Results Presentation First Half July 24 / 2019





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Agenda

Highlights of the Period



Highlights of the period

Net Profit grows 16.6% to EUR 1,644 M...

EBITDA totals EUR 4,990 M, up 12.5%

Operating Cash Flow grows 11.1% to EUR 3,881 M

Net Investment increases by 23%, up to EUR 3,054 M

Successful Neoenergia IPO in Brazil

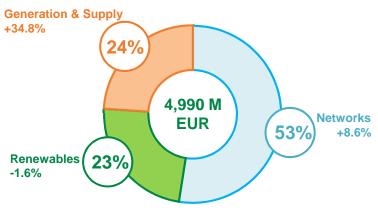
...despite the lower contribution from hydro in Spain (EUR 125 M at EBITDA)

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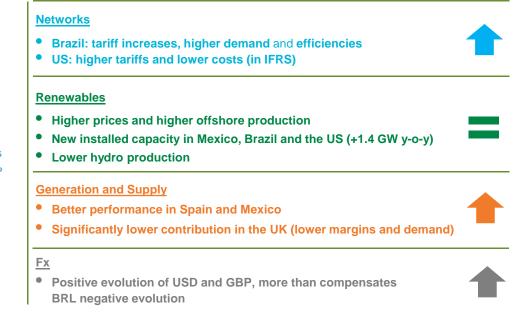
EBITDA

EBITDA reaches EUR 4,990 (+12.5%)...

EBITDA by business



Operating Highlights

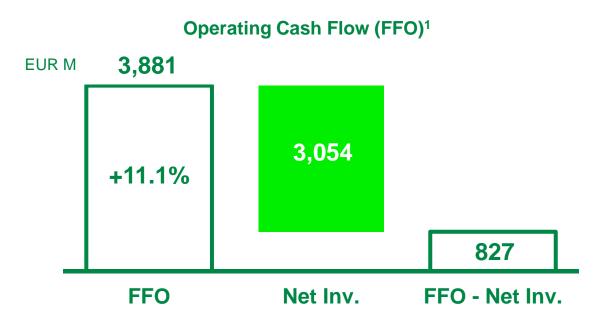




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Operating Cash Flow

Operating Cash Flow up 11.1%, to EUR 3,881 M

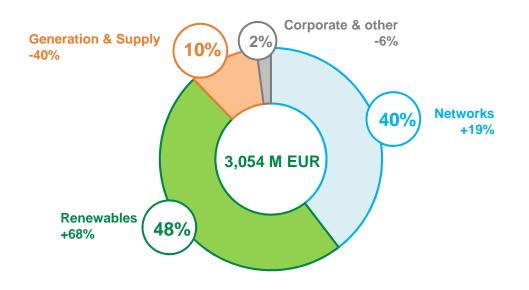


¹ FFO = Net Profit + Minority Results + Amortiz.&Prov. - Equity Income - Net Non-Recurring Results + Fin. Prov.+ Goodwill deduction + Dividends from companies accounted via equity - /+ reversion of extraordinary tax provision / Investment net of grants and ex-capitalised costs.



Net Investments

Net Investments increases 23.2%, up to EUR 3,054 M...





*I.E.I: Iberdrola Energía Internacional

Net Investments: Generation capacity

...to add 5.25 GW of new capacity in FY 2019, increasing our installed capacity by 11% in the year

	Q1-Q2 2019	Q3-Q4 2019	TOTAL 2019
Offshore	28	448	476
	628	362	990
Onshore 🔤	129	142	271
elite -		68	68
Others		4	4
Solar PV	36	237	273
Hydro 🌍	367	244	611
Total Renewables	1,188	1,506	2,694
Combined cycle & cogeneration		2,556	2,556
TOTAL	1,188	4,062	5,250

Accelerating investments to increase current target of 13 GW new capacity by 2022



Regulation Spain

Spain is moving towards a more predictable and stable regulatory framework

European leadership in emissions reduction: Net Zero Emissions by 2050 vision

National Integrated Energy & Climate Plan: positive assessment by the European Commission

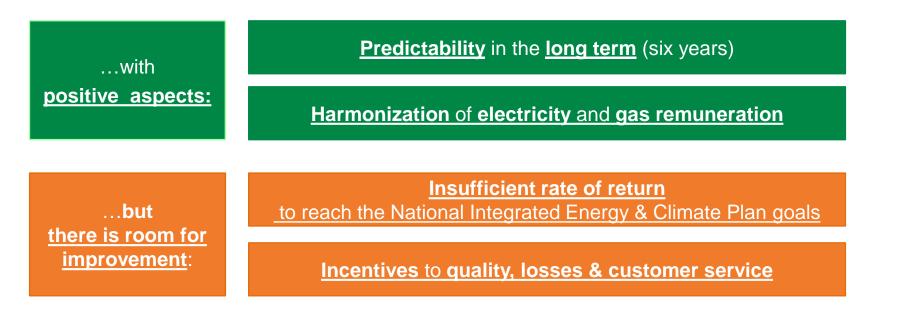
Restitution of competences to the CNMC

Predictable methodology for the remuneration of electricity networks based on RAB and WACC



Networks Spain

CNMC draft electricity networks remuneration: in line with previous announcements...



Need to incentivize electrification in order to reach decarbonisation targets

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Neoenergia IPO Results

Brazil's largest energy sector placement since 2000...

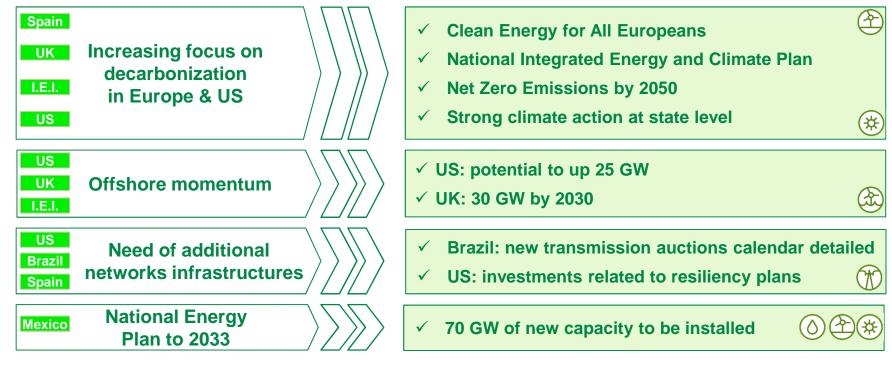


The market values positively Neoenergia's strategy and delivery

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New opportunities

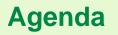
The energy transition constitutes a historic opportunity:



And as a consequence, Iberdrola is accelerating its investment plan

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*I.E.I: Iberdrola Energía Internacional



Analysis of Results



Income Statement / Group

Reported Net Profit up 16.6%, to EUR 1,644.4 M. Fx as follows USD +7.1%, GBP +0.7% and BRL -5.3%

EUR M	H1 2018	H1 2019	Var.	%
Revenues	17,586.6	18,281.0	+694.4	+3.9
Gross Margin	7,668.4	8,230.0	+561.6	+7.3
Net Operating Expenses	-2,111.3	-2,145.8	-34.5	+1.6
Levies	-1,121.3	- 1,094.5	+26.8	-2.4
EBITDA	4,435.9	4,989.8	+553.9	+12.5
EBIT	2,527.3	2,990.7	+463.5	+18.3
Net Financial Expenses	-563.1	- 610.9	-47.8	+8.5
Non Recurring Results	22.0	6.8	-15.2	-68.9
Taxes and Minorities	-567.9	-734.0	-166.1	+29.2
Reported Net Profit	1,410.5	1,644.4	+233.9	+16.6
Operating Cash Flow	3,493.5	3,880.9	+387.4	+11.1

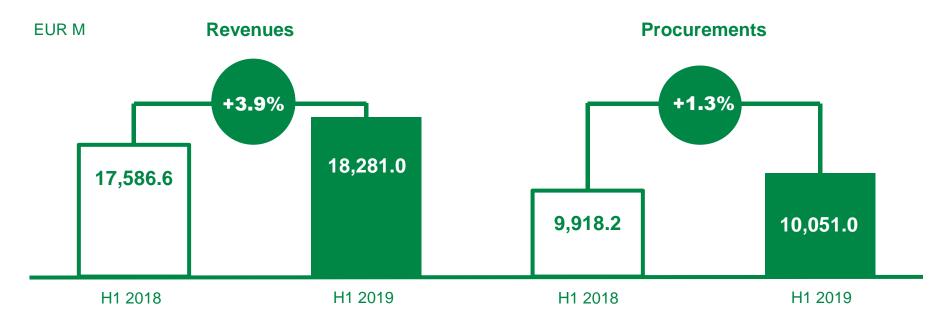
IFRS 16 new accounting treatment for operating leases: higher debt (EUR 399 M in H1 2019), higher depreciation (EUR -32 M) and Financial Expenses (EUR -6 M), and lower Net Operating Expenses (EUR +33 M). Net Profit impact of EUR -2 M.

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Gross Margin / Group

Gross Margin up 7.3%, to EUR 8,230.0 M, and +5.8% excluding fx impact ...



... Revenues grew 3.9% (EUR 18,281.0 M) and Procurements +1.3% (EUR 10,051.0 M)



Net Operating Expenses / Group

Net Operating Expenses up 1.6%, to EUR 2,145.8 M ...

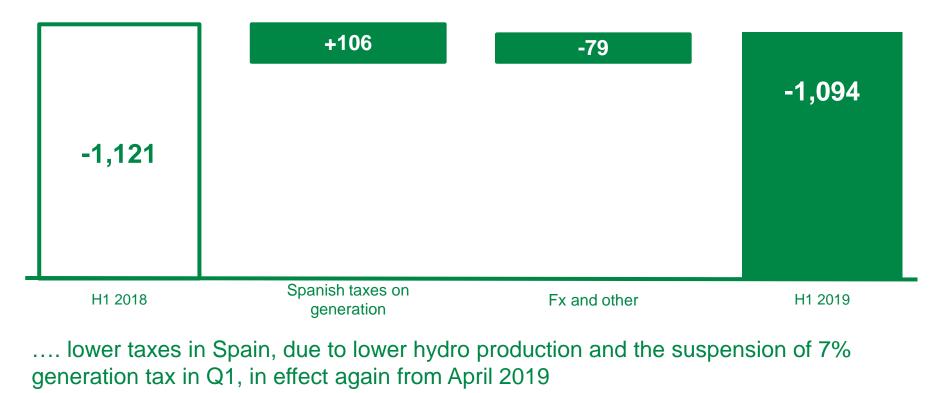
EUR M	Net Operating Expenses			
	H1 2018	H1 2019	vs H1 2018 (%)	vs H1 2018 (%) (excluding fx)
Net Personnel Expenses	-1,043.9	-1,083.4	+3.8%	+2.3%
Net External Services	-1,067.4	-1,062.4	-0.5%	-2.0%
Total Net Op. Expenses	-2,111.3	-2,145.8	+1.6%	+0.1%

... and flat excluding fx impact

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Levies / Group

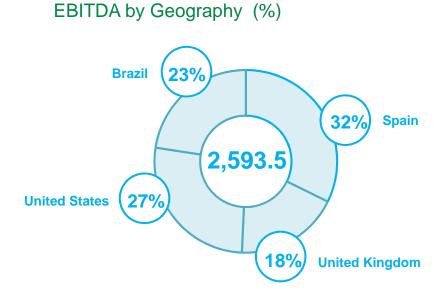
Levies fall 2.4%, to EUR 1,094.5 M, as a consequence of ...



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Results by Business / Networks

Networks EBITDA up 8.6%, to EUR 2,593.5 M, ...



Key Figures (EUR M)

	H1 2018	H1 2019	vs H1 2018
Gross Margin	3,873.5	4,144.5	+271.0 (+7.0%)
Net Op. Exp.	-1,071.1	-1,094.6	-23.6 (+2.2%)
Levies	-414.6	-456.3	-41.7 (+10.1%)
EBITDA	2,387.8	2,593.5	+205.7 (+8.6%)

... driven by US and Brazil



Results by Business / Networks

Spain EBITDA EUR 836.6 M (EUR -57.1 M; -6.4%), due to positive one-off accounted for in 2018 corresponding to ICAs* (EUR +53 M) and efficiency programs implemented in H1'19 that increase NOE**

US EBITDA IFRS USD 782.0 M (USD +75.5 M; +10.7%), driven by:

- + Higher contribution from rate plans
- + Recovery of storm costs from previous years and lower expenses due to fewer storms vs 2018

- Tariff adjustments corresponding to tax reform, in effect under IFRS from Q3'18, compensated by lower taxes. Neutral at Net Income level

- Brazil EBITDA BRL 2,553.4 M (BRL +676.9 M; +36.1%), with positive tariff revisions from May 2018, increasing contribution from transmission assets, positive impact from efficiencies and increase in demand (5.2%)
- UK EBITDA GBP 417.2 M (GBP +17.3 M; +4.3%), with higher revenues both in transmission and distribution as a consequence of the growing asset base due to investments

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^{*} Instalaciones Cedidas de Abonados / Assets given by customers

^{**} Net Operating Expenses

Results by Business / Renewables

Renewables EBITDA falls 1.6%, to EUR 1,165.2 M, ...

EBITDA by Geography (%)

Key Figures (EUR M)



... as UK, Latam and offshore contribution compensates lower production in Spain



Results by Business / Renewables

- **Spain EBITDA EUR 380.0 M (EUR -110.8 M; -22.6%),** as a consequence of lower output (-27.6%), driven by hydro (-45.1%) and wind (-8.3%), partially compensated by lower taxes
- US EBITDA USD 278.2 M (USD -55.3 M; -16.6%), due to lower output (-6.1%) and lower prices
- UK EBITDA GBP 213.4 M (GBP +8.2 M; +4.0%), as increased prices more than compensate lower wind output (-10.5%)
- **Brazil EBITDA BRL 308.1 M (BRL +54.6 M; +21.5%),** with higher output (+12.1%), mainly as a consequence of new hydro capacity in operation (Baixo Iguaçu, 350 MW*), and cost containment
- Mexico EBITDA USD 45.2 M (USD +24.9 M; n/a), as a consequence of higher output (+68.9%), due to increasing average operating PV capacity (270 MW)
- IEI** EBITDA EUR 183.5 M (EUR +77.6 M; +73.2%) due to German offshore contribution

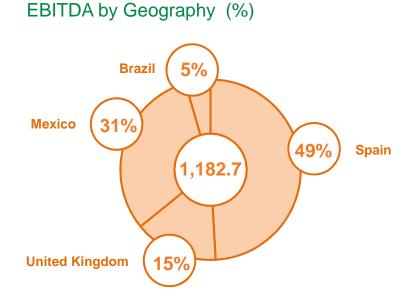
* Total installed capacity

** Iberdrola Energía Internacional, formerly RoW

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Results by Business / Generation and Supply

Generation & Supply EBITDA up 34.8% to EUR 1,182.7 M, ...



H1 2019 H1 2018 vs H1 2018 **Gross Margin** 1,951.7 2,327.3 +375.6 (+19.2%) Net Op. Exp. -648.4 -709.5 **-61.2** (+9.4%) Levies -425.7 -435.1 -9.3 (+2.2%) 1,182.7 **EBITDA** 877.6 +305.1 (+34.8%)

Key Figures (EUR M)

^{...} driven by Spain and Mexico



Results by Business / Generation and Supply

Spain EBITDA EUR 753.6 M (EUR +346.0 M; +84.9%)

- Higher Production: 17,896 GWh (+24.7%)
- Revenues increase in supply
- LNG contracts sale (EUR +89 M)
- Mexico EBITDA USD 407.6 M (USD +108.6 M; +36.3%): Higher Sales driven by production increase (+22.7%), due to new installed capacity in 2018 with full contribution in 2019
- UK EBITDA GBP 48.8 M (GBP -117.0 M; -70.6%): caused by lower margins (-16.1% electricity, -16.5% gas) and lower sales (-10% electricity, -11% gas)
- Brazil EBITDA BRL 82.6 M (BRL -101.5 M; -55.1%): supply business affected by one-off effect (BRL -62 M)
- IEI* EBITDA EUR -6.8 M (EUR +3.7 M; +35.1%): improving but still affected by initial development costs

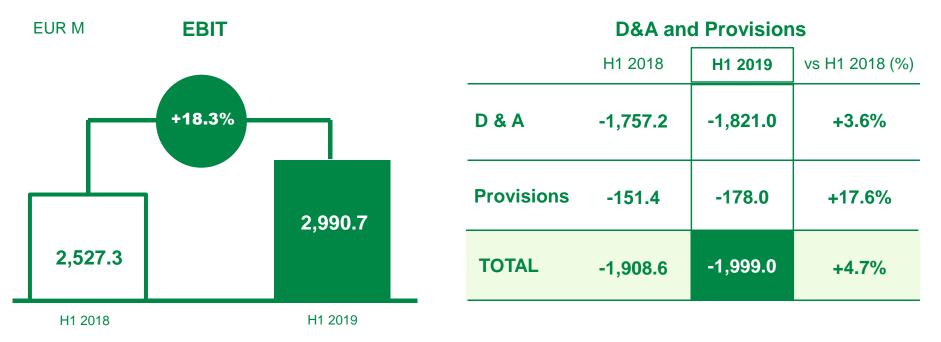
* Iberdrola Energía Internacional, formerly RoW

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EBIT / Group

Group **EBIT** up 18.3%, to EUR 2,990.7 M



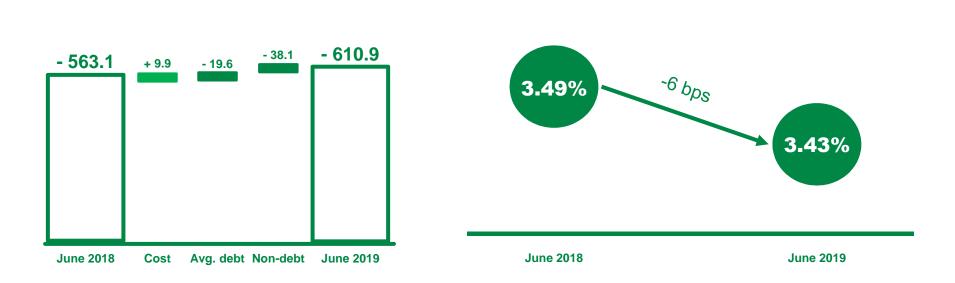
D&A and Provisions up 4.7% due to higher asset base and activity and IFRS 16 impact, partially compensated by lower nuclear depreciation (EUR +56 M)

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Net Financial Expenses / Group

Net Financial Exp. evolution (EUR M)

Net Financial Expenses up EUR 47.8 M, to EUR 610.9 M ...



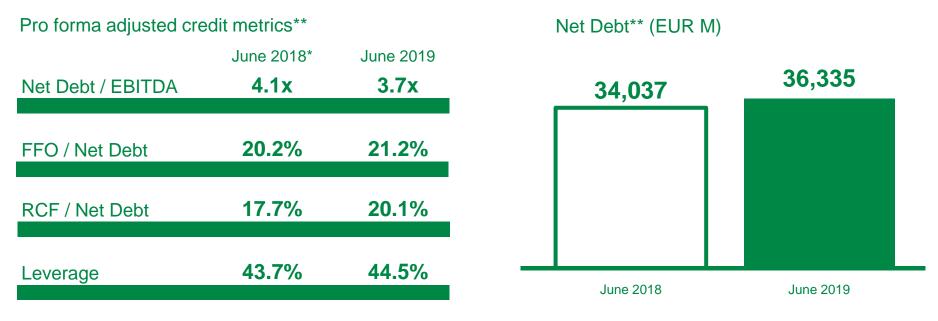
... due to higher average debt balance and fx hedges, despite lower cost



Cost of Debt

Net Debt / Group

Credit metrics improve despite Net Debt growth due to IFRS 16 (EUR 399 M), fx (EUR 284 M) and higher investments



Net Debt to be reduced in H2'19 as a consequence of the asset rotation plan in progress

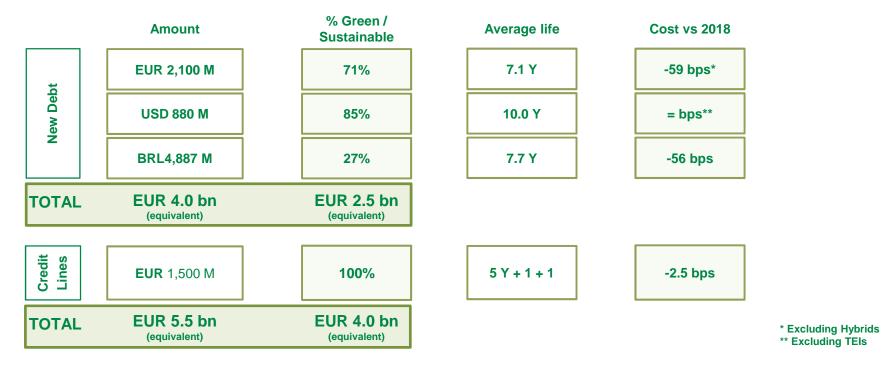
* June 2018: Pro forma credit metrics exclude provisions for efficiency plans

** Adjusted by market value of treasury stock cumulative hedges (EUR 30.7 M at June 2018 and EUR 457.2 M at June 2019)

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H1 2019 Financing activity

EUR 5.5 Bn equivalent of new financing: EUR 4 Bn new debt, EUR 1.5 Bn credit lines



World leading private Group in green bonds outstanding

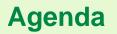
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Net Profit / Group

Profit Before Tax grows 20.2% and Reported Net Profit up 16.6%, to EUR 1,644.4 M, ...

EUR M	H1 2018	H1 2019	vs H1 2018 (%)
РВТ	1,978.4	2,378.4	+20.2%
- Corporate Tax - Minorities	-412.3 -155.6	-545.5 -188.5	+32.3% +21.1%
Reported Net Profit	1,410.5	1,644.4	+16.6%

... as **Corporate tax rate** normalizes reaching 22.9%, vs 20.8% in H1 2018, that was positively affected by final adjustments related to US tax reform



Conclusions



Outlook 2019

Improving 2019 net profit growth outlook from high single-digit to low double digit...



...even improving the strong results achieved in H2 2018

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