

Iberdrola's chairman participates in the Davos summit for another year

Galán: "Electricity networks will be a vector for global leadership and competitiveness"

- *The head of the electricity company calls for the transformation and modernisation of many of the electricity networks that have been built over the last hundred years and for the promotion of new ones to meet demand*

Iberdrola's chairman, Ignacio Galán, has called for accelerated investment in electricity networks during his participation in the World Economic Forum's annual meeting in Davos. In his opinion, "Electricity networks will be a vector for global leadership and competitiveness".

Galán stressed that electrification "is unstoppable" because all new uses — data centres, electric vehicles, heat pumps, etc. — already depend on electricity, and he assured that global demand will grow by 50% by 2035 and double by 2050. "This requires tripling investment in electricity networks, strengthening clean generation and providing regulatory certainty for investors," he said.

In his opinion, it is necessary to transform and modernise many of the networks that have been created over the last century for new uses and to promote new ones to meet the growing demand for electricity.

The chairman defended Iberdrola's ambition in the energy sector. "To do important things, you need ambition, vision and capability. I believe we are in the right sector at the right time, and we have demonstrated throughout our 125 years that we are capable of achieving the goals we set ourselves."

Galán recalled that networks are the backbone of the electricity system and warned that, after years of heavy investment in new generation capacity, "we now need networks capable of absorbing all that energy and delivering it to consumers and industries safely and competitively" and warned that without sufficient networks and interconnections, electrification cannot move forward.

In this context, the chairman of Iberdrola welcomed the European Commission's European Grid Package for focusing on networks and called for the prioritisation of critical projects, the streamlining of permits and adequate remuneration to attract capital to regulated activities that are essential for the transition.

Galán also emphasised the commitment and urgency that exists in the United States to improve electricity network infrastructure. In fact, states such as New York are talking about tripling their investment in transmission and distribution lines.



During his speech, Galán argued that energy security is inseparable from national security and also called for technological pragmatism: "All technologies count, but each country must use its natural resources: sun where there is sun, wind where there is wind; it makes no sense to plan against geography".

The chairman framed these messages within the context of Iberdrola's track record — 125 years of history and leadership — and recalled the strategic decision taken more than two decades ago to invest "massively" in networks, renewables and storage, which has seen the Group grow more than tenfold in size. Iberdrola is currently the largest electricity company in Europe by market capitalisation and is among the two largest in the world, having exceeded €125 billion in market value.

"Iberdrola has planned investments of close to €60 billion over the next four years, of which more than two-thirds will go precisely to the networks sector. And to undertake these investments, stable, predictable and incentivising frameworks are needed," he reiterated.

About Iberdrola

With a market capitalisation of more than €125 billion, Iberdrola is the largest electricity company in Europe and one of the two largest in the world. The Group serves more than 100 million people worldwide and has a workforce of more than 46,000 employees and assets exceeding €160 billion. In 2024, Iberdrola recorded revenues of almost €50 billion and a net profit of €5.6 billion. The company contributes nearly €10.3 billion in taxes in the countries where it operates and supports more than 500,000 jobs among its suppliers thanks to purchases that exceeded €18 billion in 2024.

Since 2001, Iberdrola has invested more than €175 billion in electricity networks, renewable energies and energy storage to contribute to the creation of an energy model based on electrification. The company has nearly 1.4 million km of electricity networks in the United States (states of New York, Connecticut, Maine and Massachusetts), the United Kingdom (Scotland, England and Wales), Brazil (the states of Bahia, Rio Grande do Norte, Pernambuco, São Paulo and Mato Grosso do Sul, as well as Brasilia) and Spain, as well as 57,000 MW of capacity worldwide, of which more than 45,000 MW are renewable.