Results Presentation

First Half

July 24 / 2019





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Agenda

Highlights of the Period



Highlights of the period

Net Profit grows 16.6% to EUR 1,644 M...

EBITDA totals EUR 4,990 M, up 12.5%

Operating Cash Flow grows 11.1% to EUR 3,881 M

Net Investment increases by 23%, up to EUR 3,054 M

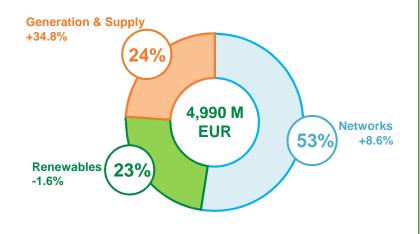
Successful Neoenergia IPO in Brazil

...despite the lower contribution from hydro in Spain (EUR 125 M at EBITDA)

EBITDA

EBITDA reaches EUR 4,990 (+12.5%)...

EBITDA by business



Operating Highlights

Networks

- Brazil: tariff increases, higher demand and efficiencies
- US: higher tariffs and lower costs (in IFRS)

1

Renewables

- Higher prices and higher offshore production
- New installed capacity in Mexico, Brazil and the US (+1.4 GW y-o-y)
- Lower hydro production

Generation and Supply

- Better performance in Spain and Mexico
- Significantly lower contribution in the UK (lower margins and demand)



Fx

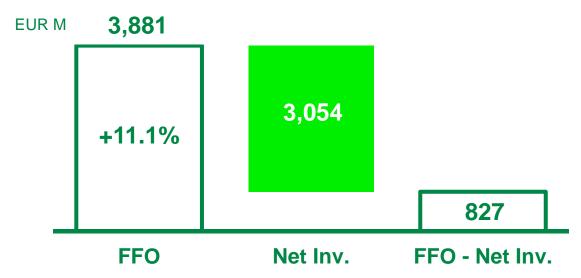
 Positive evolution of USD and GBP, more than compensates BRL negative evolution



Operating Cash Flow

Operating Cash Flow up 11.1%, to EUR 3,881 M





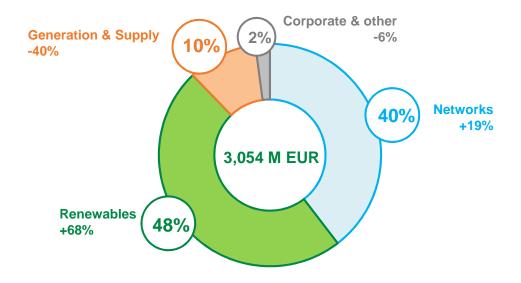
¹ FFO = Net Profit + Minority Results + Amortiz.&Prov. – Equity Income – Net Non-Recurring Results + Fin. Prov.+ Goodwill deduction + Dividends from companies accounted via equity - /+ reversion of extraordinary tax provision / Investment net of grants and ex-capitalised costs.



Net Investments

Net Investments increases 23.2%, up to EUR 3,054 M...

*I.E.I: Iberdrola Energía Internacional



Net Investments: Generation capacity

...to add 5.25 GW of new capacity in FY 2019, increasing our installed capacity by 11% in the year

	Q1-Q2 2019	Q3-Q4 2019	TOTAL 2019
Offshore	28	448	476
	628	362	990
Onshore	129	142	271
Page		68	68
Others		4	4
Solar PV	36	237	273
Hydro	367	244	611
Total Renewables	1,188	1,506	2,694
Combined cycle & cogeneration		2,556	2,556
TOTAL	1,188	4,062	5,250

Accelerating investments to increase current target of 13 GW new capacity by 2022



Regulation Spain

Spain is moving towards a more predictable and stable regulatory framework

European leadership in emissions reduction:
Net Zero Emissions by 2050 vision

National Integrated Energy & Climate Plan: positive assessment by the European Commission

Restitution of competences to the CNMC

Predictable methodology for the remuneration of electricity networks based on RAB and WACC

Networks Spain

CNMC draft electricity networks remuneration: in line with previous announcements...

...with positive aspects:

Predictability in the **long term** (six years)

Harmonization of electricity and gas remuneration

...but there is room for improvement: Insufficient rate of return
to reach the National Integrated Energy & Climate Plan goals

Incentives to quality, losses & customer service

Need to incentivize electrification in order to reach decarbonisation targets



Neoenergia IPO Results

Brazil's largest energy sector placement since 2000...

...5 times oversubscribed...

...with a diversified international shareholder base...

...an outstanding share performance since listed: +13.4%...

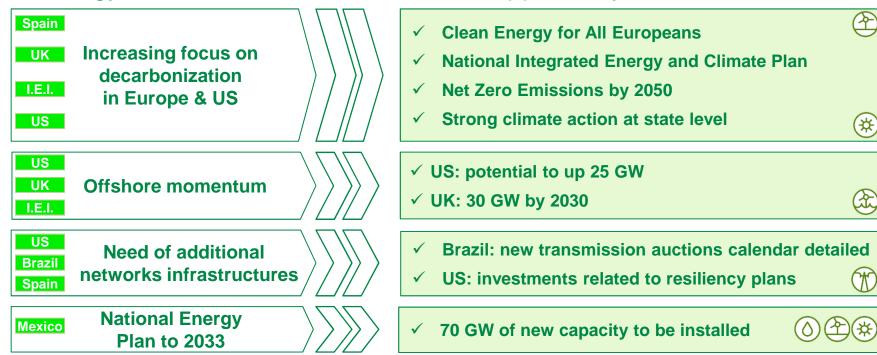
...reaching a current market cap of close to 5,100 million euros

The market values positively Neoenergia's strategy and delivery



New opportunities

The energy transition constitutes a historic opportunity:



And as a consequence, Iberdrola is accelerating its investment plan

*I.E.I: Iberdrola Energía Internacional



Agenda

Analysis of Results



Income Statement / Group

Reported Net Profit up 16.6%, to EUR 1,644.4 M. Fx as follows USD +7.1%, GBP +0.7% and BRL -5.3%

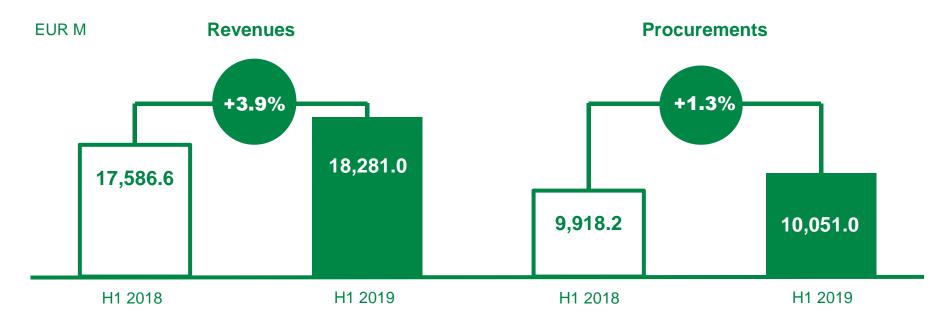
EUR M	H1 2018	H1 2019	Var.	%
Revenues	17,586.6	18,281.0	+694.4	+3.9
Gross Margin	7,668.4	8,230.0	+561.6	+7.3
Net Operating Expenses	-2,111.3	-2,145.8	-34.5	+1.6
Levies	-1,121.3	- 1,094.5	+26.8	-2.4
EBITDA	4,435.9	4,989.8	+553.9	+12.5
EBIT	2,527.3	2,990.7	+463.5	+18.3
Net Financial Expenses	-563.1	- 610.9	-47.8	+8.5
Non Recurring Results	22.0	6.8	-15.2	-68.9
Taxes and Minorities	-567.9	-734.0	-166.1	+29.2
Reported Net Profit	1,410.5	1,644.4	+233.9	+16.6
Operating Cash Flow	3,493.5	3,880.9	+387.4	+11.1

IFRS 16 new accounting treatment for operating leases: higher debt (EUR 399 M in H1 2019), higher depreciation (EUR -32 M) and Financial Expenses (EUR -6 M), and lower Net Operating Expenses (EUR +33 M). Net Profit impact of EUR -2 M.



Gross Margin / Group

Gross Margin up 7.3%, to EUR 8,230.0 M, and +5.8% excluding fx impact ...



... **Revenues** grew 3.9% (EUR 18,281.0 M) and **Procurements** +1.3% (EUR 10,051.0 M)



Net Operating Expenses / Group

Net Operating Expenses up 1.6%, to EUR 2,145.8 M ...

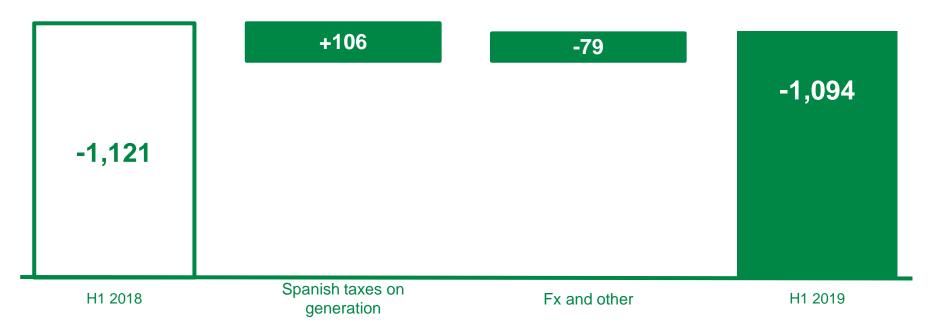
EUR M	Net Operating Expenses			
	H1 2018			vs H1 2018 (%) (excluding fx)
Net Personnel Expenses	-1,043.9	-1,083.4	+3.8%	+2.3%
Net External Services	-1,067.4	-1,062.4	-0.5%	-2.0%
Total Net Op. Expenses	-2,111.3	-2,145.8	+1.6%	+0.1%

... and flat excluding fx impact



Levies / Group

Levies fall 2.4%, to EUR 1,094.5 M, as a consequence of ...



.... lower taxes in Spain, due to lower hydro production and the suspension of 7% generation tax in Q1, in effect again from April 2019



Results by Business / Networks

Networks EBITDA up 8.6%, to EUR 2,593.5 M, ...

EBITDA by Geography (%)



Key Figures (EUR M)

	H1 2018	H1 2019	vs H1 2018		
Gross Margin	3,873.5	4,144.5	+271.0 (+7.0%)		
Net Op. Exp.	-1,071.1	-1,094.6	-23.6 (+2.2%)		
Levies	-414.6	-456.3	-41.7 (+10.1%)		
EBITDA	2,387.8	2,593.5	+205.7 (+8.6%)		

... driven by US and Brazil



Results by Business / Networks

Spain EBITDA EUR 836.6 M (EUR -57.1 M; -6.4%), due to positive one-off accounted for in 2018 corresponding to ICAs* (EUR +53 M) and efficiency programs implemented in H1'19 that increase NOE**

US EBITDA IFRS USD 782.0 M (USD +75.5 M; +10.7%), driven by:

- + Higher contribution from rate plans
- + Recovery of storm costs from previous years and lower expenses due to fewer storms vs 2018
- Tariff adjustments corresponding to tax reform, in effect under IFRS from Q3'18, compensated by lower taxes. Neutral at Net Income level

Brazil EBITDA BRL 2,553.4 M (BRL +676.9 M; +36.1%), with positive tariff revisions from May 2018, increasing contribution from transmission assets, positive impact from efficiencies and increase in demand (5.2%)

UK EBITDA GBP 417.2 M (GBP +17.3 M; +4.3%), with higher revenues both in transmission and distribution as a consequence of the growing asset base due to investments

^{**} Net Operating Expenses



^{*} Instalaciones Cedidas de Abonados / Assets given by customers

Results by Business / Renewables

Renewables EBITDA falls 1.6%, to EUR 1,165.2 M, ...

EBITDA by Geography (%)

Mexico 3% 33% Spain
United States 21% United Kingdom

Key Figures (EUR M)

	H1 2018	H1 2019	vs H1 2018
Gross Margin	1,823.5	1,749.9	-73.7 (-4.0%)
Net Op. Exp.	-365.5	-378.1	-12.6 (+3.5%)
Levies	-273.9	-206.6	+67.3 (-24.6%)
EBITDA	1,184.1	1,165.2	-19.0 (-1.6%)

... as UK, Latam and offshore contribution compensates lower production in Spain

*Iberdrola Energía Internacional, formerly RoW



Results by Business / Renewables

Spain	EBITDA EUR 380.0 M (EUR -110.8 M; -22.6%), as a consequence of lower output (-27.6%), driven by hydro (-45.1%) and wind (-8.3%), partially compensated by lower taxes
US	EBITDA USD 278.2 M (USD -55.3 M; -16.6%), due to lower output (-6.1%) and lower prices
UK	EBITDA GBP 213.4 M (GBP +8.2 M; +4.0%), as increased prices more than compensate lower wind output (-10.5%)
Brazil	EBITDA BRL 308.1 M (BRL +54.6 M; +21.5%), with higher output (+12.1%), mainly as a consequence of new hydro capacity in operation (Baixo Iguaçu, 350 MW*), and cost containment
Mexico	EBITDA USD 45.2 M (USD +24.9 M; n/a), as a consequence of higher output (+68.9%), due to increasing average operating PV capacity (270 MW)
IEI**	EBITDA EUR 183.5 M (EUR +77.6 M; +73.2%) due to German offshore contribution

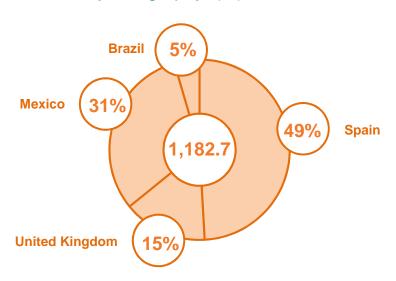
^{*} Total installed capacity
** Iberdrola Energía Internacional, formerly RoW



Results by Business / Generation and Supply

Generation & Supply EBITDA up 34.8% to EUR 1,182.7 M, ...

EBITDA by Geography (%)



Key Figures (EUR M)

	H1 2018	H1 2019	vs H1 2018	
Gross Margin	1,951.7	2,327.3	+375.6 (+19.2%)	
Net Op. Exp.	-648.4	-709.5	-61.2 (+9.4%)	
Levies	-425.7	-435.1	-9.3 (+2.2%)	
EBITDA	877.6	1,182.7	+305.1 (+34.8%)	

... driven by Spain and Mexico



Results by Business / Generation and Supply

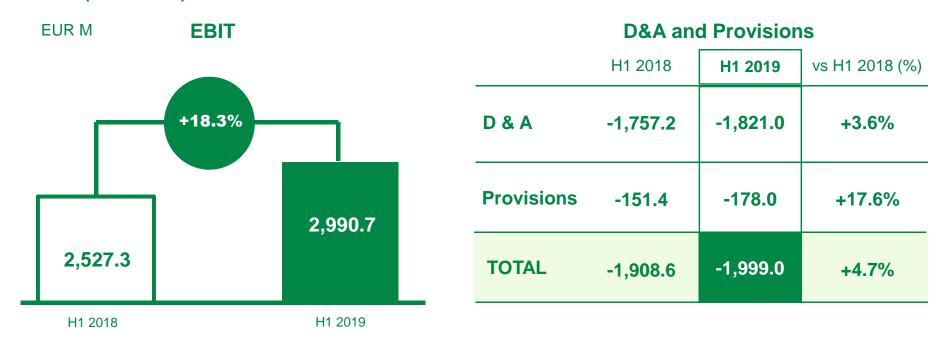
Spain	 EBITDA EUR 753.6 M (EUR +346.0 M; +84.9%) Higher Production: 17,896 GWh (+24.7%) Revenues increase in supply LNG contracts sale (EUR +89 M)
Mexico	EBITDA USD 407.6 M (USD +108.6 M; +36.3%): Higher Sales driven by production increase (+22.7%), due to new installed capacity in 2018 with full contribution in 2019
UK	EBITDA GBP 48.8 M (GBP -117.0 M; -70.6%): caused by lower margins (-16.1% electricity, -16.5% gas) and lower sales (-10% electricity, -11% gas)
Brazil	EBITDA BRL 82.6 M (BRL -101.5 M; -55.1%): supply business affected by one-off effect (BRL -62 M)
IEI*	EBITDA EUR -6.8 M (EUR +3.7 M; +35.1%): improving but still affected by initial development costs

^{*} Iberdrola Energía Internacional, formerly RoW



EBIT / Group

Group **EBIT** up 18.3%, to EUR 2,990.7 M



D&A and Provisions up 4.7% due to higher asset base and activity and IFRS 16 impact, partially compensated by lower nuclear depreciation (EUR +56 M)

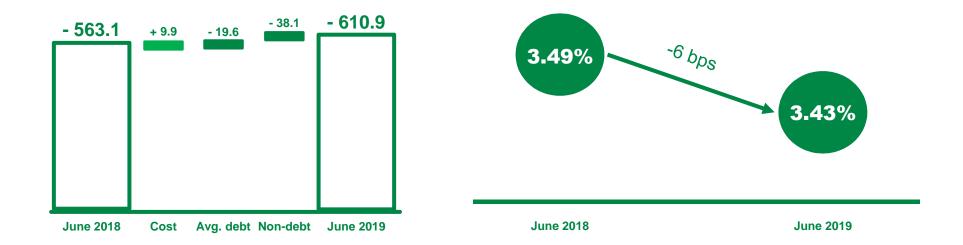


Net Financial Expenses / Group

Net Financial Expenses up EUR 47.8 M, to EUR 610.9 M ...

Net Financial Exp. evolution (EUR M)

Cost of Debt



... due to higher average debt balance and fx hedges, despite lower cost



Net Debt / Group

Credit metrics improve despite Net Debt growth due to IFRS 16 (EUR 399 M), fx (EUR 284 M) and higher investments

Pro forma adjusted credit metrics**				Net Debt** (EUR M)		
Net Debt / EBITDA	June 2018* 4.1x	June 2019 3.7x		34,037	36,335	
FFO / Net Debt	20.2%	21.2%				
RCF / Net Debt	17.7%	20.1%				
Leverage	43.7%	44.5%	_	June 2018	June 2019	

Net Debt to be reduced in H2'19 as a consequence of the asset rotation plan in progress

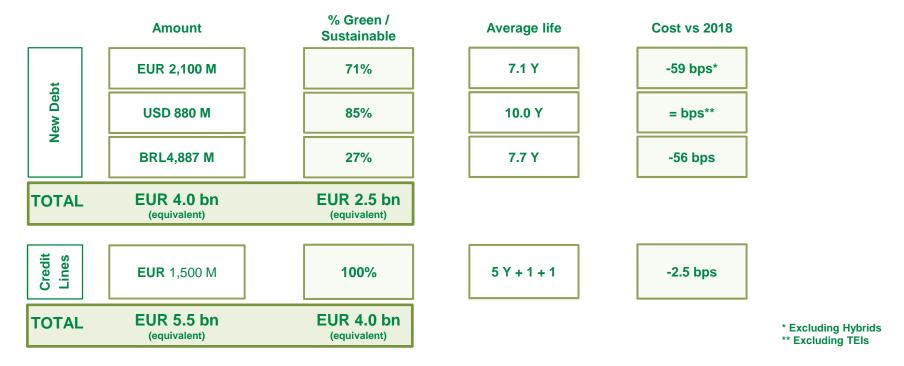
^{**} Adjusted by market value of treasury stock cumulative hedges (EUR 30.7 M at June 2018 and EUR 457.2 M at June 2019)



^{*} June 2018: Pro forma credit metrics exclude provisions for efficiency plans

H1 2019 Financing activity

EUR 5.5 Bn equivalent of **new financing**: EUR 4 Bn new debt, EUR 1.5 Bn credit lines



World leading private Group in green bonds outstanding



Net Profit / Group

Profit Before Tax grows 20.2% and Reported Net Profit up 16.6%, to EUR 1,644.4 M, ...

EUR M	H1 2018	H1 2019	vs H1 2018 (%)
PBT	1,978.4	2,378.4	+20.2%
- Corporate Tax - Minorities	-412.3 -155.6	-545.5 -188.5	+32.3% +21.1%
Reported Net Profit	1,410.5	1,644.4	+16.6%

... as **Corporate tax rate** normalizes reaching 22.9%, vs 20.8% in H1 2018, that was positively affected by final adjustments related to US tax reform



Agenda

Conclusions



Outlook 2019

Improving 2019 net profit growth outlook from https://new.net/high.single-digit to low double digit...

...sustained on H1 strong results...



... new capacity & cost savings in H2 ...

...even improving the strong results achieved in H2 2018