

ESG Division Stakeholder Engagement Unit

Iberdrola Stakeholders' Hub

2022 Report

What is the Iberdrola Stakeholders' Hub?

A transversal and global work group to promote stakeholder engagement in the Iberdrola Group:

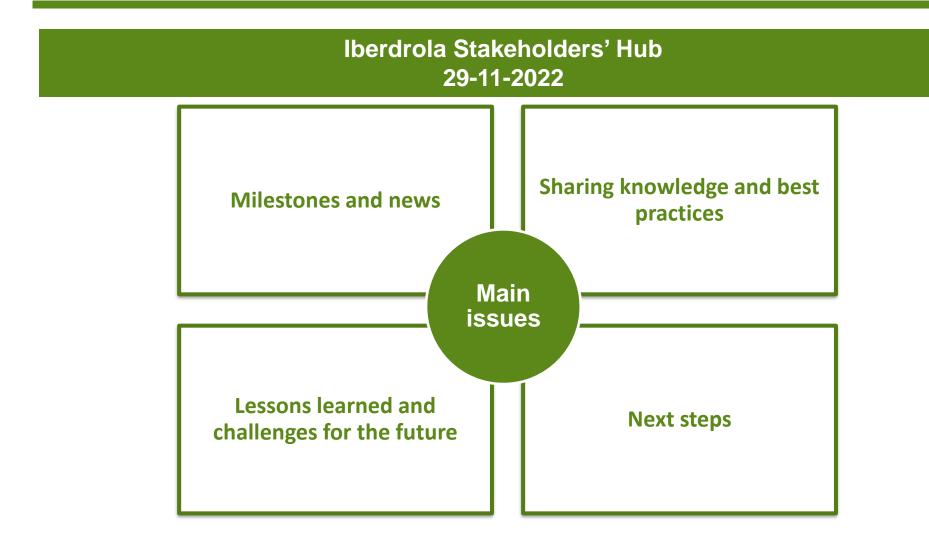
- Developing the corporate Stakeholder Engagement Policy
- Coordinating the implementation and monitoring of the Iberdrola Stakeholder Engagement Model, based on AA1000



- Chair: Corporate director responsible for the Stakeholder Engagement Unit
- Secretary: Head of the Stakeholder Engagement Unit
- Members:
 - Heads of the eight Iberdrola Stakeholder categories at corporate level and their teams
 - Heads of the three global businesses and their teams
 - $\,\circ\,$ Local ambassadors in 5 countries
 - Heads and managers of the **other areas** of Iberdrola involved in the management of Stakeholder Engagement



2022 Hub meeting

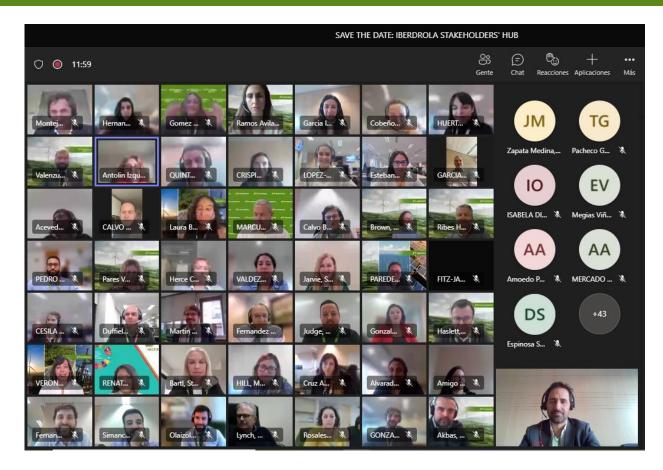






2022 Hub meeting

Iberdrola Stakeholders' Hub 29-11-2022 PICTURE 1

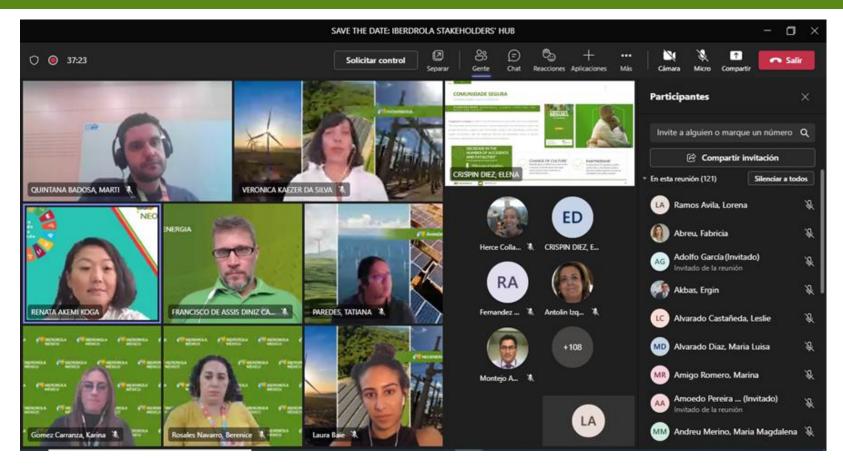






2022 Hub meeting

Iberdrola Stakeholders' Hub 29-11-2022 PICTURE 2







More information about the Hub





What are its aims?

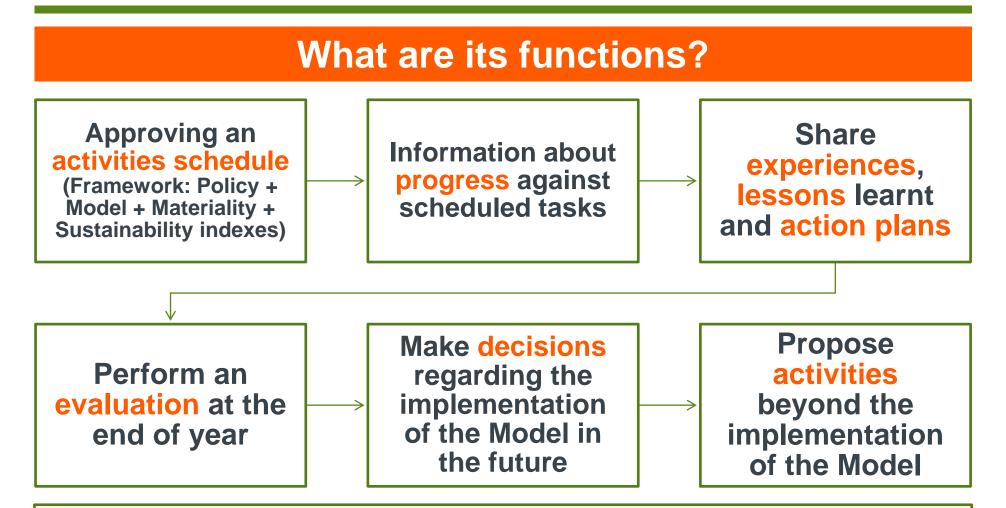
- Favour the exchange of knowledge, best practices and mutual support to generate and take advantage of synergies
- Identify areas for improvement that Iberdrola could adopt in managing stakeholder relations
- Analyse **best practice among other companies** and **new trends** in the market

POSITION IBERDROLA AS A LEADER IN STAKEHOLDER ENGAGEMENT





Functions



Use the Hub's findings to enrich the Materiality Analysis and share them with the management bodies of the Company







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