

Methodology

Selection process

Iberdrola delves into a specific analysis of a group of organisations that are particularly relevant for their leadership, influence and contribution to the main processes of developing climate policies and promoting the energy transition.

The methodology for selection follows the following relevance criteria:

- 1) their active participation in the global climate agenda or in the elaboration of the main regulatory packages in the field of the energy transition;
- 2) presence of global actors in their membership;
- 3) leadership exhibited at international climate change summits (COPs);
- 4) the geographic reach of their campaigns and the impact they have on governments and the media.

Taking into account the above, in 2024 and 2025 Iberdrola carried out a specific analysis of 74 organizations, including industrial and sectoral associations, alliances, foundations, think tanks, NGOs and other international organizations.

For each of them, this extended analysis specifically details:

- the objectives they pursue,
- the main advocacy activities in which they have been involved, as well as
- the specific role played by Iberdrola in its governing bodies and in the execution of the main activities they carry out.

The analysis also includes an assessment of the degree of alignment of each organization with the practical implementation of the Paris Agreement and the promotion of the energy transition. To this end, Iberdrola has created an objective and scientifically based analysis methodology that considers elements such as the support granted by the organization to:

- the science of climate change,
- the achievement of a Net Zero emissions target by 2050,
- interim commitments (to 2030) consistent with the 1.5°C target;

- the deployment of green technologies and just transition.

Finally, the conclusions of the analysis also allow the company to identify the options available to redirect possible episodes of misalignment between the activities of the organization and the elements indicated above.

Assessment methodology

The Iberdrola group is committed to conducting a continuous evaluation of the climate positioning for the associations it collaborates with¹. According to our commitment to transparency, this evaluation will be published annually.

The evaluation process consists of two blocks: 'Climate ambition' and 'Climate relevance'. Each block is divided into specific indicators (refer to Table 1).

Table 1. Components of the climate positioning alignment assessment.

Blocks	Climate ambition	Climate relevance
Indicators	• Engagement (or support) of the organization with the climate science ecosystem. • Support for net zero emissions by 2050. • 2030 targets aligned with 1.5°C scenario. • Support for electrification, clean technologies, renewable energy, energy efficiency, green hydrogen... • Support for just transition and green growth as an opportunity.	• Inclusion of Global Members. • Participation in the international climate agenda. • Leadership at COPs. • Geographical scope of campaigns. • Impact on media and governments.

The indicators measure the association's performance on a scale of 0 to 100, and these scores are averaged to get a final score for each block. For the 'Climate ambition' block, based on the final score, each organization will be classified as: 'not aligned', 'partially aligned' or 'aligned' (refer to Table 2).

¹ Iberdrola's group liaison delegate in each organization is responsible for drafting a comprehensive assessment of the alignment of the climate advocacy positions of the mentioned organization with Paris Agreement following the framework included in the group's methodology. The Direction of Climate Change and Alliances will provide guidance on the incidence and relevance of each organization in the context of the global climate agenda.

Table 2. Level of alignment with the Paris Agreement based on the obtained score

Rating	Final Score	Explanation
Aligned	Score equal to or above 60	• Explicit and / or robust support to policy frameworks fully aligned with 1,5°C (net zero target, intermediate targets, climate transition plans...). • Active role (in different degrees) in developing and spreading positive narratives and cases on clean technologies and their impacts on communities, employees and/or value chains. • Proactive engagement with the global climate agenda at all levels (global, regional, local), with an intense range of activities in the key milestones (e.g. COPs)
Partially aligned	Score equal to or greater than 30 and less than 60	• Explicit or implicit support to net zero targets and 1.5°C scenario, active role in deploying positive narratives and positions on green transition. • Occasionally, they include a wide range of perspectives from different sector that in some contexts can weaken positions on key policy files or technologies perspectives assessments.
Not aligned	Score equal or less than 30	Show very general support to climate the agenda, but detailed positions are not aligned with 1.5°C. On some occasions, they can actively deploy actions to weaken the integrity of climate policy fields.

It's worth noting that organizations failing to meet a minimum score in 'Climate relevance' will not be included in the published results of the assessment due to their low impact relevance. Nevertheless, all associations are assessed against general Iberdrola' Statement as disclosed in Iberdrola's web page public affairs section. In the analysis performed for the FY2024, 74 organizations have been assessed as relevant².

The scores are determined by analyzing the organization's published materials, interventions, statements, social media presence, public consultations, and other relevant factors.³

² From all the organizations in which the Iberdrola Group participated in 2024 (373), an initial selection of those climate oriented is conducted. Over this selection the "climate-relevance" is assessed according to the above-mentioned methodology. Only those that are judged climate relevant are included in the analysis (74).

³ For each organization it will take into consideration, among other elements, the score in the InfluenceMap's platform "Lobby Map".