Contribution to group sustainability in 2021

The high volumes of purchases made by the Iberdrola group drive growth in the countries where the company signs contracts, favouring business, industrial and social development in the regions by creating jobs along the entire supply chain.

**Purchases and Supplier Management**

**Figures**

- **€ 12,000 MN** yearly procurement from local suppliers.
- **88%** purchasing from local suppliers.
- **+19,000 suppliers**.
- **27 days** of average supplier payment.

(1) The information has been prepared in accordance with Law 15/2010, of 5 July.

**Environmental (40%)**

**Social (30%)**

**Governance (30%)**

**Excellence and Commitment**

We promote and award excellence in our suppliers celebrating the Global Supplier of the Year awards, the King and Queen of Spain and receiving the CEPYME (商会) award for ethical purchasing. We also promote the Green Supply Chain program organized every two years to increase efficiency and reduce the carbon footprint of our purchases. We continue with the digital transformation started in 2019.

**Innovation**

- **Spin-off program** in R&D activities in 2021: 15% more than in 2020.
- **337€M** procurement, driving and leading its own change.

**Access**

- **Finance**
- **Innovation**
- **Implementation of green supply chain model**

**Challenges**

- **Continue the digital transformation and change of mindset in 2019**.
- **Carry out the digital transformation and change of mindset in R&D**.
- **Carry out the Digital Transformation program with 100% of the personnel**.
- **Carry out the RETO Awards for Supplier of the Year**.

**Contribution to group sustainability in 2021**

The high volumes of purchases made by the Iberdrola group drive growth in the countries where the company signs contracts, favouring business, industrial and social development in the regions by creating jobs along the entire supply chain.

**Awards**

**Dialogue and Satisfaction**

8,45/10

**Supplier satisfaction survey.**

**36%** of the total amount awarded has been allocated to suppliers evaluated on the basis of the ESG model.

**82.5% of the total amount awarded corresponds to suppliers of the appropriate level (more than 51 points and at least 30% of the points in each of the five axes).**

**15%** more than in 2020.

**Procurement, driving and leading its own change.**

**Existing policies**

- **Management Systems**
- **Greenhouse Gases**
- **Biodiversity**
- **Climate Change**
- **Water Management**
- **Human rights**
- **Diversity**

**Existing policies**

- **SDG**
- **Ethics and Compliance**
- **Sanctions**
- **Stakeholders**
- **Supply Chain**

**Access**

- **Finance**
- **Innovation**
- **Implementation of green supply chain model**

**Challenges**

- **Continue the digital transformation and change of mindset in 2019**.
- **Carry out the digital transformation and change of mindset in R&D**.
- **Carry out the Digital Transformation program with 100% of the personnel**.
- **Carry out the RETO Awards for Supplier of the Year**.