 206.364,000 own shares, each with a nominal value of $\in 0.75$. representing not more than 3.201% of the share capital at the time of approval of the corresponding resolution by the shareholders at the General Shareholders' Meeting (the "Reduction in Capital").

The Reduction in Capital shall be implemented by means of:

- a) The acquisition of shares for their retirement through:
 - the implementation of a programme for the buy-back of own shares, targeted at all the (i) shareholders, approved by the Board of Directors at its meeting held on 14 March 2023³ (the "Buy-back Programme"), which will be launched following the call to the General Shareholders' Meeting; and
 - (ii) the settlement of certain derivatives acquired by the Company prior to the date on which the Board of Directors (or the body acting by delegation therefrom) launches the Buy-back Programme (the "Settlement of Derivatives").
- b) The retirement of own shares held in treasury following the close of the trading session on the day prior to the date on which the Board of Directors (or the body acting by delegation therefrom) launches the Buy-back Programme (the "Treasury Shares").

The Company shall communicate both the approval and the launch of the Buy-back Programme to the market by issuing the corresponding notices of other relevant information, which shall be published on the corporate website (www.iberdrola.com) and on the website of the National Securities Market Commission (Comisión Nacional del Mercado de Valores) (CNMV) (www.cnmv.es).

The terms and conditions of the Buy-back Programme (including the setting of the maximum number of shares to be acquired within the framework thereof and its effective period), the maximum potential amount of the Settlement of Derivatives, and the final figures for the Treasury Shares and the Reduction in Capital shall be set by the Company's Board of Directors (with express power of substitution).

Once the Board of Directors (or the body acting by delegation therefrom) has determined the final amount of the Reduction in Capital, Article 10 of the By-Laws setting the share capital would be



Pursuant to: (i) Regulation (EU) No 596/2014 of the European Parliament and of the Council of 16 April 2014 on market abuse and Commission Delegated Regulation (EU) No 2016/1052 of 8 March 2016 supplementing Regulation (EU) No 596/2014 of the European Parliament and of the Council with regard to regulatory technical standards for the conditions applicable to buy-back programmes and stabilisation measures (the "Regulations"); and (ii) the authorisation granted by the shareholders at the General Shareholders' Meeting held on second call on 17 June 2022 under item 19 on the agenda.



amended such that it reflects the new amount of share capital and the new number of outstanding shares.

2. Procedure for acquisition of the shares that will be retired

The total number of shares that the Company will be able to retire will be the result of adding: (a) the shares acquired through the Buy-back Programme and the Settlement of Derivatives; and (b) the Treasury Shares. This number will be a maximum of 206,364,000 own shares, each with a nominal value of $\in 0.75$, representing not more than 3.201% of the Company's share capital (the "**Maximum Limit**").

As provided in the resolution of the Board of Directors approved at its meeting held on 14 March 2023, own shares shall be acquired within the framework of the Buy-back Programme subject to the terms as to price and volume established in the Regulations.

In order to observe the Maximum Limit in any case, an overall limitation would apply to the maximum number of shares to be retired that have been acquired in implementation of the Buy-back Programme and pursuant to the Settlement of Derivatives (the "**Overall Limit**").

If the shares acquired in implementation of the Buy-back Programme and pursuant to the Settlement of Derivatives exceeds the Overall Limit, all of the own shares acquired in implementation of the Buyback Programme would first be retired. On the other hand, a number equal to the difference between the Overall Limit and the shares actually acquired in implementation of the Buy-back Programme would be retired from the own shares acquired pursuant to the Settlement of Derivatives. In this way, the remainder of any own shares acquired as a result of the Settlement of Derivatives would not be subject to retirement on occasion of the Reduction in Capital and would remain in treasury, always within the limits provided by applicable law.

Furthermore, pursuant to Section 340.3 of the Companies Act, if the Company does not acquire the maximum number of 206,364,000 own shares (taking into account Treasury Shares and shares acquired through the Buy-back Programme and the Settlement of Derivatives), the share capital shall be understood to be reduced by the sum of:

- *i.* the Treasury Shares; plus
- *ii.* the amount corresponding to the sum of the shares effectively acquired under the Buy-back Programme and the Settlement of Derivatives.

In contrast, in the event that: (a) the number of shares acquired under the Buy-back Programme and the Settlement of Derivatives added to (b) the Treasury Shares (together, the "Shares Subject to **Retirement**") exceeds the maximum number of own shares covered by the Reduction in Capital (206,364,000 shares), the difference between the number of Shares Subject to Retirement and the 206,364,000 shares covered by the Reduction in Capital shall not be retired.

3. Procedure for the reduction and reserves with a charge to which it is carried out

Pursuant to the provisions of Section 342 of the Companies Act, the Reduction in Capital must be implemented within one month following the expiration of the Buy-back Programme.



The Reduction in Capital does not entail a return of contributions to the shareholders because the Company itself is the holder of the shares being retired, and it shall be carried out with a charge to unrestricted reserves by funding a retired capital reserve in an amount equal to the nominal value of the retired shares; such reserve may only be used by complying with the same requirements as those applicable to a reduction in share capital, as provided by Section 335 c) of the Companies Act.

Therefore, in accordance with the provisions of such section, creditors of the Company will not be entitled to assert the right of objection contemplated by Section 334 of the Companies Act in connection with the Reduction in Capital.

4. Ratification of the resolutions of the Board of Directors

To ratify both the resolutions of the Board of Directors regarding the approval of the Buy-back Programme as well as the actions, statements and formalities regarding the public communication of the Buy-back Programme to date.

5. Delegation of powers

To delegate to the Board of Directors, with express power of substitution, the powers necessary to implement this resolution within a period not to exceed one month following the expiration of the Buyback Programme, with authority to establish any terms that are not expressly set forth in this resolution or that are a consequence hereof. In particular, and by way of example only, the following powers are delegated to the Board of Directors, with express power of substitution:

- (a) To perform any acts, make any statements or take any steps that may be required in connection with the public communication of the Buy-back Programme and with the formalities, if any, that must be carried out at Spanish regulatory agencies and Stock Exchanges; and negotiate, agree to and sign all contracts, agreements, commitments or instructions that may be necessary or appropriate for the successful completion of the Buy-back Programme.
- (b) To cause all announcements required by law to be published, acquire the shares under the Buyback Programme and retire them within one month following the expiration of the Buy-back Programme, in accordance with the terms approved herein.
- (c) To declare the approved Reduction in Capital to be completed and implemented, establishing, for such purpose, the final number of shares that must be retired and, as a result, the amount by which the share capital of the Company must be reduced in accordance with the terms established in this resolution.
- (d) To set the final amount of the Reduction in Capital based on the provisions of this resolution and establish any other terms that may be required to implement it, including, without limitation, the setting of the unrestricted reserves account that will be used to fund the retired capital reserve, all in accordance with the terms and conditions set forth above.
- (e) To amend Article 10 of the By-Laws setting the share capital such that it reflects the amount of share capital and the number of outstanding shares resulting from the implementation of the Reduction in Capital.
- (f) To take such steps and carry out such formalities as may be required and submit such documents as may be necessary to the competent bodies such that, once the shares of the Company have been retired and the notarial instrument for the Reduction in Capital has been



executed and registered with the Commercial Registry, the retired shares are delisted from the Madrid, Barcelona, Bilbao and Valencia Stock Exchanges, through the Automated Quotation System (Continuous Market), and they are removed from the corresponding book-entry registers of "Sociedad de Gestión de los Sistemas de Registro, Compensación y Liquidación de Valores, S.A." (Sociedad Unipersonal) (IBERCLEAR).

(g) To perform all acts that may be necessary or appropriate to implement and formalise the Reduction in Capital before any Spanish or foreign public or private entities and agencies, including acts for purposes of representation, supplementation or correction of defects or omissions that might prevent or hinder the full effectiveness of the foregoing resolutions.

Pursuant to the provisions of Section 249 bis.I) of the Companies Act, to expressly authorise the Board of Directors to further delegate the powers referred to in this resolution."

In Bilbao, on 14 March 2023.