



PROFESSIONAL PROFILE AND BIOGRAPHICAL DATA

Type: independent director.

Committees: member of the Sustainable Development Committee.

Date of appointment as director of Iberdrola, S.A.: 17 March 2026.

Holdings in share capital of Iberdrola, S.A.: 0 shares (0.0%).

Other current positions and professional activities

Member of the board and of the Sustainability Committee of Norte Energia S.A., chair of the Brazilian Advisory Council for Sustainable Development (CEBDS) in Brazil, COP30 special envoy for the business sector, and member of the advisory board of Edelman Inc. She is also a founding member of the Brazilian Women Leaders Network for Sustainability, where she has actively defended and articulated the regulation of the carbon market since 2016.

Academic training

Degree in Economics from the University of Brasilia (UnB). She holds qualifications in Climate Change from the University of Cambridge, in Climate and Sustainability from Fundação Dom Cabral (Brazil) and in Carbon Market from the University of Melbourne. She has attended the Board Members Course of the Brazilian Institute of Corporate Governance (IBGC) in Brazil.

Noteworthy experience in the energy and industrial engineering sector

She has been an independent director of the country subholding company “Neoenergia, S.A.” and a member of its Audit, Sustainability (also holding the position of chair) and Remuneration and Succession Committees. She was the coordinator of the Thematic Chambers on Climate Change and Sustainable Finance of the Brazilian Business Council for Sustainable Development (CEBDS) in Brazil.

Noteworthy experience in other industries

She has been an advisor to the Ministry of Science and Technology in Brazil, where she headed the research sector on global changes, represented the Brazilian Government at the United Nations (UN) Climate Change Conferences (COPs), including the Kyoto Protocol, and led the group of developing countries (G77 + China). She has been coordinator of the Brazilian Forum on Climate Change and implemented the CDP (Carbon Disclosure Project), a global organisation that helps companies measure and disclose their environmental impact, in Brazil.

Other information

She has more than 25 years of experience in climate change and sustainable finance, promoting the mobilisation and structuring of businesses, governments and civil society. She has been part of the Steering Committee of the Carbon Pricing Leadership Coalition (CPLC), the Governing Board of the World Bank coalition focused on carbon pricing. As president of the Brazilian Business Council for Sustainable Development (CEBDS), she led several publications, including “Vision 2050 - A New Agenda for Companies” and the “Green Bond Issuance Guide”. She was president of Fábrica Ética Brasil, a consulting firm specialising in sustainability.

In recent years, she has led efforts to bring together the main voices of the Brazilian business sector on urgent issues for society, through the launch of movements including the “Business Movement for the Amazon”, “Climate Neutrality: A great opportunity” and “Entrepreneurs for the Climate”.

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