Results Presentation

First Quarter

**April 24** / 2018





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# Highlights of the Period



Operating Net Profit grows 28.5% driven by:

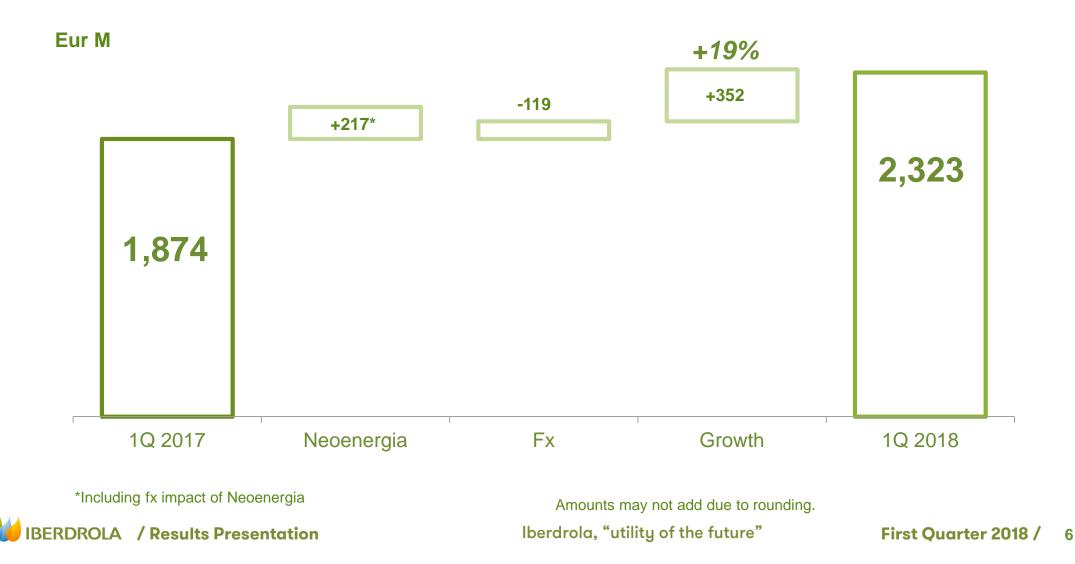


### Reported Net Profit reaches Eur 838 M



### **1Q 2018 EBITDA**

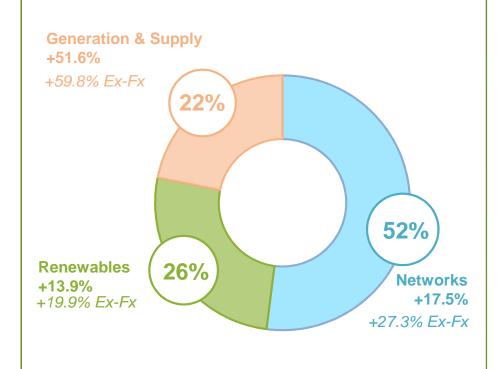
# EBITDA totals Eur 2,323 M, growing 24%, despite fx impact





### **EBITDA grows in all businesses**

#### EBITDA by business



#### **Operating Highlights**

#### **Networks**

- Brazil: consolidation of Neoenergia.
- US: rate plans of New York and Connecticut.

#### **Renewables**

- Spain: higher output
- UK: higher output and new capacity (+242 MW in average).
- Germany: Wikinger offshore windfarm in operation (+350 MW).

#### **Generation and Supply**

- Spain: higher retail activity.
- UK: higher demand & normalisation of conditions.
- Mexico: temporary lower margin due to lower CFE tariff.

#### <u>Fx</u>

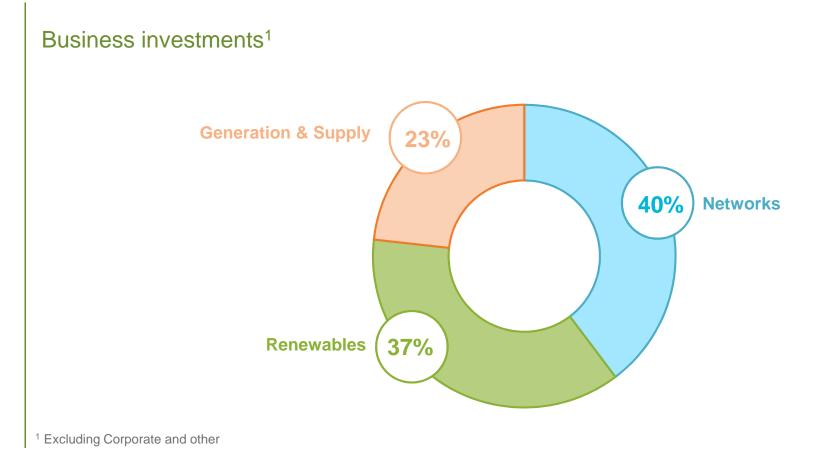
• Negative evolution of USD and BRL



### **Net Investments**

### Net Investments increase 14.1% to Eur 1,185 M

### 77% in networks and renewables



Commissioning a total of 1,905 MW

in renewables and contracted generation during 2018...

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### 2018 – 2022 Plan: generation capacity

### ... from a total of 7,790 MW committed to be commissioned by 2020...

			Capacity committed – Commissioning date				
	MW		<b>2018</b> <sup>1</sup>	2019	2020	2021-2022	New capacity 2018-2022
	Offshore			490	224		714
Renewables	Onshore		344	717	465	295	1,827
Ren	Solar PV		237		821		1,058
	Hydro	() () () ()	306	245	367	1,006	1,924
Contracted generation	Combined cycle & Cogeneration	3	1,018	1,777	779		3,574
			1,905	3,229	2,656	1,301	9,091
			7,790			1,301	9,091

### ...and an additional 1,301 MW by 2022

<sup>1</sup> Includes MW already commissioned in Q1

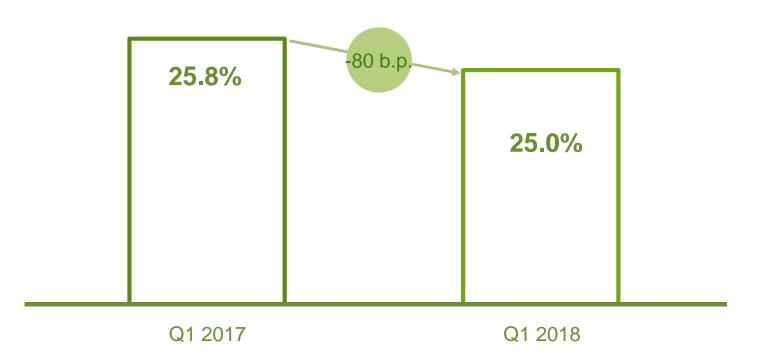
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### 2018 – 2022 Plan milestones

Networks	<ul> <li>• US: NECEC transmission project selected for interconnection between Canada and Massachusetts. Start of new Southern Connecticut Gas rate plan (January 2018-2020).</li> <li>• Spain: Smart Grids Project (STAR) 99% smart meters installed.</li> </ul>
Renewables	<ul> <li>Germany: Wikinger offshore windfarm (350 MW) in full operation.</li> <li>UK: East Anglia One onshore civil works and offshore construction started.</li> <li>Brazil: 61 MW of additional capacity.</li> </ul>
Generation & Supply	<ul> <li>US: divestment of gas trading and storage businesses.</li> <li>UK: 20% smart meters installed.</li> <li>Mexico: commissioning of San Juan Cogeneration and repowering of Monterrey during Q1.</li> </ul>

### **Operational efficiency continues improving**

**Net Operating Expenses to Gross Margin** 



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### AVANGRID's Adjusted Net Profit grows +7% to USD 243 M

#### Strategic plan execution

- Investments total USD 289 M.
- Divestment of gas trading and storage businesses.

#### New opportunities in progress

- NECEC transmission project selected for interconnection between Canada and Massachusetts.
- Other offshore wind: submitted bid in Connecticut RFP for 190 MW.

# Affirming 2018 EPS Outlook: EPS \$2.16-\$2.46 & Adjusted EPS \$2.22-\$2.50 (2018 Guidance based on Adjusted EPS)

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### Neoenergia's EBITDA grows 34% to BRL 1,034 M Net Profit reaches BRL 288 M, +98%

Strategic plan execution

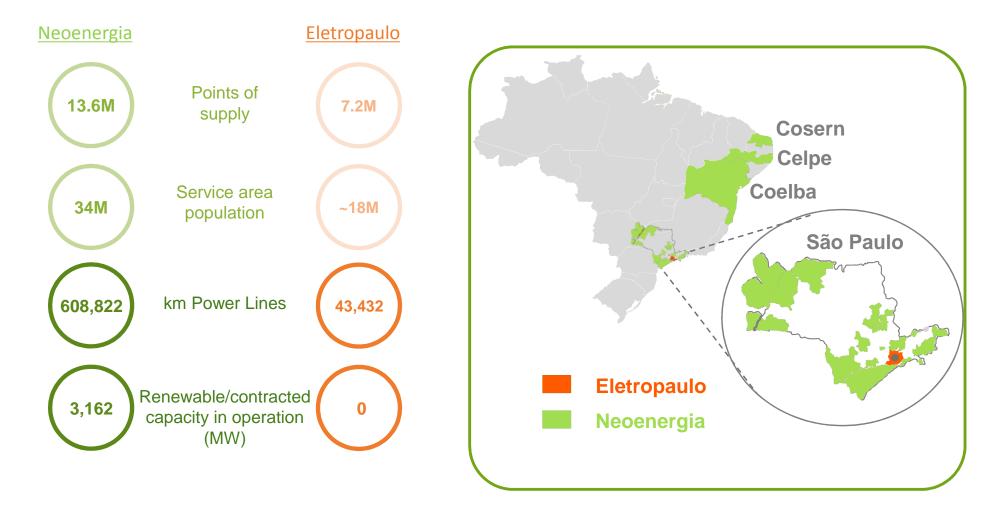
- ✓ Tariff reviews in Coelba and Cosern (April 2018-2023):
  - Increasing revenues by more than BRL 700 M/year.
  - Allowed returns of 8.09% real post-tax.
- ✓ 2 new transmission projects awarded. Commissioning date: 2021-2022.
- ✓ 9 windfarms awarded with an estimated total capacity of 295 MW. Commissioning date: 2022.

Synergies identified exceed initial expectations.



### **Neoenergia: offer for Eletropaulo**

### Eletropaulo, a strategic fit for Neoenergia in Brazil



### **Increasing presence in State of São Paulo**

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### **Spain: Experts' Commission Report**

Experts' Commission

- Objective: created by the Minister of Energy, Tourism and Digital Agenda to advise on the Energy Transition Law within the National Plan of Energy and Climate Change, required by the European Commission.
- **14 members** appointed by the Government, Parliamentary Groups and social agents.

#### Recommendations adopted with a broad consensus...

Maintenance of nuclear generation under a framework that guarantees economic viability

2030 scenario: closure of coal facilities

Creation of a capacity market

Fiscal reform to distribute environmental costs: "polluter pays" principle

Elimination of non-energy related costs from tariff

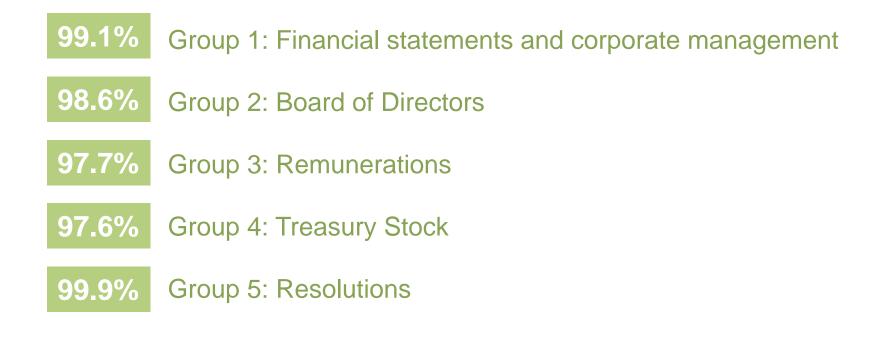
Encourage **investment in smart networks** (in line with Deloitte report)

### ...and aligned with European policies and directives

### **Annual General Meeting**

### Quorum of **76.1%**

### Average support of **98.5%** for all the items on the Agenda



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The Board of Directors has approved today (24<sup>th</sup> April 2018), the **execution in July 2018** of "**Iberdrola Retribución Flexible**" program of **at least Eur 0.183 per share in cash or shares** to reach an annual shareholder remuneration of

### Eur 0.323 per share (+4.2%)

Share buy-back program, to maintain the number of shares at 6,240 M and avoid dilution.



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Analysis of Results



### **Income Statement / Group**

Hydro results included in Renewables Business (vs Liberalised Business until 2017)\* Discontinuing operations of **Engineering**:

results accounted for using the Equity Method line from FY 2017\*

#### IFRS 15:

Customer acquisition costs are now capitalised (Lower NOE, Higher D&A)

IFRS 9: Higher Interest Expenses linked to liability management

\* 2017 restated accordingly

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### **Income Statement / Group**

#### EBITDA up 24.0%, to Eur 2,323.5 M, +18.7% excluding NEO and fx impact

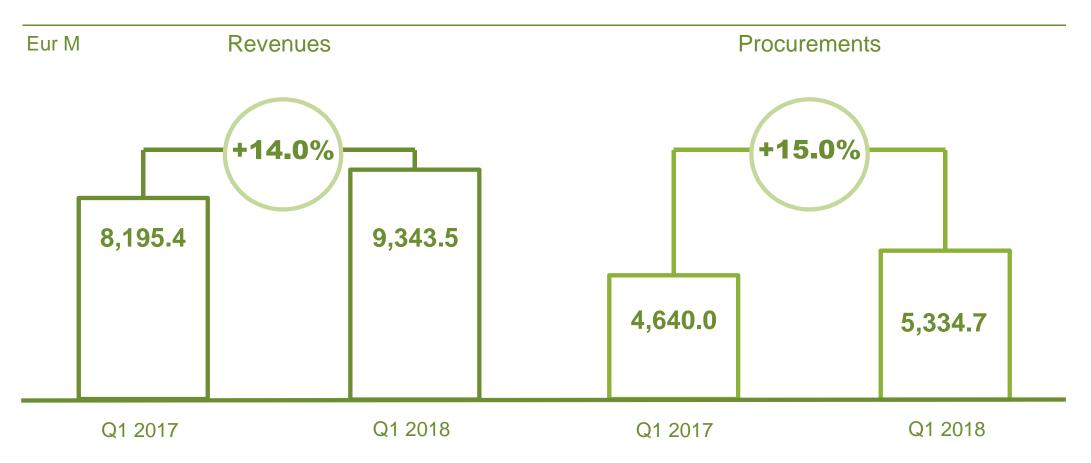
Eur M	Q1 2018	Q1 2017	Var.	%
Revenues	9,343.5	8,195.4	+1,148.1	+14.0
Gross Margin	4,008.8	3,555.4	+453.4	+12.8
Net Operating Expenses	-1,000.4	-918.0	-82.4	+9.0
Levies	-684.9	-763.8	+79.0	-10.3
EBITDA	2,323.5	1,873.6	+449.9	+24.0
EBIT	1,387.2	1,039.6	+347.6	+33.4
Net Financial Expenses	-288.6	-206.2	-82.4	+40.0
Non Recurring Results	+0.5	+256.2	-255.7	-99.8
Taxes and Minorities	-261.7	-282.1	+20.4	-7.2
Reported Net Profit	838.0	827.6	+10.3	+1.2
Operating Net Profit	769.9	599.4	+170.5	+28.5
Operating Cash Flow	1,877.1	1,661.9	+215.2	+12.9

Operating results compensate Q1'17 non recurring profit: Reported Net Profit up +1.2%, to Eur 838.0 M

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### **Gross Margin / Group**

Gross Margin up 12.8%, to Eur 4,008.8 M, with NEO consolidation (Eur +380 M) more than compensating fx impact (Eur –221 M)



Revenues grew +14.0% (Eur 9,343.5 M) and Procurements +15.0% (Eur -5,334.7 M)

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### **Net Operating Expenses / Group**

Net Operating Expenses up 9.0% (Eur -82.4 M), to Eur 1,000.4 M, driven by NEO consolidation (Eur -161 M), partially compensated by fx (Eur +59 M)

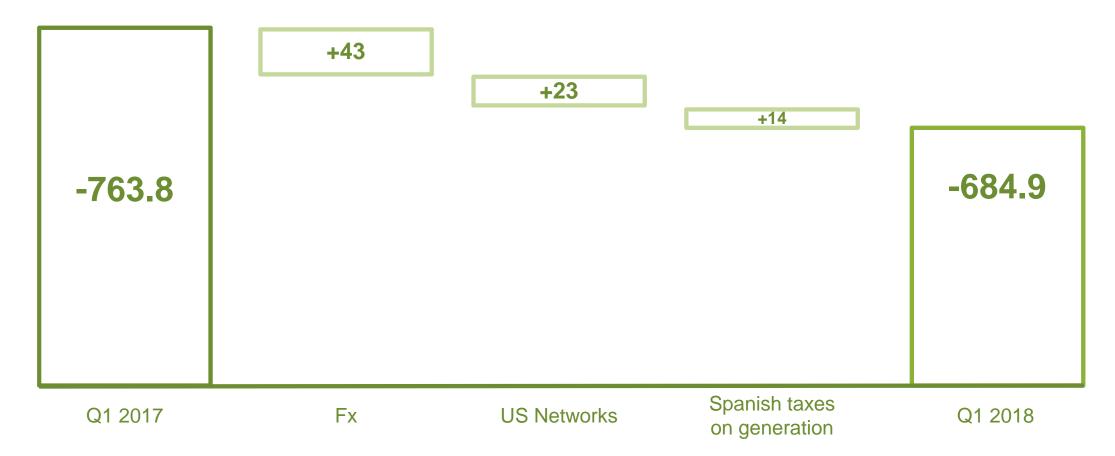
Eur M		Net Operating Expenses			
	Q1'18	Q1'17	vs Q1'17 (%)	vs Q1'17 (%) Like for like*	
Net Personnel Expenses	-522.6	-480.5	+8.8%	+3.6%	
Net External Services	-477.8	-437.5	+9.2%	-8.4%	
Total Net Op. Expenses	-1,000.4	-918.0	+9.0%	-2.0%	

### On a like for like basis, Net Operating Expenses down 2.0%

\* Net Operating Expenses – fx impact – NEO contribution

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Levies fall 10.3%, to Eur 684.9 M as a consequence of ...

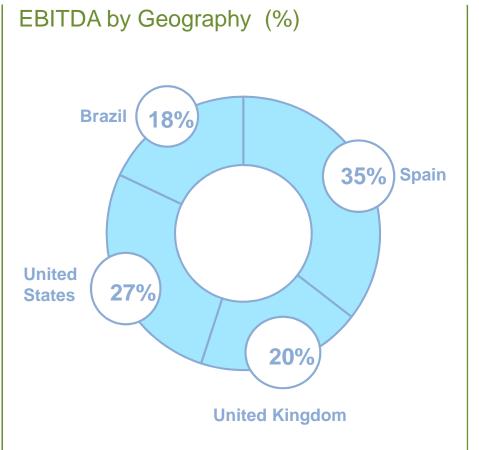


... fx and lower taxes in Networks US and Spanish generation

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### **Results by Business / Networks**

### Networks EBITDA up 17.5%, to Eur 1,200.0 M, ...



	Q1'18	Q1'17	vs Q1'17 (%)
Gross Margin	1,975.3	1,737.1	+238.2 (+13.7%)
Net Op. Exp.	-503.1	-387.8	<b>-115.3</b> (+29.8%)
Levies	-272.1	-328.5	+56.4 (-17.2%)
EBITDA	1,200.0	1,020.9	+179.1 (+17.5%)

Key Figures (Eur M)

... with positive evolution in most of the geographies



- **Spain EBITDA Eur 425.4 M (Eur +38.0 M; +9.8%),** due to positive settlements of previous years and the impact of 2017 positive court ruling on ICAs\*
- US EBITDA USD 389.3 M (USD +62.9 M; +18.8%), driven by: + Rate plans
  - + Positive IFRS impact
  - + Lower Levies in NY

Under IFRS the negative impact from the tariff adjustments corresponding to the tax reform is not yet included

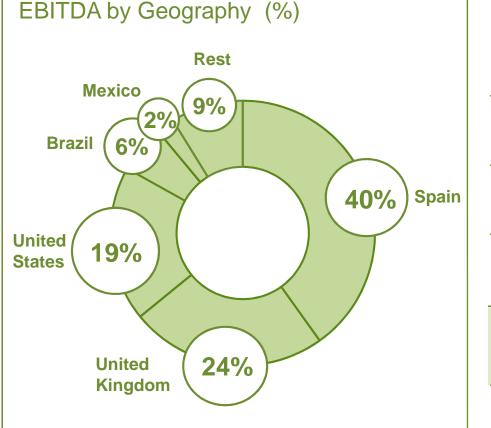
- Brazil EBITDA BRL 855.9 M (BRL +620.9 M; n/a), as a consequence of NEO consolidation (BRL 861.4 M)
- UK EBITDA GBP 207.1 M (GBP -3.4 M; -1.6%), with higher revenues in transmission offset by lower revenues in distribution

\* Instalaciones Cedidas de Abonados / Assets given by customers

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### **Results by Business / Renewables**

EBITDA up 13.9%, to Eur 603.5 M, with output increasing by 14.8% ...



Key Figures (Eur M)

	Q1'18	Q1'17	vs Q1'17 (%)
Gross Margin	944.5	857.4	+87.1 (+10.2%)
Net Op. Exp.	-180.8	-165.9	<b>-14.9</b> (+9.0%)
Levies	-160.3	-161.8	+1.5 (-0.9%)
EBITDA	603.5	529.7	<b>+73.8</b> (+13.9%)

... driven by better wind conditions (+2.4 p.p.) and higher installed capacity (+5%, reaching 29,275 MW, including German Wikinger offshore wind farm), despite lower prices

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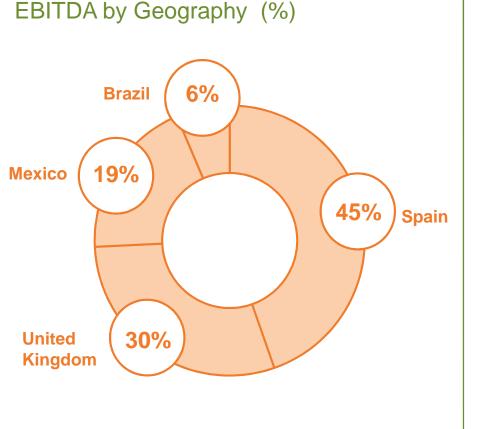
**Spain EBITDA Eur 242.1 M (Eur +11.4 M; +4.9%),** driven by higher output in wind (+24.4%) and hydro (+6.0%), partially compensated by lower prices vs Q1'17 (price spike)

- US EBITDA USD 140.7 M (USD +5.8 M; +4.3%), affected by lower prices and the positive impact of some power hedges accounted for in 2017, despite higher output (+14.3%)
- UK EBITDA GBP 127.7 M (GBP +28.7 M; +29.0%), higher output (22.7%) due to an increase in the average operating capacity (+14.7%, +242 MW) and higher load factor (+4.0 p.p onshore, +6.5 p.p offshore)
- Brazil EBITDA BRL 140.2 M (BRL +111.2 M; n/a), due to corporate restructuring. Hydro contributes with BRL 63.6 M and wind with BRL 76.6 M
- Mexico EBITDA USD 16.5 M (USD -5.1 M; -23.8%), with higher output (+12.7%) not compensating lower prices
- **RoW** EBITDA Eur 53.3 M (Eur +26.6 M; +99.3%) due to the gradual entry into service of German Wikinger offshore wind farm during Q1'18

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### **Results by Business / Generation and Supply**

### Generation & Supply EBITDA up 51.6% to Eur 503.6 M ...



	Q1'18	Q1'17	vs Q1'17 (%)
Gross Margin	1,079.4	946.9	+132.5 (+14.0%)
Net Op. Exp.	-325.7	-351.6	+25.9 (-7.4%)
Levies	-250.1	-263.0	+12.9 (-4.9%)
EBITDA	503.6	332.3	+171.3 (+51.6%)

... as a consequence of the recovery in the UK and Spain from the adverse operating environment in 2017

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Key Figures (Eur M)

### **Results by Business / Generation and Supply**

#### Spain EBITDA Eur 224.8 M (Eur +71.3 M; +46.4%)

- Output\* decreases -6.7% due to lower nuclear (-8.8%) and coal (-15.4%), with gas combined cycles up +37.3%
- + Higher margins due to the fall of procurement costs
- + Levies decrease (Eur +10.5 M; -4.8%) affected by lower generation taxes
- + Higher Retail activity (volumes and Products & Services)

#### UK EBITDA GBP 131.7 M (GBP +93.7 M; n/a)

- + Better demand
- + Normalisation of margins, smart meters and capacity payments
- + Better operational conditions
- + Customer acquisition costs now accounted for in D&A (IFRS 15)

## Mexico EBITDA USD 119.5 M (USD -22.4 M; -15.8%): Affected by lower tariffs to private customers, expected to recover during the year

### Brazil EBITDA BRL 128.2 M (n/a), due to NEO consolidation

\* Includes cogeneration

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### **EBIT / Group**

### Group EBIT up 33.4%, to Eur 1,387.2 M

#### Eur M

**D&A and Provisions** EBIT Q1'18 Q1'18 Q1'17 vs Q1'17 (%) **D & A** +33.4% -871.1 -779.3 +11.8Provisions -65.2 +19.1-54.8 1,387.2 1,039.6 TOTAL -936.3 -834.0 +12.3Q1 2017 Q1 2018

D&A and Provisions increase 12.3%, basically due to Brazil consolidation and higher activity

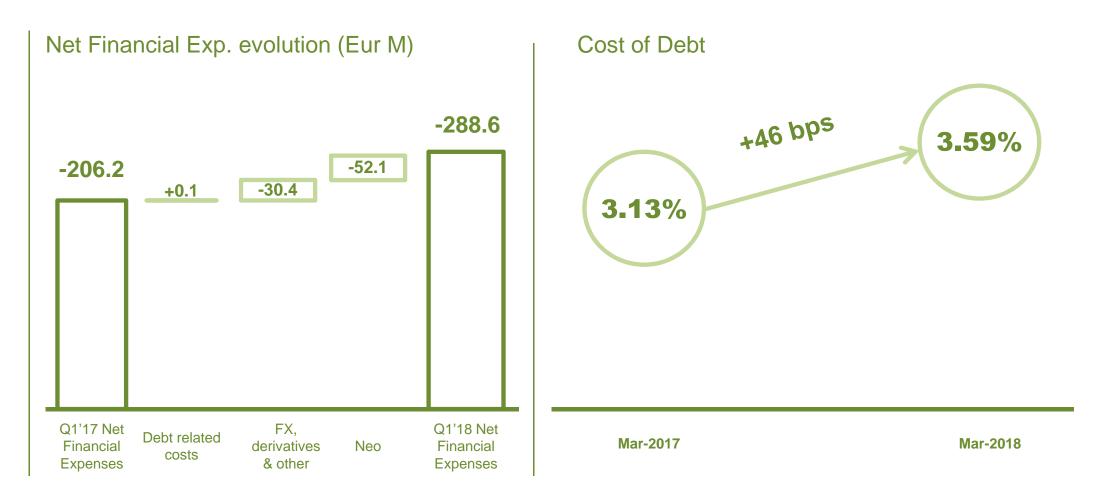
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### **Net Financial Expenses / Group**

NEO integration, along with non-debt results and IFRS 9 ...

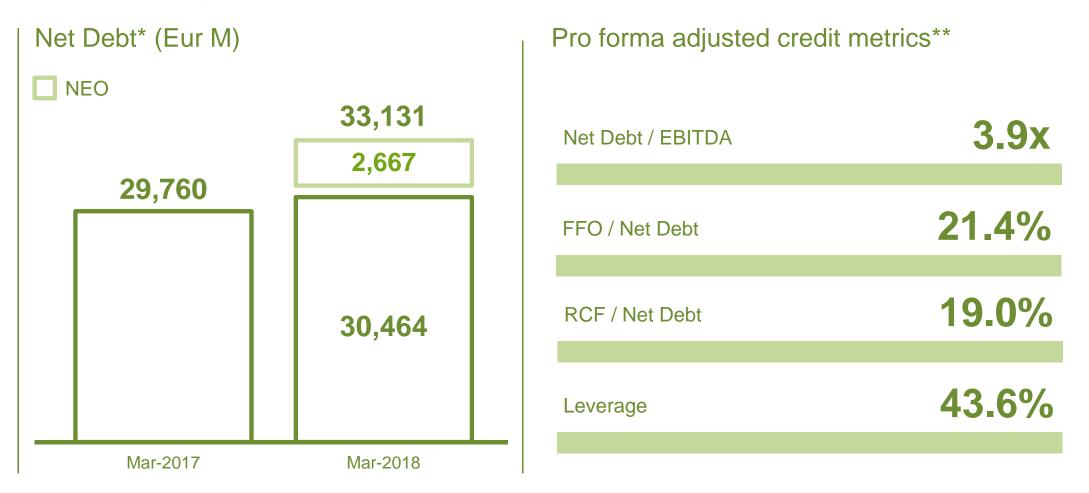


... drive Net Financial Expenses up Eur 82.4 M to Eur 288.6 M

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### **Net Debt / Group**

Net Debt\* increases to Eur 33,131 M, affected by corporate reorganisation in Brazil and investments, partially compensated by fx



\* Adjusted by market value of treasury stock cumulative hedges (EUR 167 M at 31/03/2018 and 0 at 31/03/2017)

\*\* Pro forma: including Neo from 1<sup>st</sup> April 2017. Adjusted: excluding provisions for efficiency plans

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Operating Net Profit up 28,5%, to Eur 770 M, and Reported Net Profit up 1.2%, to Eur 838 M, as Q1 2017 already included Eur 255 M non recurring net after taxes positive result

Eur M	Q1'18	Q1'17	vs Q1'17
Operating Net Profit	769.9	599.4	+28.5%
Non Recurring Results	+0.5	+256.2	n/a
Other non recurring: Taxes and Minorities	+67.6	-28.0	n/a
Reported Net Profit	838.0	827.6	+1.2%

Taxes improve, to Eur -175.4 M, due to lower corporate rates in US and final positive adjustments of tax reform accounted for in Q1'18

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# Conclusions



### 2018 Outlook

Positive impact of new investments, efficiency plan and normalisation of output...



### ...despite exchange rate impact...



### ...lead to 2018 outlook of **above Eur 9 Bn** at EBITDA level and **close to Eur 3 Bn** at Reported Net Profit level...



#### Forecast operational evolution

### **Networks**

- New rate plans US and Brazil
- Efficiency improvements

### Renewables

- New capacity
- Higher output
- Increase in hydro reserves

### **Generation & Supply**

- New capacity
- More demand: higher output and improved prices

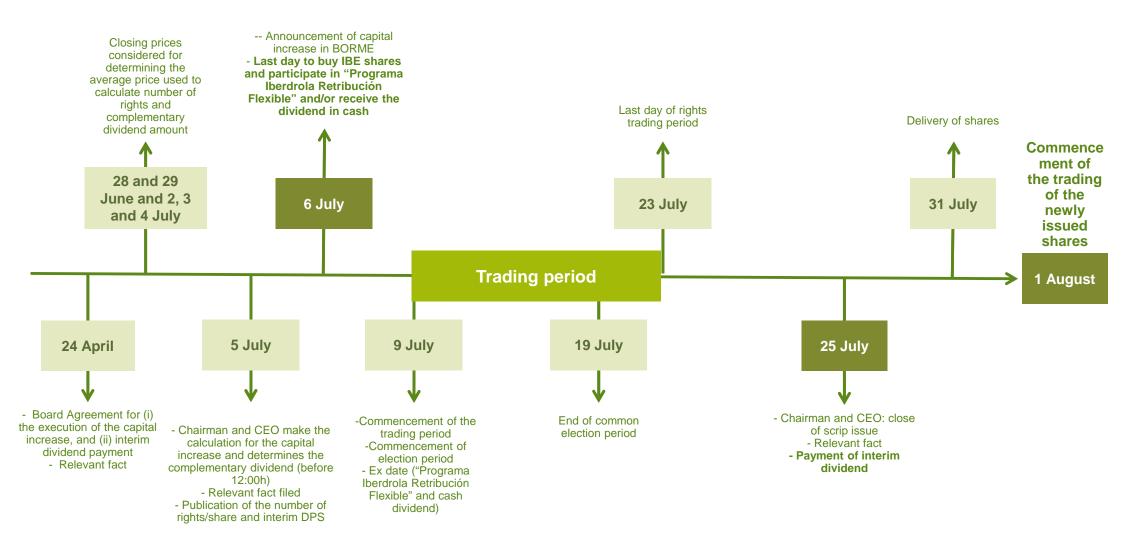




# Annex: "Iberdrola Retribución Flexible" program July 2018



### "Iberdrola Retribución Flexible" program: July 2018<sup>(1)</sup>



(1) Calendar already approved by Iberclear



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