RESULTS PRESENTATION FIRST HALF July 21, 2021



	Committed to:		
SUSTAINABLE E V E N T		SDG	

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Agenda

Highlights of the period



H1 2021 ADJUSTED NET PROFIT UP 8% TO EUR 1.844 M

Reported EBITDA grows 10% to EUR 5.444 M (+15% excluding COVID and fx impact)

Gross investments of EUR 4,909 M (+37%)

~3,000 MW of Renewables installed in the last 12 months with more than 8,500 MW under construction

New growth platforms in core countries and new markets

Improved financial strength

Annual General Meeting: 65.8% quorum in with 97.6% average favorable vote

5.5% INCREASE IN ANNUAL SHAREHOLDER REMUNERATION TO EUR 0.422 PER SHARE





REPORTED EBITDA UP +10% (+15% EX-COVID AND FX IMPACT) 80% IN A-RATED COUNTRIES

BREAKDOWN BY BUSINESS



NETWORKS

New Rate Case in New York approved in November 2020
Brazil: Tariff readjustments and reviews with higher contribution from transmission and Neoenergia Brasilia

•UK: Larger regulated asset base

RENEWABLES

Contribution of additional capacity installed
Onshore wind: higher production
Offshore wind: East Anglia 1 fully operational in UK
Hydro: Increase in production in Spain

GENERATION AND SUPPLY

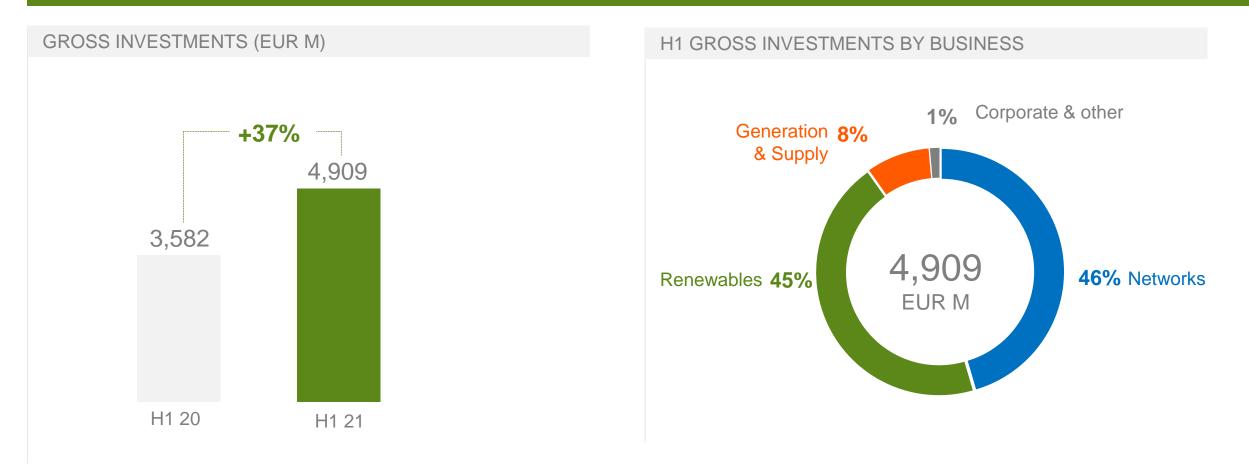
•Retail negatively impacted by higher energy commodity prices

EXCHANGE RATE IMPACT OF EUR 287 M AT EBITDA LEVEL





GROSS INVESTMENTS UP 37% TO EUR 4,909 M

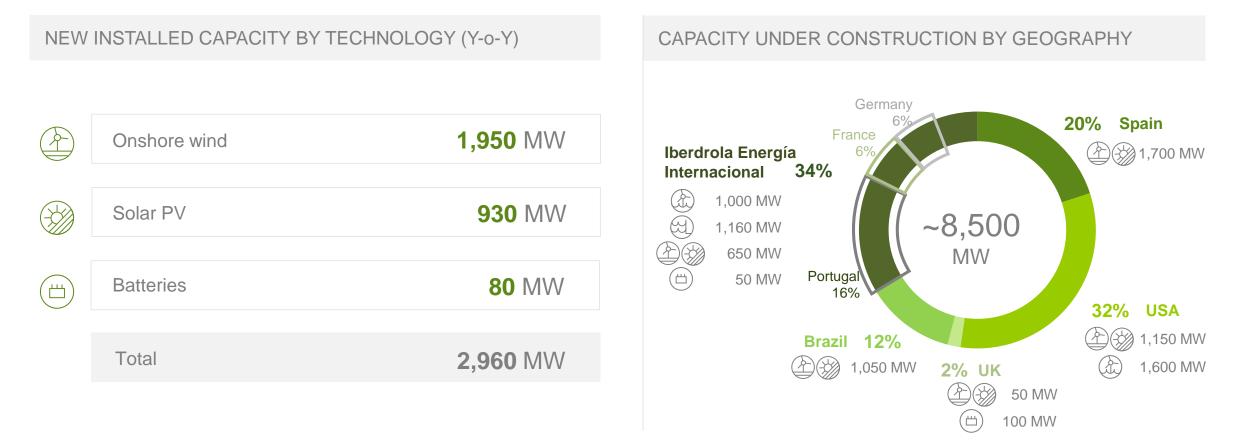


... MORE THAN 90% ALLOCATED TO NETWORKS AND RENEWABLES





~3,000 NEW MW IN OPERATION IN THE LAST 12 MONTHS...



... WITH MORE THAN 8,500 MW UNDER CONSTRUCTION OF WHICH 2,600 MW ARE OFFSHORE WIND





... WITH ~80% OF NEW CAPACITY TO 2025 INSTALLED, UNDER CONSTRUCTION OR READY TO BUILD

RENEWABLE CAPACITY¹ INSTALLED, UNDER CONSTRUCTION OR READY TO BUILD (MW)

	2020	2021	2022	2023	2024	2025	Total	
Offshore wind	294			500	1,300	800	2,894	
Onshore wind	1,691	1,230	1,650	1,400	100	500	6,570	
Hydroelectric		1,000		200			1,200	
Solar PV	874	1,650	2,570	2,100	2,500	1,200	10,894	
Batteries	31	170	90	100			391	
Total	2,890	4,050	4,310	4,300	3,900	2,500	21,950	
					Plan 20	20-2025	27,600	~80%

TOTAL PIPELINE OF 81,500 MW



ACTIVE MANAGEMENT OF SUPPLY CHAIN: NO MATERIAL IMPACT EXPECTED FROM COMMODITY PRICES

Major equipment is purchased globally

Advanced purchases for EUR 18 Bn since January 2020

High share of capex costs fixed in our investment decisions

Major equipment contracts include fx and commodity hedges

... WITH TOTAL EXPOSURE OF INVESTMENTS IN 2020-25 PLAN LOWER THAN 4%



PROJECTS UNDER CONSTRUCTION PROGRESSING ACCORDING TO PLAN

St. Brieuc 496MW	 All components being manufactured Fabrication of offshore substation underway First foundation works already in progress 	On track COD 2023
Vineyard Wind 1 800MW	 Executed Project Labor Agreements with Unions Permitting and authorization process completed Fabrication of main components underway 90% of project CAPEX secured Financial closed planned for August 2021 	On track COD 2023-24
Park City Wind 804MW	Design, permitting and procurement ongoingNotice of Intent received	On track COD 2025-26
Baltic Eagle 476MW	 Main supply contracts signature Fabrication of offshore substation underway Laying first evacuation cable Permit expected in September 2021 	On track COD 2024





NEW AUCTIONS OFFER ADDITIONAL ROUTES TO MARKET IN EUROPE...

AUCTIC	ONS FOR CURREN	NT PROJECTS			
		Auction	Туре	Auction Date	Ibe project/Capacity
	UK	4th Round CfD	Tariff	Q4 2021 - Q1 2022	EA Hub (3.1GW)
	Germany	Round O-1.3	Tariff	Q3 2021	Windanker (300MW)
AUCTIC	NS FOR NEW PIP	PELINE			
	UK	Scotwind	Seabed rights	Q3 2021	10GW (Total auction capacity)
:=	Denmark	Round 5	Seabed & tariff	Q4 2021	1.6GW
	Netherlands	Round 6	Seabed rights & tariff	Q1 2022	1.4GW
	France	Normandy Brittany	Seabed & tariff	Q1 2022 – Q2 2022	1.6GW
	Poland Seabed rights		4GW ction capacity)	Ireland Tariff	~5GW (Country target 2022-25)





....THE UNITED STATES AND ASIA-PACIFIC

AUCTIONS	FOR CURRENT P	ROJECTS			
		Auction	Туре	Auction Date	Ibe project/Capacity
US	SA	Rhode Island	Tariff	Q4 2021	501 South RoL (1.2GW)
	Ν	lassachusetts	Tariff	Q3 2021	522 area
		New York	Tariff	Q2 2022	(2.4GW)
Ja	ipan	Rounds 2,3,4	Seabed & Tariff	2022-24	Seihoku-oki, Saga & Satsuma (~2,000MW)
AUCTIONS I	FOR NEW PIPELI	NE			
🕘 Tai	iwan	Round 3	Seabed & Tariff	2022-2024	Two projects for 1,200 MW
US	SA	Bight Area	Seabed	n.a.	~7GW

CREATING NEW GROWTH PLATFORMS FOR 2025-2030





ALLIANCE WITH MAPFRE FOR THE DEVELOPMENT OF RENEWABLES ALREADY DELIVERING RESULTS...

Providing an additional platform for renewables growth

Optimizing financial structure

Crystalizing the value of our pipeline

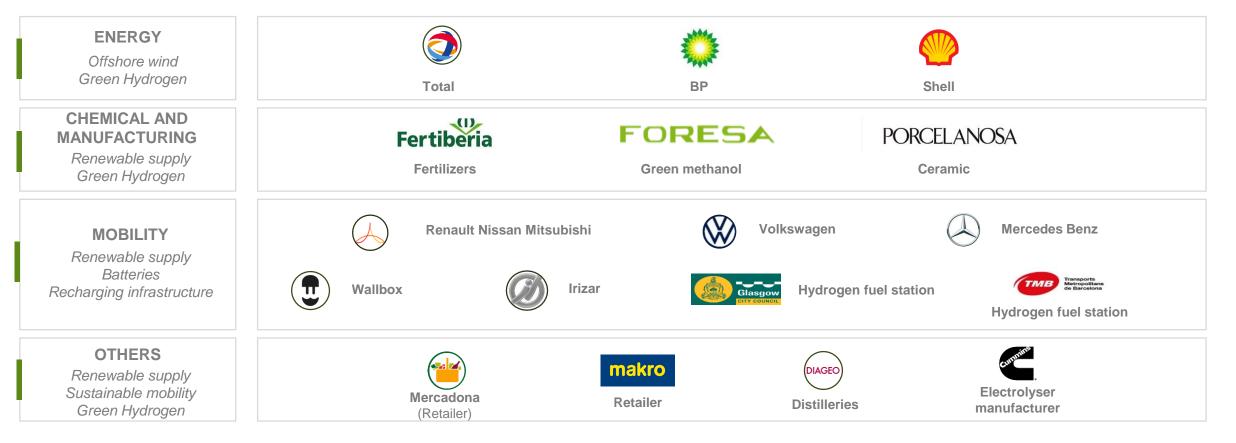
Increasing revenues through O&M services

WITH 225 MW ALREADY INTEGRATED IN JV AND 100 MW EXPECTED IN H2 2021 FOR A TOTAL TARGET CAPACITY OF MORE THAN 1,000 MW IN A FIRST PHASE





... AND EXPANDING OTHER ALLIANCES TO PROMOTE DECARBONIZATION...



...INCREASING ENERGY EFFICIENCY AND COMPETITIVENESS AND REDUCING CARBON FOOTPRINT





FULL CONSENSUS ON THE NEED TO PROMOTE ELECTRIFICATION AS THE KEY TOOL TO DECARBONIZE

CLIMATE NEUTRALITY AND GOALS ACCELERATION



-55% emissions by 2030 vs 1990



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-23% emissions by
2030 vs 1990
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- -50% / -52% emissions by 2030 vs 2005
- -78% emissions by 2035 vs 1990





-46% emissions by 2030 vs 2013

RECOVERY PLANS: GREEN AND DIGITAL



Next Generation EU



Green Industrial Revolution



American Jobs Plan





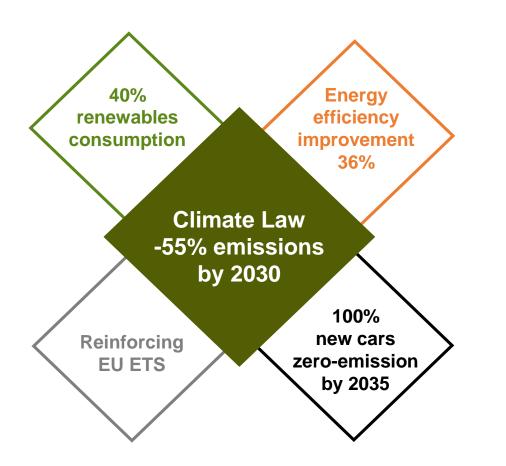
NEED TO ACCELERATE PERMITTING PROCESSES TO MAXIMIZE GROWTH AND JOB CREATION OPPORTUNITIES



Global Context



FIT FOR 55%: A COMPREHENSIVE LEGISLATIVE PACKAGE TO DELIVER THE EUROPEAN GREEN DEAL



DIRECTIVES

- •CO2 Market (EU ETS)
- Renewables
- •Energy Efficiency
- •Energy Taxation
- REGULATION
- •Carbon Border Adjustment Mechanism (CBAM)
- •Effort sharing
- •Land use (LULUCF)
- •Alternative fuel infrastructures
- •CO2 standards for cars and vans
- •FuelEU maritime
- ReFuelEU aviation
- •Climate action social facility



BRAZIL

- •Actions to eliminate hydrological risk (GSF) since 2015
- Drought mitigation measures

UNITED KINGDOM

- •RIIO-T2: Sectorial Appeal to CMA in process
- •RIIO-ED2: Draft plans published for final submission in December 2021

SPAIN

- •Climate Change and Energy Transition Law
- •Bill for the creation of the National Fund for the Sustainability of the Electricity System (FNSSE)
- •Draft Bill on the taxation of non-CO2 emitting technologies

USA

•UI (Connecticut): Tariffs approved until 2023

•NY Resiliency Bill with additional investments for storm hardening

REGULATORY FRAMEWORKS RECOGNIZE THE NEED FOR ADDITIONAL INVESTMENTS



PNM RESOURCES TRANSACTION: ONLY NEW MEXICO STATE APPROVAL REMAINING

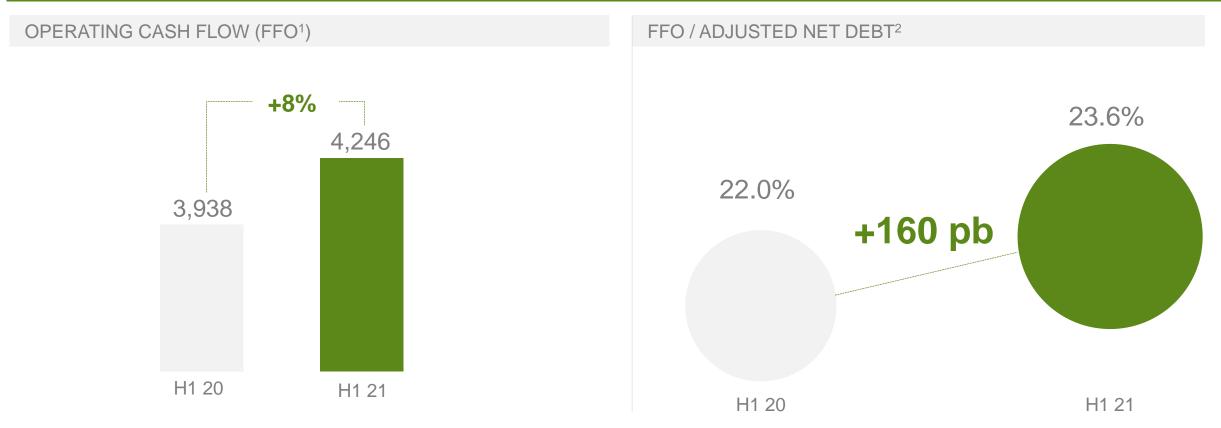
PNM RESOURCES SHAREHOLDER APPROVAL	\sim
FEDERAL	
Federal Energy Regulatory Commission (FERC)	\checkmark
Hart-Scott-Rodino Clearance (HSR)	\checkmark
Committee on Foreign Investment in the United States (CFIUS)	\checkmark
Federal Communications Commission (FCC)	\checkmark
Nuclear Regulatory Commission (NRC)	\checkmark
STATE	
Public Utility Commission of Texas (PUCT)	\checkmark
New Mexico Public Regulatory Commission (NMPRC)	Q4-21

... WITH CLOSING EXPECTED BY Q4 2021





REAFFIRMING CREDIT RATINGS DRIVEN BY STRONG RATIOS AND THE RESILIENCY OF OUR BUSINESS MODEL



LEADERS IN GREEN FINANCING, WITH EUR 32.4 BN IN GREEN / SUSTAINABLE FINANCING AND LIQUIDITY³ REACHING EUR 17.6 BN



¹ FFO = Net Profit + Minority Results + Amortiz.&Prov. – Equity Income – Net Non-Recurring Results + Fin. Prov.+ Goodwill deduction + Dividends from companies accounted via equity - /+ reversion of extraordinary tax provision ² Adjusted by Derivatives on Treasury shares with physical delivery that currently are out of the money (EUR 296 M at Jun 20 and EUR 129 M at Jun 2021). Proforma including Infigen, CEB and Poland ³ Including EUR 256 M signed in July 2021 up to date



IBERDROLA'S BUSINESS MODEL, FULLY ALIGNED WITH THE BEST PRACTICES ON ESG

ENVIRONMENT

- All our coal and fuel oil plants closed
- Emissions of 43 g/kWh, in the first half of 2021
- Zero emissions by 2030, 20 years ahead of EU target
- Largest corporate issuer of green bonds worldwide
- Pioneer in implementing TFCD recommendations

SOCIAL

- Record purchases awarded since beginning 2020: Eur 18 Bn
- Supporting 400,000 jobs globally
- 6,000 new hires since January 2020
- >50 hours of training per employee

GOVERNANCE

- Governance and Sustainability system internationally recognized
- Reflecting best practices in Diversity & Inclusion
- Climate Action Plan included in By-laws
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Click below for access to:

IBERDROLA annual Corporate Governance, Sustainability & Financial reports IBERDROLA ESG commitment Baker McKenzie Legal Opinion



97.6% AVERAGE FAVORABLE VOTE FOR THE ITEMS ON THE AGENDA

Quorum of 65.8%, with increased participation of institutional investors

- h		
	98.5%	Group 1: Financial statements and corporate management

	98.4%	Group 2: Corporate Governance and Sustainability System
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	99.4%	Group 3: Remunerations
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I.	94.2%	Group 4: Board of Directors	
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INCREASING ANNUAL SHAREHOLDER REMUNERATION UP TO EUR 0.422 PER SHARE (+5.5%¹)

Interim dividend of EUR 0.168 per share paid on February 8th 2021

Supplementary dividend of **EUR 0.254 per share** (or 1 new share per 40 rights) to be paid on 29th July





Agenda

Analysis of results



Tax impacts

RESULTS PRESENTATION FIRST HALF 2021

Two non recurring tax impacts have been accounted for in H1 2021:

- EUR -463 M corresponding to UK deferred taxes, as a consequence of the decision of the UK Government to increase the corporate tax rate from 19% to 25%, effective from 1st April 2023. Non cash item*, accounted for in Corporate Tax line.
- EUR +245 M post tax due to the reversal of the Spanish hydro canon corresponding to years 2013 and 2014, after the Court ruling on 21 April 2021**. Accounted for in Renewables Spain and Net Financial Results.

^{*} ScottishPower remains cash flow positive

^{**} Published in the Spanish Official State Gazette on 21 June 2021

EBITDA / Group

RESULTS PRESENTATION FIRST HALF 2021

Adjusted EBITDA up 3.8%, to EUR 5,286.8 M,...



... and excluding FX is up 9.4%, reaching EUR 5,574.0 M

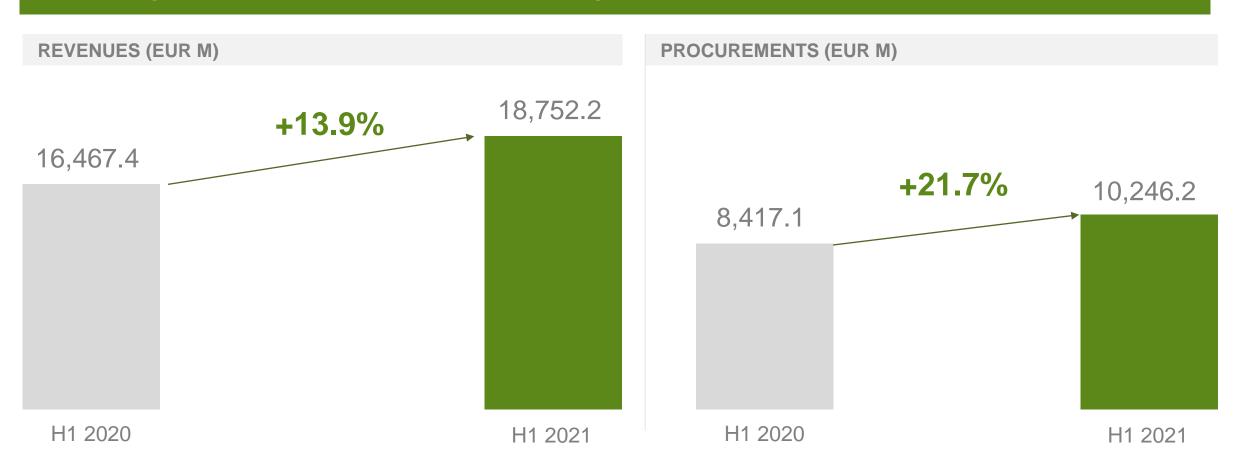
*H1 2020 Reported EBITDA restated by reclassification of EUR +31.5 M from Non Recurring Results to Other Operating Income ** H1 2020 Adjusted EBITDA excludes EUR -157 M of COVID impact

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Gross Margin / Group

RESULTS PRESENTATION FIRST HALF 2021

Gross Margin up 5.7%, to EUR 8,506.0 M, with a negative FX impact of EUR -469 M ...



... and grows 10.6% excluding FX and COVID impact



Net Operating Expenses up 3.2%, to EUR 2,119.7 M, as Group's growth is compensated by fx, and +10.2% excluding fx, driven by the contribution of new businesses (Neo Distribução Brasília, Infigen, Aalto Power)

Net Operating Expenses (EUR M)

	H1 2021	H1 2020	vs H1'20 (%)
Net Personnel Expenses	-1,108.9	-1,071.5	+3.5%
Net External Services	-1,010.8	-982.3	+2.9%
Total Net Operating Expenses	-2,119.7	-2,053.8	+3.2%

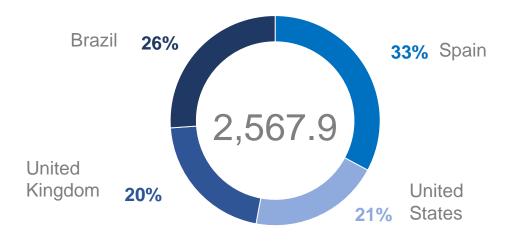


Results by Business / Networks



Networks Reported EBITDA grows 10.6%, to EUR 2,567.9 M ...

EBITDA BY GEOGRAPHY (%)



KEY DRIVERS

Strong operating performance in all geographies due to rate cases and higher investments

... negatively affected by fx (EUR -203 M)...

... and COVID impact on demand: EUR -56 M, to be partially recovered in the future

 \ldots and up 18.5% excluding FX and COVID impact



Results by Business / Networks

RESULTS PRESENTATION FIRST HALF 2021

SPAIN	 EBITDA EUR 836.3 M (EUR +45.6 M; +5.8%): Lower remuneration established for 2021 in the regulatory framework (5.58%): EUR -14 M. Settlements from previous years as a consequence of improvements in quality and operations: EUR +21 M. Net Operating Costs reduction driven by efficiency plans.
BRAZIL	 EBITDA BRL 4,351.5 M (BRL +1,691.7 M; +63.6%): Positive impacts in Distribution, mainly as a consequence of tariff adjustments and inflation (BRL +1,078.0 M). Growing contribution of investments in Transmission (BRL +502.8 M).
UNITED STATES	 EBITDA IFRS USD 669.9 M (USD +56.1 M; +13.7%), EBITDA US GAAP USD 812.7 M (+9.0%): USD +97 M driven by rate case increase, linked to higher investments, and recognition of past costs. Divergence between IFRS and US GAAP mainly due to the difference in the timing of accounting for Levies and other adjustments.
UNITED KINGDOM	 EBITDA GBP 444.8 M (GBP +13.1 M; +3.0%): Higher asset base. Demand still affected by COVID impact (GBP 5 M), to be recovered starting 2023 and onwards.





Renewables Reported EBITDA up 63.0%, to EUR 2,005.2 M,...

EBITDA BY GEOGRAPHY (%)



KEY DRIVERS

Production increases +16.8%, due to ...

... higher installed capacity: 35,676 MW (+8.8%) ...

... and load factor: 25.6% vs 23.8% in H1 2020

Higher average price in Spain and United States

Reversal of '13 and '14 Spanish hydro canon: EUR +265 M

... and grows 45.8% excluding FX impact (EUR -54 M) and '13&'14 Spanish hydro canon (EUR +265 M)

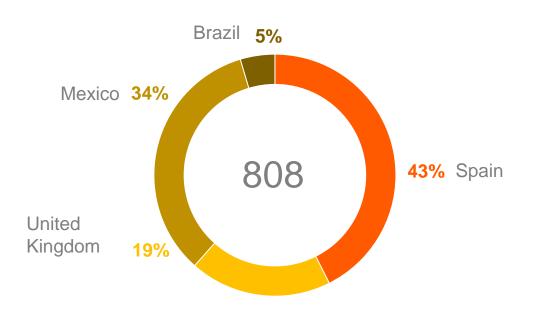


SPAIN	 EBITDA EUR 990.1 M (EUR +689.4 M; n/a): Higher output (+29.5%) driven by hydro (+37.9%) and onshore production (+12.1%). Higher PV capacity, +829 MW (+138.1%), reaching 1,429 MW of installed capacity. Higher price to the Supply business. Reversal of '13 & '14 hydro canon (EUR +265 M) accounted for at Levies level.
UNITED STATES	 EBITDA USD 448.4 M (USD +131.7 M; +41.6%): Positive impact of Texas cold snap. Lower output (-2.6%), due to lower wind resource vs H1 2020 (-1.9 p.p.).
UNITED KINGDOM	 EBITDA GBP 303.8 M (GBP -25.2 M; -7.7%): Lower onshore production (-16.4%), partially compensated by higher offshore (+36.2%), due to EA1 contribution. Lower prices.
IBERDROLA ENERGÍA INTERNACIONAL	 EBITDA EUR 172.2 M (EUR -5.2 M; -2.9%): Lower production from Wikinger. Higher development costs.
BRAZIL	 EBITDA BRL 350.4 M (BRL +81.0 M; +30.1%): Positive impact of settlements in hydro concession agreements to recover costs from previous years.
MEXICO	 EBITDA USD 82.8 M (USD +43.8 M; +112.3%): Higher average operating capacity (+579 MW, +78.8%).
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Generation and Supply Reported EBITDA falls -40.9% to EUR 808.3 M, ...

EBITDA BY GEOGRAPHY (%)



KEY DRIVERS

Lower thermal output...

... higher prices negatively affecting Spanish business...

... and cold snaps impacting negatively Spain, Mexico and IEI (EUR -118 M)...

... while UK showed a better performance

With improvement in demand and collections

COVID impact on demand EUR –52 M

... and -38.8% excluding FX (EUR -33 M) and COVID impact



Results by Business / Generation and Supply



SPAIN	 EBITDA EUR 349.8 M (EUR -478.2 M; -57.8%): Flat output vs H1 2020 (14,942 GWh), since there is more renewable production in the period. Higher energy purchases at higher prices vs H1 2020, with output already sold at fixed prices. Additional impact of extreme weather conditions.
MEXICO	 EBITDA USD 335.7 M (USD -87.1 M; -20.6%): Negative impact from Texas cold snap (USD -76 M). Increase cost of network access fees.
UNITED KINGDOM	 EBITDA GBP 135.3 M (GBP +23.1 M; +20.6%): Higher sales, despite COVID effect, mainly due to weather conditions. Margin improvement.
BRAZIL	 EBITDA BRL 250.8 M (BRL +84.2 M; +50.5%): Better performance from Termope CCGT and improvement of COVID impacts vs H1 2020.
IBERDROLA ENERGÍA	EBITDA EUR -16.3 M (EUR -9.9 M; n/a):

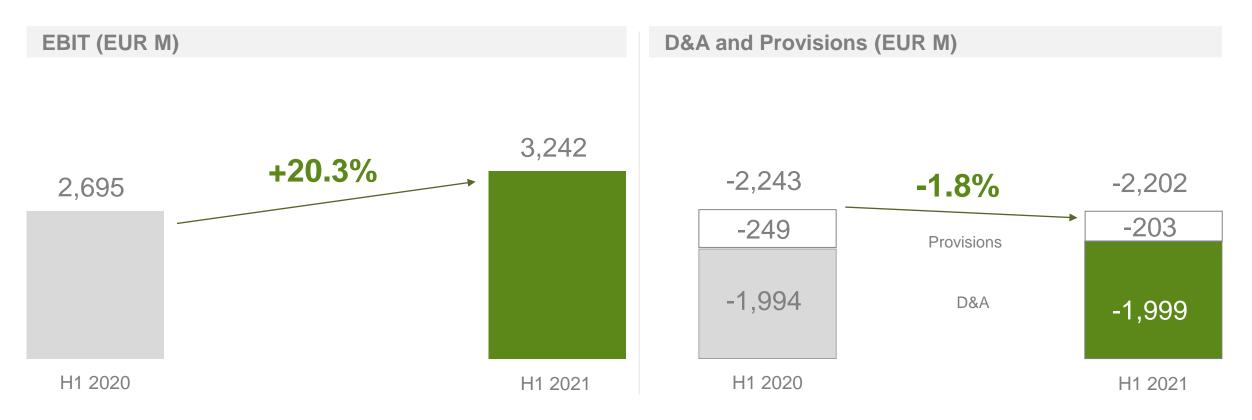
ENERGÍA
INTERNACIONAL
Affected by cold snaps and development costs.



EBIT / Group

RESULTS PRESENTATION FIRST HALF 2021

EBIT grows 20.3%, to EUR 3,241.5 M

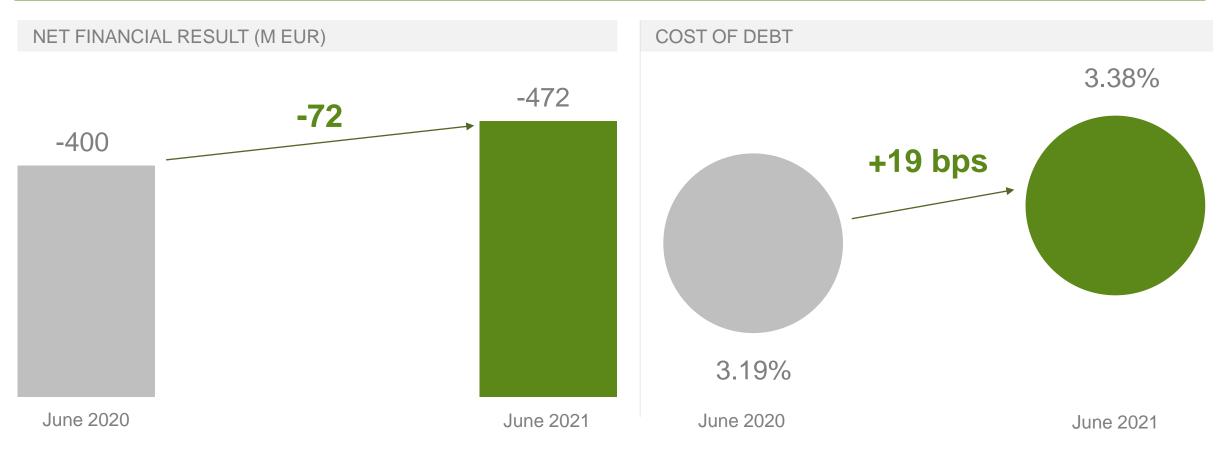


D&A up 0.2%, to EUR 1,999 M, and **Provisions** fall 18.4%, to EUR 203 M driven mainly by lower bad debt provisions related to COVID vs H1 2020, as customer collections improve





Net Financial Results up EUR 72 M, to EUR 472 M, due to 1H 2020 positive FX hedges, partially offset by positive one-offs (hydro canon)

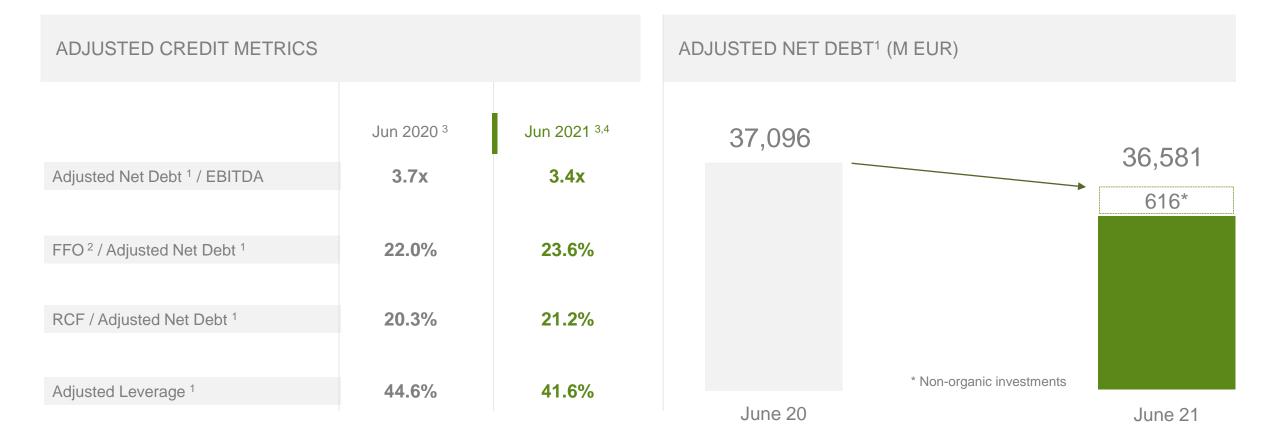


Inflation linked debt in Brazil drives increase of 19 bp in cost of debt, compensated by lower average debt





Solid financial position, with improvement of key credit metrics ...

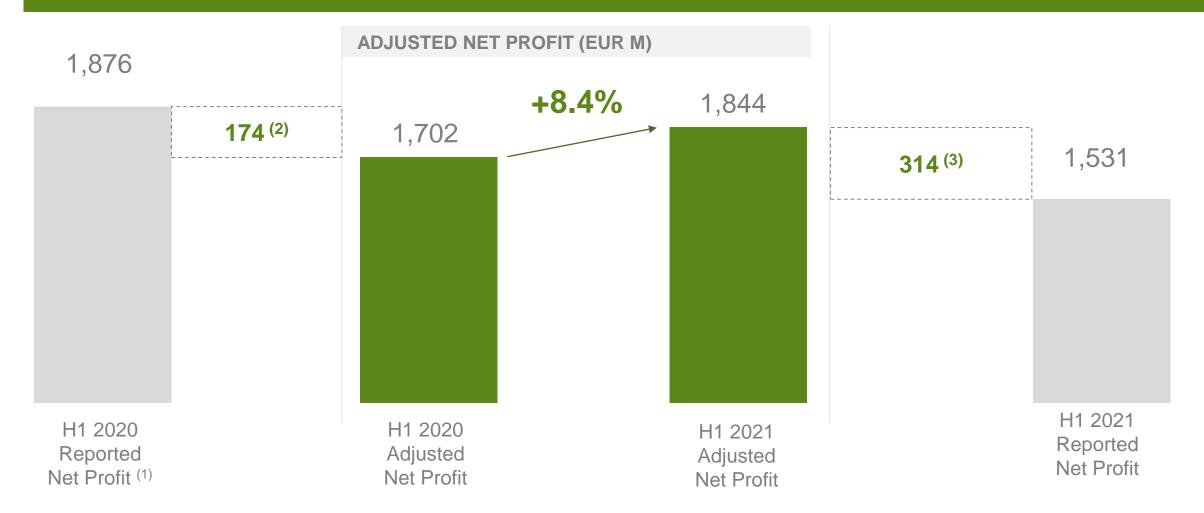


... with 12 months FFO reaching EUR 8.6 bn (+5.6%)



- 1) Adjusted for the market value of potential treasury stock accumulators that are "out of the money" (EUR 296 M as of Jun 20 and EUR 129 M as of Jun 21)
- 2) 12 M FFO adjusted by efficiency plans, group incorporations and fiscal deduction of goodwill amortization
- 3) Excluding provisions for efficiency plans
- 4) Proforma including Infigen, CEB and Poland
- TEI financing not included (EUR 458 M as of Jun 20 and EUR 357 M as of Jun 21)

Adjusted Net Profit up 8.4%, to EUR 1,844 M ...



... and EUR 1,531 M of **Reported Net Profit**, affected by the increase of UK Corporate Tax Rate (non cash item)

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(1) H1 2020 Reported Net Profit excludes EUR 31 M of hybrid bonds coupon previously included (2) H1 2020 adjustments: COVID impact (EUR -153 M), Siemens Gamesa (EUR +485 M) and net tax impacts (EUR -157 M).

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(3) H1 2021 adjustments: COVID impact (EUR -96 M), 2013&2014 Spanish hydro canon reversal (EUR +245 M) and UK deferred taxes impact (EUR -463 M).



Agenda

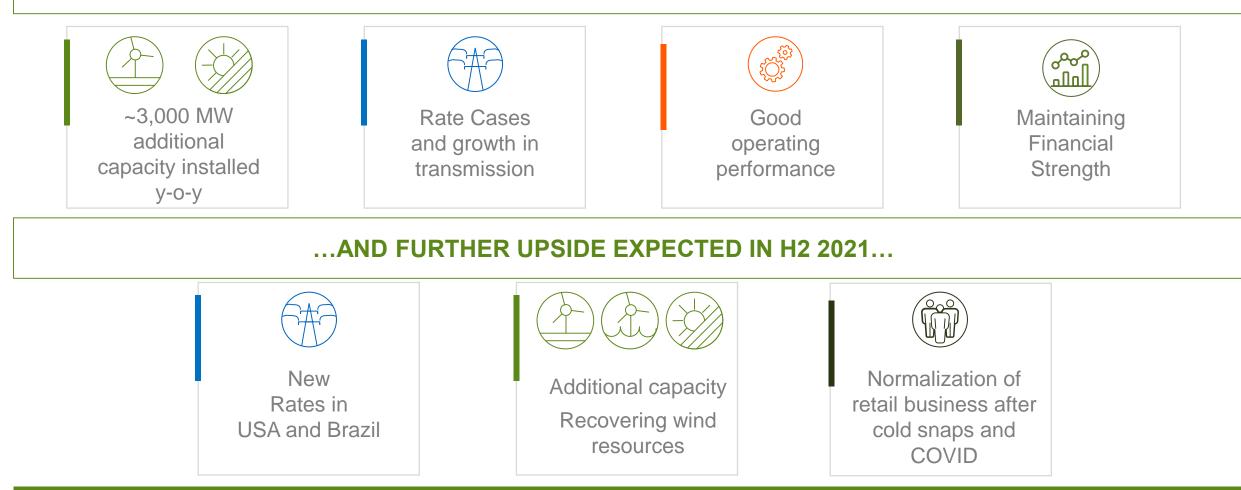
Conclusions



Conclusions







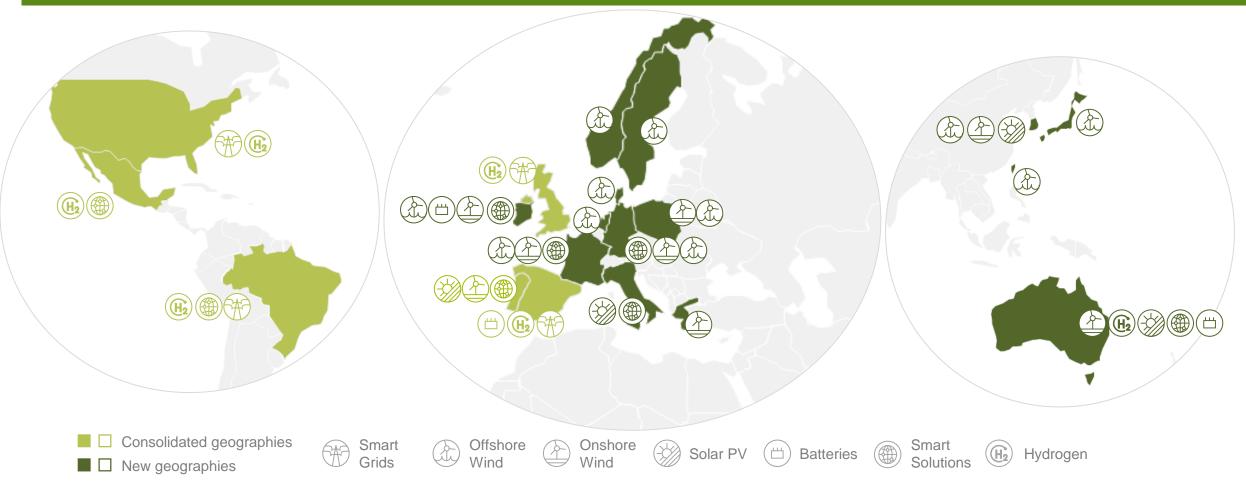
...ALLOW US TO REAFFIRM OUR NET PROFIT AND DIVIDEND OUTLOOK FOR 2021



Conclusions



ONGOING CREATION OF NEW GROWTH PLATFORMS FOR THE SHORT, MEDIUM AND LONG TERM



H1 2021: UNPRECEDENTED EXPANSION OF OUR BUSINESS AND GEOGRAPHICAL FOOTPRINT





Agenda Annex



Group results

For fiscal year 2021, IBERDROLA Group has changed the format of its income statement, eliminating the heading "Profit/(loss) on non-current assets"

The items that were previously included in this heading are now classified as follows:

- Gains or losses on disposals of fixed assets and on the loss of control of consolidated holdings are reported under the heading "Other operating income", included in EBITDA.
- Share of profit or loss and results from loss of significant influence of equity-accounted investees are presented under "Results of companies accounted for using the equity method".

In accordance with regulations, the above accounting criteria has been applied retrospectively to 2020, with no impact on net income for the period.

IBERDROLA has taken into account the format required in the periodic public information presented in accordance with CNMV Circular 3/2018, as to date a reconciliation of EBIT was required between the format historically used by the Group and the format required by said Circular. It also considers that the new criterion provides more useful information and that is more consistent with market standards.

In addition, the draft amendments to IAS 1 (IASB ED/2019/7 General Presentation and Disclosures) have been considered so that, if approved, future changes in the presentation of financial statements will be minor.



Income Statement / Group



EUR M	H1 2021	H1 2020	%
Revenues	18,752.2	16,467.4	+13.9
Gross Margin	8,506.0	8,050.3	+5.7
Net Operating Expenses	-2,119.7	-2,053.8	+3.2
Levies	-942.7	-1,057.7	-10.9
EBITDA	5,443.6	4,938.8	+10.2
EBIT	3,241.5	2,695.4	+20.3
Net Financial Expenses	-471.1	-400.2	+17.9
Equity Results	-1.9	475.9	n/a
Taxes	-1,014.6	-780.4	+30.0
Minorities	-222.1	-114.3	+94.3
Reported Net Profit	1,531.3	1,876.4	-18.4
Adjusted Net Profit	1,844.4	1,701.6	+8.4
Operating Cash Flow	4,245.7	3,937.8	+7.8

Fx: USD -9.1%, GBP +0.2% and BRL -18.3%. With an impact of EUR -287 M at EBITDA level



Two main direct COVID impacts considered, totalling EUR 157 M in H1 2021, **demand** (EUR 108 M) accounted for within EBITDA and **bad debt** (EUR 49 M) at EBIT

	DEMA	AND ⁽¹⁾	BAD DEBT ⁽²⁾				
EUR M	Networks	Generation &Supply	Networks Generation & Supply				
SPAIN	0	13	- 9				
UK	6	20	- 7				
US	21	-	23 -				
MEXICO	-	-					
BRAZIL	29	-	7 -				
IEI	-	19	- 3				
TOTAL	56	52	30 19				

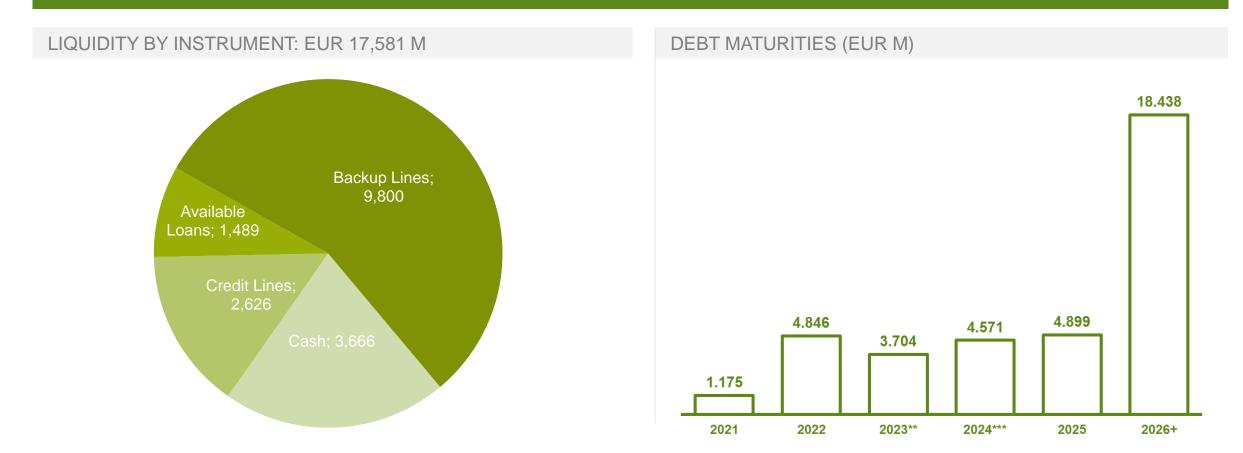


(1) Accounted for within EBITDA(2) Accounted for in Provisions

* Differences may occur due to rounding







COMFORTABLE MATURITY PROFILE WITH AN AVERAGE DEBT LIFE CLOSE TO 6.5 YEARS

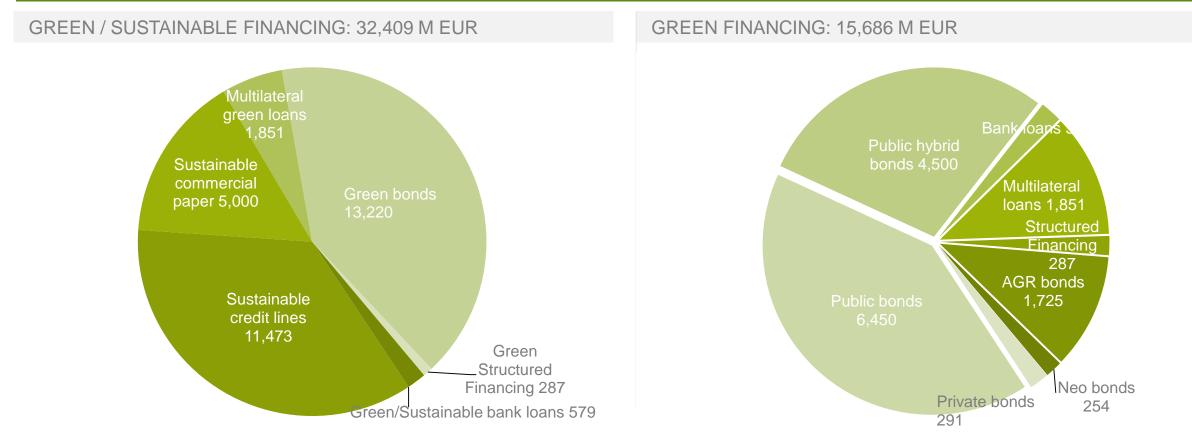


* Including EUR 256 M signed in July 2021 up to date
** Including USD 400 M with and extension option for 1 or 2 years
*** Including USD 500 M with an extension option for 1 or 2 years

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In 2021 Iberdrola signed EUR 7.8 bn of new sustainable transactions and EUR 2.0 bn of new green financing for a total of EUR 32.4 bn in green/sustainable financing*



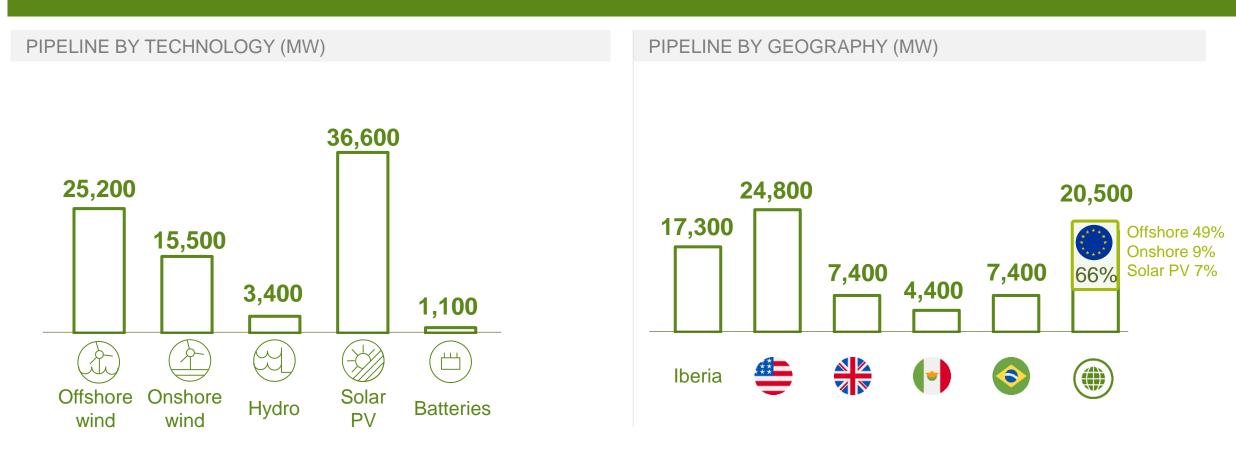
IBERDROLA REMAINS THE WORLD LEADING GROUP IN GREEN BOND ISSUED



	Spain	UK	US	Brazil	Mexico	IEI	Total
Networks	300.3	300.6	796.0	843.5	-	-	2,240.4
Renewables	620.6	125.1	423.7	208.5	10.0	801.1	2,189.0
Generation & Supply	171.7	97.8	-	5.3	93.9	44.1	412.9
Other	48.4	12.6	2.1	2.9	1.2	-	67.2
Total	1,141.0	536.1	1,221.8	1,060.2	105.1	845.2	4,909.5



HIGH QUALITY PIPELINE OF 81,500 MW WITH A SUCCESS RATE ABOVE 60%



AROUND 15,000 MW WITH CONNECTION RIGHTS IN IBERIA AND LAND USE RIGHTS FOR A SIMILAR CAPACITY





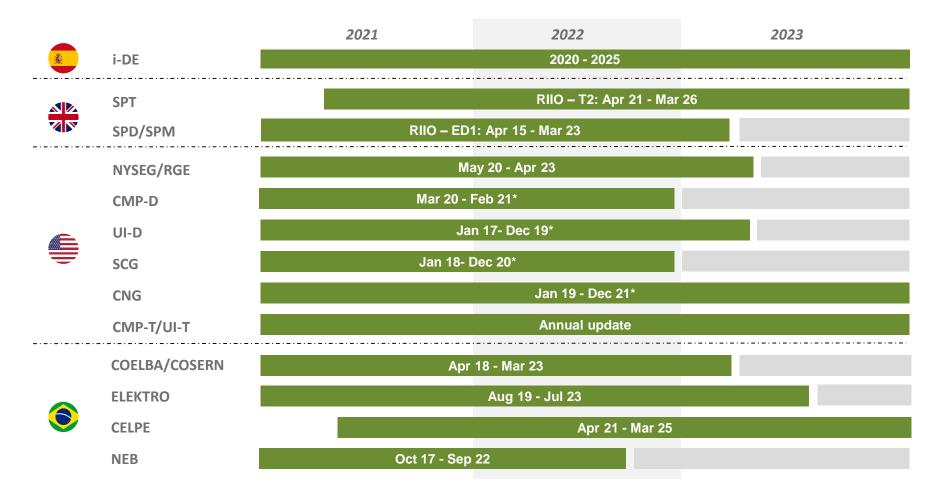
RENEWABLE CAPACITY INSTALLED, UNDER CONSTRUCTION OR READY TO BUILD (MW)

	2020						2021				2022							
	(Å)	(\mathbf{A})	E	*			æ	(\mathbf{A})		*				(\mathbf{A})	E	*		
	-	287	-	600	-	887	-	110	-	1.160	20	1.290	-	400	-	1.200	-	1.600
	294	44	-	-	6	344	-	36	-	20	100	156	-	-	-	60	80	140
	-	468	-	-	-	468	-	235	-	300	-	535	-	490	-	900	10	1.400
-	-	88	-	274	-	362	-	11	-	-	-	11	-	-	-	-	-	-
\bigcirc	-	-	-	-	-	-	-	482	-	-	-	482	-	550	-	150	-	700
	-	804	-	-	25	829	-	356	1.000	170	50	1.576	-	210	-	260	-	470
CCC	294	1.690	-	874	31	2.890	-	1.230	1.000	1.650	170	4.050	-	1.650	-	2.570	90	4.310

2023							2024					2025						
	æ	(\mathbf{A})	E	*			æ	(\mathbf{A})	æ	*			Æ	(\mathbf{A})	E	*		
	-	400	-	1.200	-	1.600	-	-	-	1.000	-	1.000	-	200	-	300	-	500
	-	-	-	-	100	100	-	100	-	-	-	100	-	-	-	-	-	-
	-	300	-	700	-	1.000	800	-	-	600	-	1.400	800	200	-	800	-	1.800
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
\bigcirc	-	400	-	-	-	400	-	-	-	600	-	600	-	-	-	-	-	-
	500	300	200	200	-	1.200	500	-	-	300	-	800	-	100	-	100	-	200
and a	500	1.400	200	2.100	100	4.300	1.300	100	-	2.500	-	3.900	800	500	-	1.200	-	2.500
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STABLE AND **GEOGRAPHICALLY DIVERSIFIED RETURNS** APPROVED THROUGH REGULATORY FRAMEWORKS





Note: Best estimate of the entry into force of the new rate cases

*Rates automatically extended. In the case of UI-D, there is an specific settlement dictating that tariffs are applicable until April 2023.



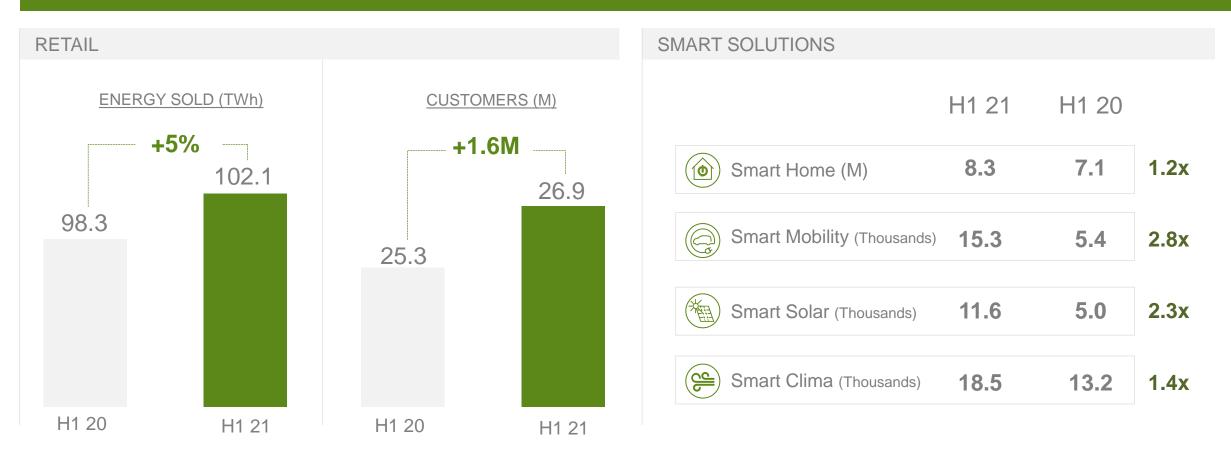
INCREASING DISTRIBUTED ENERGY IN ALL GEOGRAPHIES

	1H 2021	1H 2020	% Var.
ELECTRICITY (GWh)			
Spain	45,345	42,431	+ 6.7%
United Kingdom	16,263	15,886	+ 2.3%
USA (1)	18,992	18,181	+ 4.4%
Brazil ⁽²⁾	38,443	32,540	+ 18.2%
TOTAL ELECTRICITY	119,043	109,038	+ 9.1%
Gas (GWh)			
USA ⁽¹⁾	36,137	34,395	+ 5.0%
TOTAL GAS	36,137	34,395	+ 5.0%





ADDING 1.6 MILLION NEW ENERGY CUSTOMERS IN THE LAST 12 MONTHS...



...AND EXPANDING OUR PORTFOLIO OF CUSTOMIZED SMART SOLUTIONS TO CUSTOMERS



Next Generation EU: Spain's Recovery, Transformation & Resilience Plan (1/2)

LEADING OR TAKING PART IN 175 PROJECTS WITH TOTAL INVESTMENTS OF EUR 30,000 M WITH KEY PARTNERS LIKE FERTIBERIA, VOLKSWAGEN-SEAT, IRIZAR, NAVANTIA, ...

Area	Initiative	Projects
	Floating offshore wind: Industrial scale farms + demos	7
	Pumped-hydro storage	6
	Solar PV national deployment plan	1
-	Floating solar PV on hydroelectric dams	3
Æ	Onshore wind: national deployment plan	1
	Wind blades recycling	3
	Smart networks: reinforcement, digitalization, resiliency and biodiversity	3
	Batteries: hybridization with renewable generation & batteries	17
	Heating electrification: heat pumps deployement for homes & industrial processes	34
*	Solar PV self-consumption in homes and commercial buildings	17
	Digital solutions for flexibility in homes	17



Next Generation EU: Spain's Recovery, Transformation & Resilience Plan (2/2)

Area	Initiative	Projects
	Public charging infrastructure for electric cars	2
	Private charging infrastructure for electric cars	2
	National fast and superfast corridors for electric vehicles	2
	I+D+i in charging infrastructure	1
	Urban electric buses	2
G	Intercity electric buses	1
	I+D+i in electric buses	2
	Green ammonia for fertilizers (Fertiberia): 4 phases in Puertollano (Ciudad Real) and Palos de la Frontera (Huelva). 830 MW electrolysis	4
	Industrial processes: 70 MW electrolysis	27
H 2	Logistic corridors for heavy duty transport and ports. 115 MW Electrolysis	22
	Design and manufacturing of large-scale electrolysers (lberlyzer)	1
	TOTAL	175

