



(São Paulo, Brasil, 1965)

PROFESSIONAL PROFILE AND BIOGRAPHICAL DATA

Type: independent director.

Committees: member of the Audit and Risk Supervision Committee.

Dates of appointment and re-election as a director of Iberdrola, S.A.: 2 April 2020 and 17 May 2024.

Interest in the share capital of Iberdrola, S.A.: 4,576 shares (0.0%).

Other current positions and professional activities

She is a founding partner and CEO of RNA Capital. She is also an independent board member of Cielo, S.A. -and coordinator of its Risk Committee and of its Sustainability Committee-, as well as an independent board member of Pacífico Holding Imobiliária Hospitalar, S.A. and of Pacífico Operações Hospitalares, S.A. -and coordinator of the Audit, Risk and Governance committees of both companies-.

Academic training

Degree in Business Administration from Mackenzie University. She attended courses in Trade Finance and Corporate Finance at the School of Continuing Studies at New York University, Leadership at Columbia University and International, Global and Multinational Business Development at INSEAD Fontainebleau.

Noteworthy experience in the energy and industrial engineering sector

She has held the position of independent director at Neoenergia S.A., the country subholding company of the energy businesses in Brazil. While holding this position, she has obtained a first-hand understanding of the operation of the Iberdrola group and the main challenges and opportunities of the energy sector in a key market.

She has been an independent director and member of the audit committee of Companhia Distribuidora de Gás do Rio de Janeiro (CEG), the main activity of which is the distribution and retail sale of natural gas in the State of Rio de Janeiro (Brazil).

Noteworthy experience in other industries

She has more than 30 years of experience in the domestic and international financial market.

In her capacity as CEO of RNA Capital, she has been directly involved in advising and/or consulting companies in the "utilities" sector, such as AEGEA Saneamento e Participações S.A., leading company in the water sanitation private sector in Brazil, and its concessionaire Águas do Rio.

She has been a member of the Risk and Capital Committee of Bank of Brasil, an independent director of IRB-Brasil Resseguros, S.A., chair coordinator of its Risk and Solvency Committee and a member of its Investmens, Capital Structure and Dividend Committee, as well as a member of the advisory board of Mercado Eletrônico, a company dedicated to electronic B2B commerce. She served for 20 years at S&P Global Ratings. She was president of operation in Brazil and Argentina, and was Head of the Southern Cone in Latin America, Deputy-Head in Latin America, board member of BRC Ratings (Colombia) and head of Global Development Markets.

Before joining S&P, she also worked at other financial institutions such as Chase Manhattan and Citibank in the areas of credit and risk analysis. At the Commercial Bank of New York, she led the Correspondent Banking and Risk (Trade Finance) Areas focused on Latin America.

For three years, she was an independent consultant in Brazil, having worked on privatisation programmes, investments of international funds in the Brazilian market, M&A and financial engineering projects.

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