Equity Raise

EUR 5 Bn equity raise to take full advantage of unprecedented investment opportunities in Networks in the UK and the United States ...



Unprecedented Networks investment outlook:

EUR ~ 55 Bn 2026-2031

> +75% vs 2020-2025

Driving Group **total gross investments** to around

EURur 15 Bn

per annum in the coming years



Attractive returns driven by long-term stable regulatory frameworks:

Avg ROE 9.5%



Plan fully funded:

No additional equity needs expected at least until 2030 due to **cash generation**, **debt financing & asset rotation and partnerships**



Positive impact

on Earnings per Share due to additional investments



...maximizing growth and preserving financial strength and dividend policy