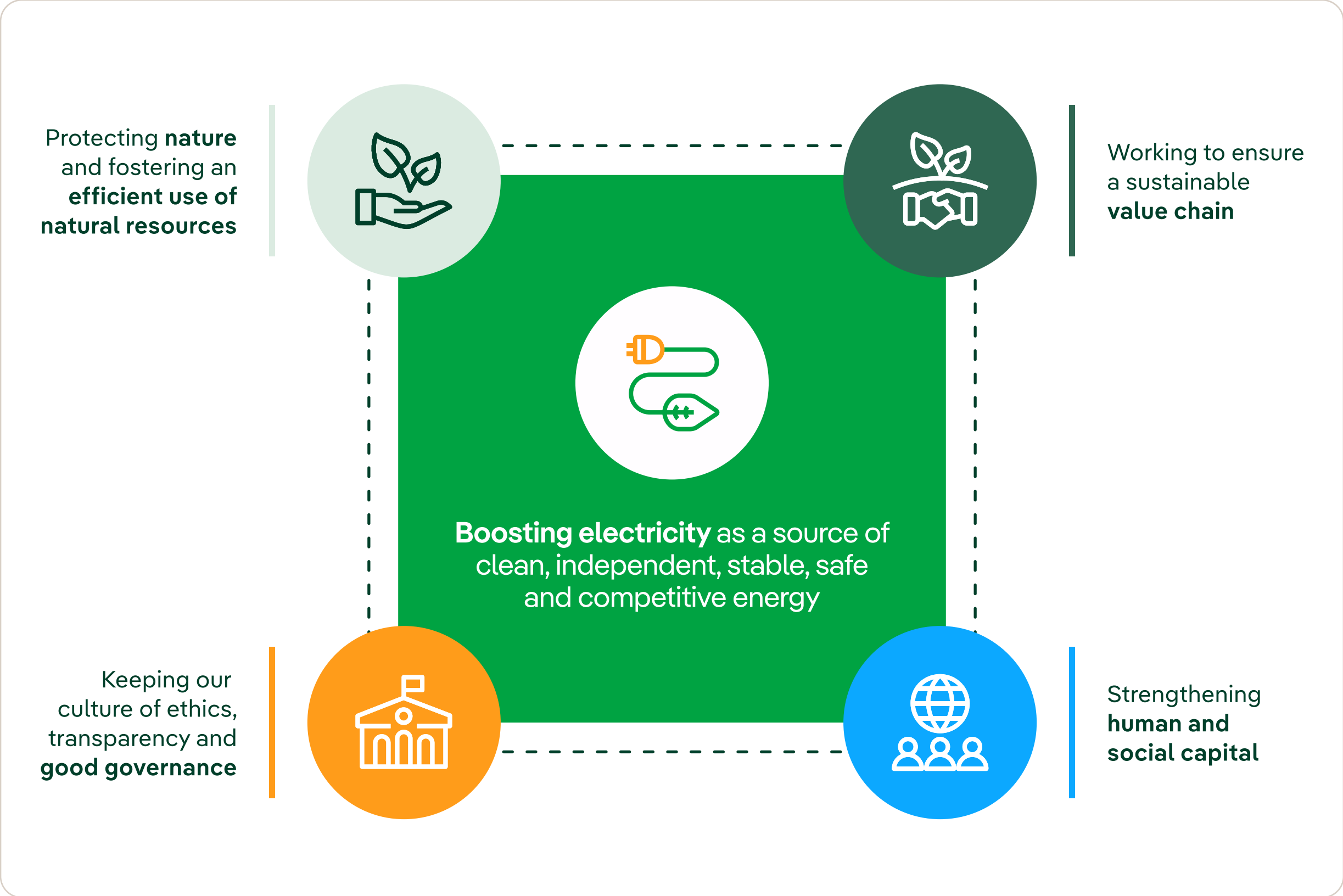

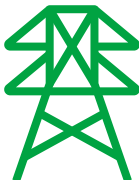


Our sustainability roadmap



We are making good progress on our roadmap

|   | What steps<br>we're taking...  | GROUP performance at<br>end of period                        | Our goals  |
|---|--|--|--|
| Boosting<br>electricity                                       | We support the COP 29 target of a six-fold increase in energy storage by 2030.   | 65 gCO <sub>2</sub> /kWh                                     | Climate Action Plan: "Emission Neutrality Scopes 1 and 2 by 2030". |
|   | Iberdrola Innovation Middle East has developed a battery assessment tool to improve energy storage management and optimisation.  | 108,2 GWh de capacidade instalada de armazenamento acumulada | 136 GWh of cumulative installed storage capacity.                  |
|   | Iberdrola Innovation Middle East has developed a battery assessment tool to improve energy storage management and optimisation.  | €402.5 M (a year) in R&D investment                          | €550 M per year in innovation by 2030                              |
|   | First non-financial Spanish company to issue a green bond in Australia for AU\$ 750 M.   | 94% of total is sustainable financing                        | 2030 target: Continue with at least 80% funding in 2024-2026.      |
| Protecting<br>nature  |  We participated in the COP16 Biodiversity Summit in Cali.                          |  | Net positive impact in 2030 and no net deforestation in 2025.      |
| Sustainable<br>value chain                                    | Supplier of the Year Awards in Spain, with a special category for Sustainability and SDGs.   | 87,9% of main suppliers sustainable                          | >85% by 2030.  |
| Strengthen<br>human and<br>social capital                     |  Introducing the Smart Grids Academy, an international smart grid training platform |  |  |
| Keeping our<br>culture of<br>ethics and<br>good<br>governance | Top score for 2nd consecutive year in the Ibex 35 ranking for transparency and good governance in compliance.  | 80,1% facilities with stakeholder relationship model.        | 90% of Iberdrola Group's facilities in operation by 2030.          |

Recognition of performance in sustainability



We achieved the highest score in the Dow Jones Best-in-Class Index in the global utilities category.



For the 3rd consecutive year, we are the world's leading private utility in R&D investment according to the European Commission's 2024 Industrial R&D Investment Scoreboard.



Voted by Richmond Global Sciences as one of the world's leading publicly traded companies for environmental, labour and customer impact.