

Legal Notice



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Agenda

Highlights of the period





H1 2021 ADJUSTED NET PROFIT UP 8% TO EUR 1.844 M

Reported EBITDA grows **10%** to **EUR 5.444 M** (+15% excluding COVID and fx impact)

Gross investments of EUR 4,909 M (+37%)

~3,000 MW of Renewables installed in the last 12 months with more than 8,500 MW under construction

New growth platforms in core countries and new markets

Improved financial strength

Annual General Meeting: 65.8% quorum in with 97.6% average favorable vote

5.5% INCREASE IN ANNUAL SHAREHOLDER REMUNERATION TO EUR 0.422 PER SHARE





REPORTED EBITDA UP +10% (+15% EX-COVID AND FX IMPACT) 80% IN A-RATED COUNTRIES





NETWORKS

- New Rate Case in New York approved in November 2020
- •Brazil: Tariff readjustments and reviews with higher contribution from transmission and Neoenergia Brasilia
- UK: Larger regulated asset base

RENEWABLES

- Contribution of additional capacity installed
- Onshore wind: higher production
- Offshore wind: East Anglia 1 fully operational in UK
- Hydro: Increase in production in Spain

GENERATION AND SUPPLY

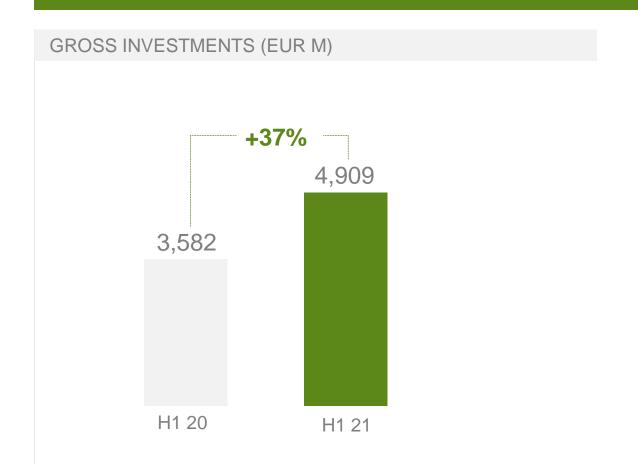
Retail negatively impacted by higher energy commodity prices

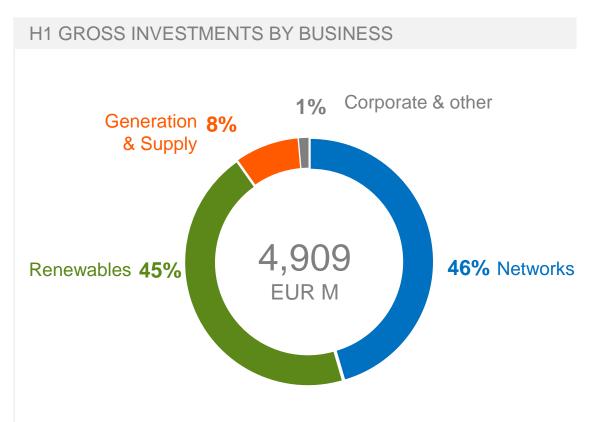
EXCHANGE RATE IMPACT OF EUR 287 M AT EBITDA LEVEL





GROSS INVESTMENTS UP 37% TO EUR 4,909 M





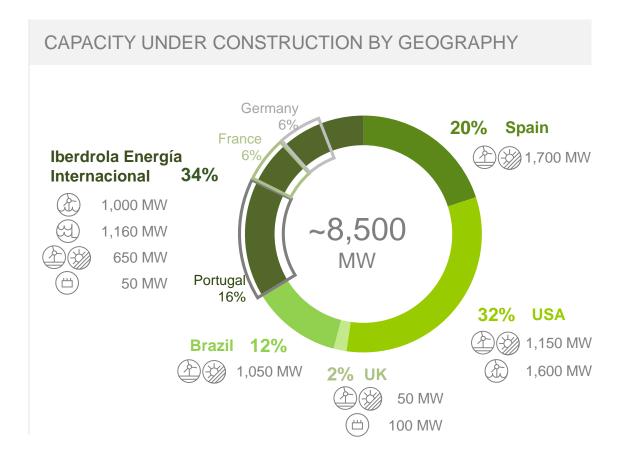
... MORE THAN 90% ALLOCATED TO NETWORKS AND RENEWABLES





~3,000 NEW MW IN OPERATION IN THE LAST 12 MONTHS...

NEW	INSTALLED CAPACITY BY	TECHNOLOGY (Y-o-Y)
	Onshore wind	1,950 MW
	Solar PV	930 MW
	Batteries	80 MW
	Total	2,960 MW



... WITH MORE THAN 8,500 MW UNDER CONSTRUCTION OF WHICH 2,600 MW ARE OFFSHORE WIND





... WITH ~80% OF NEW CAPACITY TO 2025 INSTALLED, UNDER CONSTRUCTION OR READY TO BUILD

NEWAE	BLE CAPACITY ¹ I	NSTALLED, UNDE	ER CONSTRU	CTION OR REA	ADY TO BUILD	(MW)		
		2020	2021	2022	2023	2024	2025	Total
) Of	fshore wind	294			500	1,300	800	2,894
On	nshore wind	1,691	1,230	1,650	1,400	100	500	6,570
Ну	droelectric		1,000		200			1,200
So	lar PV	874	1,650	2,570	2,100	2,500	1,200	10,894
Ва	tteries	31	170	90	100			391
То	otal	2,890	4,050	4,310	4,300	3,900	2,500	/21,950
						Plan 20)20-2025	27,600

TOTAL PIPELINE OF 81,500 MW





ACTIVE MANAGEMENT OF SUPPLY CHAIN: NO MATERIAL IMPACT EXPECTED FROM COMMODITY PRICES

Major equipment is purchased globally

Advanced purchases for EUR 18 Bn since January 2020

High share of capex costs fixed in our investment decisions

Major equipment contracts include fx and commodity hedges

... WITH TOTAL EXPOSURE OF INVESTMENTS IN 2020-25 PLAN LOWER THAN 4%



PROJECTS UNDER CONSTRUCTION PROGRESSING ACCORDING TO PLAN



St. Brieuc 496MW

- All components being manufactured
- Fabrication of offshore substation underway
- First foundation works already in progress

On track **COD 2023**



Vineyard Wind 1 800MW

- Executed Project Labor Agreements with Unions
- Permitting and authorization process completed
- Fabrication of main components underway
- 90% of project CAPEX secured
- Financial closed planned for August 2021

Park City Wind 804MW

- Design, permitting and procurement ongoing
- Notice of Intent received

On track COD 2023-24

On track COD 2025-26



Baltic Eagle 476MW

- Main supply contracts signature
- Fabrication of offshore substation underway
- Laying first evacuation cable
- Permit expected in September 2021

On track **COD 2024**





NEW AUCTIONS OFFER ADDITIONAL ROUTES TO MARKET IN EUROPE...

AUCTIONS FOR CURRENT PROJECTS						
		Auction	Туре	Auction Date	Ibe project/Capacity	
	UK	4th Round CfD	Tariff	Q4 2021 - Q1 2022	EA Hub (3.1GW)	
	Germany	Round O-1.3	Tariff	Q3 2021	Windanker (300MW)	
AUCTIO	ONS FOR NEW PIP	ELINE				
	UK	Scotwind	Seabed rights	Q3 2021	10GW (Total auction capacity)	
	Denmark	Round 5	Seabed & tariff	Q4 2021	1.6GW	
	Netherlands	Round 6	Seabed rights & tariff	Q1 2022	1.4GW	
	France	Normandy Brittany	Seabed & tariff	Q1 2022 – Q2 2022	1.6GW	
	Poland Seabed rights		4GW etion capacity)	Ireland Tariff	~5GW (Country target 2022-25)	





....THE UNITED STATES AND ASIA-PACIFIC

AUCTIONS FOR CURRENT PROJECTS							
		Auction	Туре	Auction Date	Ibe project/Capacity		
U:	SA	Rhode Island	Tariff	Q4 2021	501 South RoL (1.2GW)		
	1	Massachusetts	Tariff	Q3 2021	522 area		
		New York	Tariff	Q2 2022	(2.4GW)		
• Ja	apan	Rounds 2,3,4	Seabed & Tariff	2022-24	Seihoku-oki, Saga & Satsuma (~2,000MW)		
AUCTIONS FOR NEW PIPELINE							
Та	aiwan	Round 3	Seabed & Tariff	2022-2024	Two projects for 1,200 MW		
US	SA	Bight Area	Seabed	n.a.	~7GW		

CREATING NEW GROWTH PLATFORMS FOR 2025-2030





ALLIANCE WITH MAPFRE FOR THE DEVELOPMENT OF RENEWABLES ALREADY DELIVERING RESULTS...

Providing an additional platform for renewables growth
Optimizing financial structure
Crystalizing the value of our pipeline
Increasing revenues through O&M services

WITH 225 MW ALREADY INTEGRATED IN JV AND 100 MW EXPECTED IN H2 2021 FOR A TOTAL TARGET CAPACITY OF MORE THAN 1,000 MW IN A FIRST PHASE



Additional growth through alliances



...AND EXPANDING OTHER ALLIANCES TO PROMOTE DECARBONIZATION...



Offshore wind Green Hydrogen

CHEMICAL AND **MANUFACTURING**

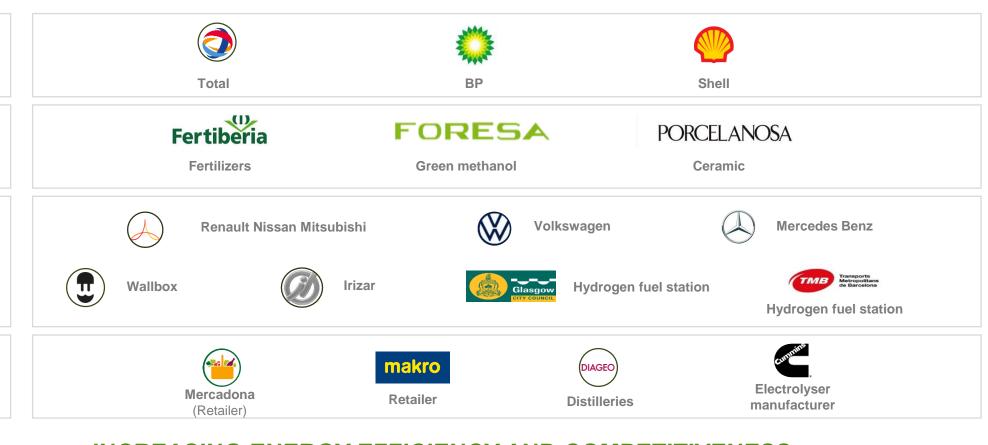
Renewable supply Green Hydrogen

MOBILITY

Renewable supply **Batteries** Recharging infrastructure

OTHERS

Renewable supply Sustainable mobility Green Hydrogen



...INCREASING ENERGY EFFICIENCY AND COMPETITIVENESS AND REDUCING CARBON FOOTPRINT





FULL CONSENSUS ON THE NEED TO PROMOTE ELECTRIFICATION AS THE KEY TOOL TO DECARBONIZE

CLIMATE NEUTRALITY AND GOALS ACCELERATION



-55% emissions by 2030 vs 1990



-50% / -52% emissions by 2030 vs 2005



-65% emissions by 2030 vs 1990 and Net zero by 2045



-23% emissions by 2030 vs 1990



-78% emissions by 2035 vs 1990



-46% emissions by 2030 vs 2013

RECOVERY PLANS: GREEN AND DIGITAL



Next Generation EU



Green Industrial Revolution



American Jobs Plan

BUSINESS SUMMITS TO ATTRACT INTERNATIONAL GREEN INVESTMENT



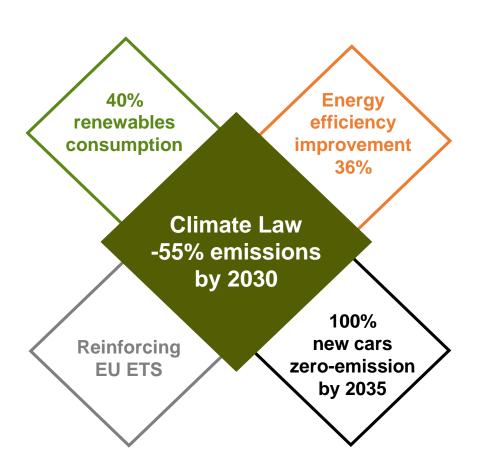


NEED TO ACCELERATE PERMITTING PROCESSES TO MAXIMIZE GROWTH AND JOB CREATION OPPORTUNITIES





FIT FOR 55%: A COMPREHENSIVE LEGISLATIVE PACKAGE TO DELIVER THE EUROPEAN GREEN DEAL



DIRECTIVES

- •CO2 Market (EU ETS)
- Renewables
- Energy Efficiency
- Energy Taxation

REGULATION

- Carbon Border Adjustment Mechanism (CBAM)
- Effort sharing
- Land use (LULUCF)
- Alternative fuel infrastructures
- •CO2 standards for cars and vans
- FuelEU maritime
- ReFuelEU aviation
- Climate action social facility



Regulatory highlights



BRAZIL

- Actions to eliminate hydrological risk (GSF) since 2015
- Drought mitigation measures

UNITED KINGDOM

- •RIIO-T2: Sectorial Appeal to CMA in process
- •RIIO-ED2: Draft plans published for final submission in December 2021

SPAIN

- Climate Change and Energy Transition Law
- •Bill for the creation of the National Fund for the Sustainability of the Electricity System (FNSSE)
- Draft Bill on the taxation of non-CO2 emitting technologies

USA

- •UI (Connecticut): Tariffs approved until 2023
- •NY Resiliency Bill with additional investments for storm hardening

REGULATORY FRAMEWORKS RECOGNIZE THE NEED FOR ADDITIONAL INVESTMENTS





PNM RESOURCES TRANSACTION: ONLY NEW MEXICO STATE APPROVAL REMAINING

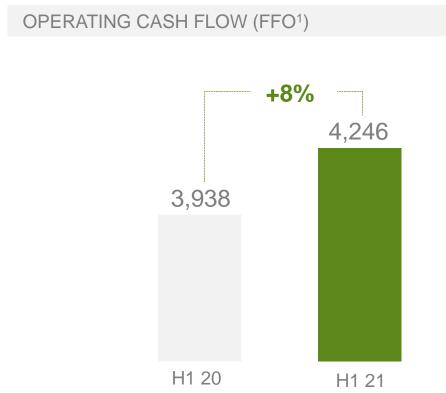
PNM RESOURCES SHAREHOLDER APPROVAL	
FEDERAL	
Federal Energy Regulatory Commission (FERC)	/
Hart-Scott-Rodino Clearance (HSR)	/
Committee on Foreign Investment in the United States (CFIUS)	/
Federal Communications Commission (FCC)	/
Nuclear Regulatory Commission (NRC)	/
STATE	
Public Utility Commission of Texas (PUCT)	/
New Mexico Public Regulatory Commission (NMPRC)	Q4-21

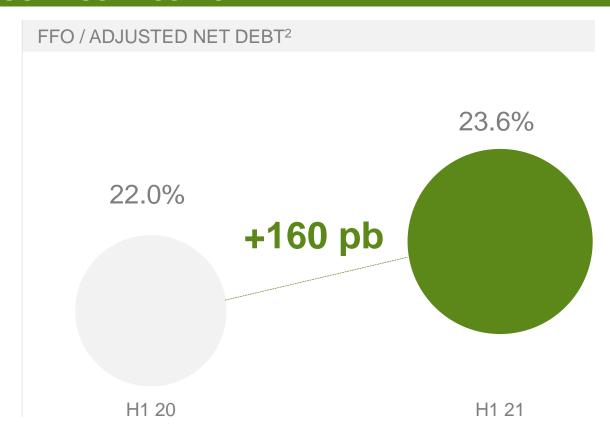
... WITH CLOSING EXPECTED BY Q4 2021





REAFFIRMING CREDIT RATINGS DRIVEN BY STRONG RATIOS AND THE RESILIENCY OF OUR BUSINESS MODEL





LEADERS IN GREEN FINANCING, WITH EUR 32.4 BN IN GREEN / SUSTAINABLE FINANCING AND LIQUIDITY³ REACHING EUR 17.6 BN





IBERDROLA'S BUSINESS MODEL, FULLY ALIGNED WITH THE BEST PRACTICES ON ESG

ENVIRONMENT

- All our coal and fuel oil plants closed
- Emissions of 43 g/kWh, in the first half of 2021
- **Zero emissions** by **2030**, 20 years ahead of EU target
- Largest corporate issuer of green bonds worldwide
- Pioneer in implementing TFCD recommendations

SOCIAL

- Record purchases awarded since beginning 2020: Eur 18 Bn
- Supporting 400,000 jobs globally
- **6,000 new hires** since January 2020
- >50 hours of training per employee

GOVERNANCE

- Governance and Sustainability system internationally recognized
- Reflecting **best practices** in Diversity & Inclusion
- Climate Action Plan included in By-laws





Click below for access to:

IBERDROLA annual Corporate Governance, Sustainability & Financial reports

IBERDROLA ESG commitment

Baker McKenzie Legal Opinion



97.6% AVERAGE FAVORABLE VOTE FOR THE ITEMS ON THE AGENDA

Quorum of 65.8%, with increased participation of institutional investors

98.5%	Group 1: Financial statements and corporate management
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98.4%	Group 2: Corporate Governance and Sustainability System
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99.4%	Group	3:	Remunerations
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Group 4: Board of Directors 94.2%



INCREASING ANNUAL SHAREHOLDER REMUNERATION UP TO EUR 0.422 PER SHARE (+5.5%1)

Interim dividend of EUR 0.168 per share paid on February 8th 2021

Supplementary dividend of **EUR 0.254 per share** (or 1 new share per 40 rights) to be paid on 29th July





Agenda

Analysis of results



Tax impacts

Two non recurring tax impacts have been accounted for in H1 2021:

EUR -463 M corresponding to **UK deferred taxes**, as a consequence of the decision of the UK Government to increase the corporate tax rate from 19% to 25%, effective from 1st April 2023.

Non cash item*, accounted for in Corporate Tax line.

EUR +245 M post tax due to the reversal of the Spanish hydro canon corresponding to years 2013 and 2014, after the Court ruling on 21 April 2021**. Accounted for in Renewables Spain and Net Financial Results.

^{**} Published in the Spanish Official State Gazette on 21 June 2021

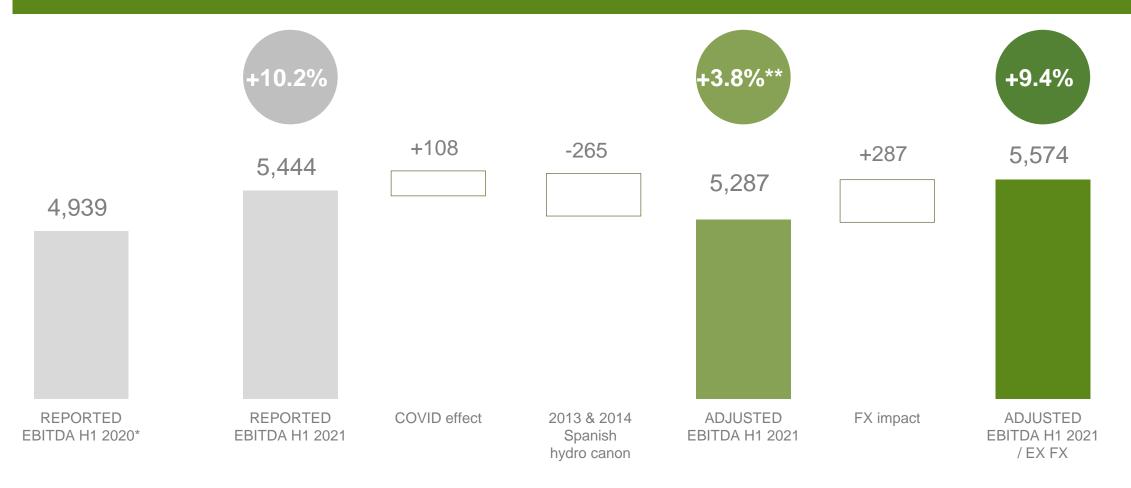


^{*} ScottishPower remains cash flow positive

EBITDA / Group



Adjusted EBITDA up 3.8%, to EUR 5,286.8 M,...



... and excluding FX is up 9.4%, reaching EUR 5,574.0 M

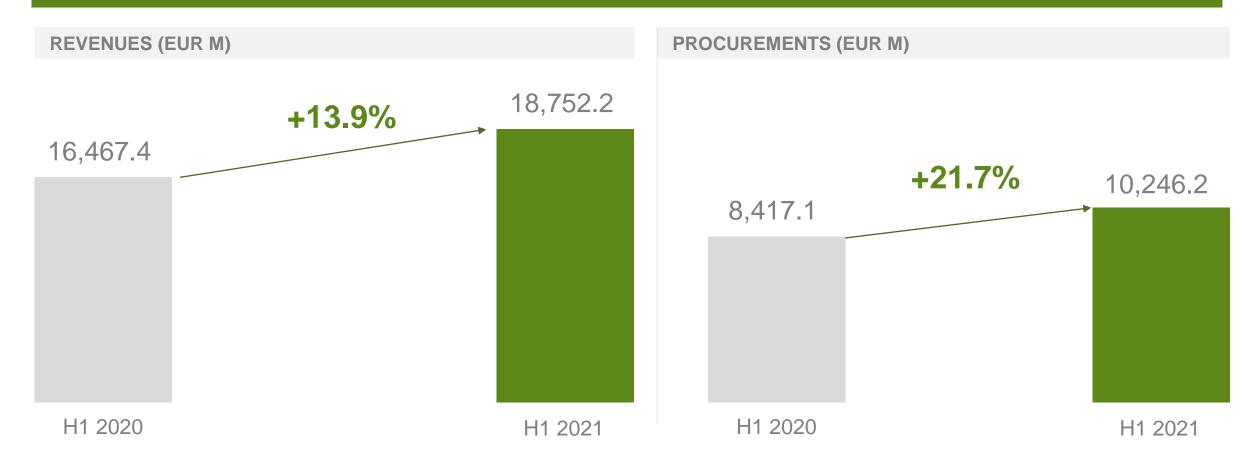
*H1 2020 Reported EBITDA restated by reclassification of EUR +31.5 M from Non Recurring Results to Other Operating Income ** H1 2020 Adjusted EBITDA excludes EUR -157 M of COVID impact



Gross Margin / Group



Gross Margin up 5.7%, to EUR 8,506.0 M, with a negative FX impact of EUR -469 M ...



... and grows 10.6% excluding FX and COVID impact



Net Operating Expenses / Group



Net Operating Expenses up 3.2%, to EUR 2,119.7 M, as Group's growth is compensated by fx, and +10.2% excluding fx, driven by the contribution of new businesses (Neo Distribução Brasília, Infigen, Aalto Power)

Net Operating Expenses (EUR M)						
	H1 2021	H1 2020	vs H1'20 (%)			
Net Personnel Expenses	-1,108.9	-1,071.5	+3.5%			
Net External Services	-1,010.8	-982.3	+2.9%			
Total Net Operating Expenses	-2,119.7	-2,053.8	+3.2%			

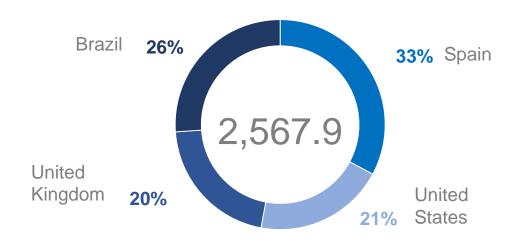


Results by Business / Networks



Networks Reported EBITDA grows 10.6%, to EUR 2,567.9 M ...

EBITDA BY GEOGRAPHY (%)



KEY DRIVERS

Strong operating performance in all geographies due to rate cases and higher investments

... negatively affected by fx (EUR -203 M)...

... and COVID impact on demand: EUR -56 M, to be partially recovered in the future

...and up 18.5% excluding FX and COVID impact



Results by Business / Networks



SPAIN

EBITDA EUR 836.3 M (EUR +45.6 M; +5.8%):

- Lower remuneration established for 2021 in the regulatory framework (5.58%): EUR -14 M.
- Settlements from previous years as a consequence of improvements in quality and operations: EUR +21 M.
- Net Operating Costs reduction driven by efficiency plans.

BRAZIL

EBITDA BRL 4,351.5 M (BRL +1,691.7 M; +63.6%):

- Positive impacts in Distribution, mainly as a consequence of tariff adjustments and inflation (BRL +1,078.0 M).
- Growing contribution of investments in Transmission (BRL +502.8 M).

UNITED STATES

EBITDA IFRS USD 669.9 M (USD +56.1 M; +13.7%), EBITDA US GAAP USD 812.7 M (+9.0%):

- USD +97 M driven by rate case increase, linked to higher investments, and recognition of past costs.
- Divergence between IFRS and US GAAP mainly due to the difference in the timing of accounting for Levies and other adjustments.

UNITED KINGDOM

EBITDA GBP 444.8 M (GBP +13.1 M; +3.0%):

- Higher asset base.
- Demand still affected by COVID impact (GBP 5 M), to be recovered starting 2023 and onwards.



Results by Business / Renewables



Renewables Reported EBITDA up 63.0%, to EUR 2,005.2 M,...

EBITDA BY GEOGRAPHY (%)



KEY DRIVERS

Production increases +16.8%, due to ...

... higher installed capacity: 35,676 MW (+8.8%) ...

and load factor: 25.6% vs 23.8% in H1 2020

Higher average price in Spain and United States

Reversal of '13 and '14 Spanish hydro canon: EUR +265 M

... and grows 45.8% excluding FX impact (EUR -54 M) and '13&'14 Spanish hydro canon (EUR +265 M)



Results by Business / Renewables



EBITDA EUR 990.1 M (EUR +689.4 M; n/a): Higher output (+29.5%) driven by hydro (+37.9%) and onshore production (+12.1%). **SPAIN** Higher PV capacity, +829 MW (+138.1%), reaching 1,429 MW of installed capacity. Higher price to the Supply business. Reversal of '13 & '14 hydro canon (EUR +265 M) accounted for at Levies level. EBITDA USD 448.4 M (USD +131.7 M; +41.6%): UNITED Positive impact of Texas cold snap. **STATES** • Lower output (-2.6%), due to lower wind resource vs H1 2020 (-1.9 p.p.). EBITDA GBP 303.8 M (GBP -25.2 M; -7.7%): UNITED KINGDOM • Lower onshore production (-16.4%), partially compensated by higher offshore (+36.2%), due to EA1 contribution. Lower prices. EBITDA EUR 172.2 M (EUR -5.2 M; -2.9%): **IBERDROLA** • Lower production from Wikinger. ENERGÍA INTERNACIONAL • Higher development costs. EBITDA BRL 350.4 M (BRL +81.0 M; +30.1%): **BRAZIL**

Positive impact of settlements in hydro concession agreements to recover costs from previous years.

MEXICO

EBITDA USD 82.8 M (USD +43.8 M; +112.3%):

Higher average operating capacity (+579 MW, +78.8%).

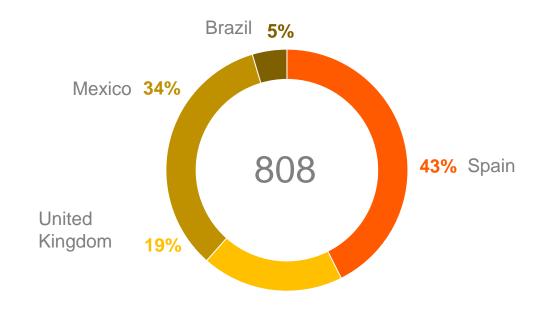


Results by Business / Generation and Supply



Generation and Supply Reported EBITDA falls -40.9% to EUR 808.3 M, ...

EBITDA BY GEOGRAPHY (%)



KEY DRIVERS

Lower thermal output...

... higher prices negatively affecting Spanish business...

... and cold snaps impacting negatively Spain, Mexico and IEI (EUR -118 M)...

... while UK showed a better performance

With improvement in demand and collections

COVID impact on demand EUR -52 M

... and -38.8% excluding FX (EUR -33 M) and COVID impact



Results by Business / Generation and Supply



EBITDA EUR 349.8 M (EUR -478.2 M; -57.8%):

SPAIN

- Flat output vs H1 2020 (14,942 GWh), since there is more renewable production in the period.
- Higher energy purchases at higher prices vs H1 2020, with output already sold at fixed prices.
- Additional impact of extreme weather conditions.

MEXICO

EBITDA USD 335.7 M (USD -87.1 M; -20.6%):

- Negative impact from Texas cold snap (USD -76 M).
- Increase cost of network access fees

UNITED **KINGDOM**

EBITDA GBP 135.3 M (GBP +23.1 M; +20.6%):

- Higher sales, despite COVID effect, mainly due to weather conditions.
- · Margin improvement.

BRAZIL

EBITDA BRL 250.8 M (BRL +84.2 M; +50.5%):

Better performance from Termope CCGT and improvement of COVID impacts vs H1 2020.

IBERDROLA ENERGÍA INTERNACIONAL

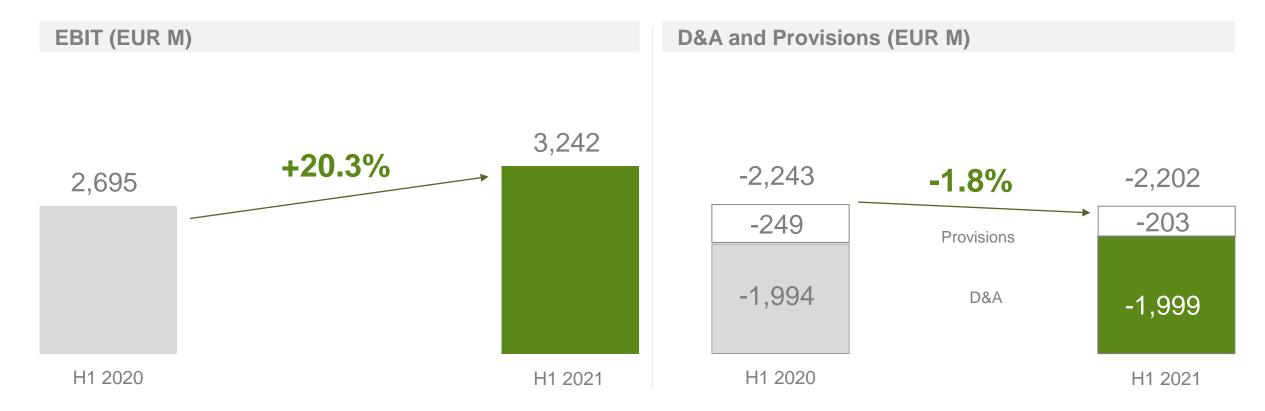
EBITDA EUR -16.3 M (EUR -9.9 M; n/a):

Affected by cold snaps and development costs.





EBIT grows 20.3%, to EUR 3,241.5 M



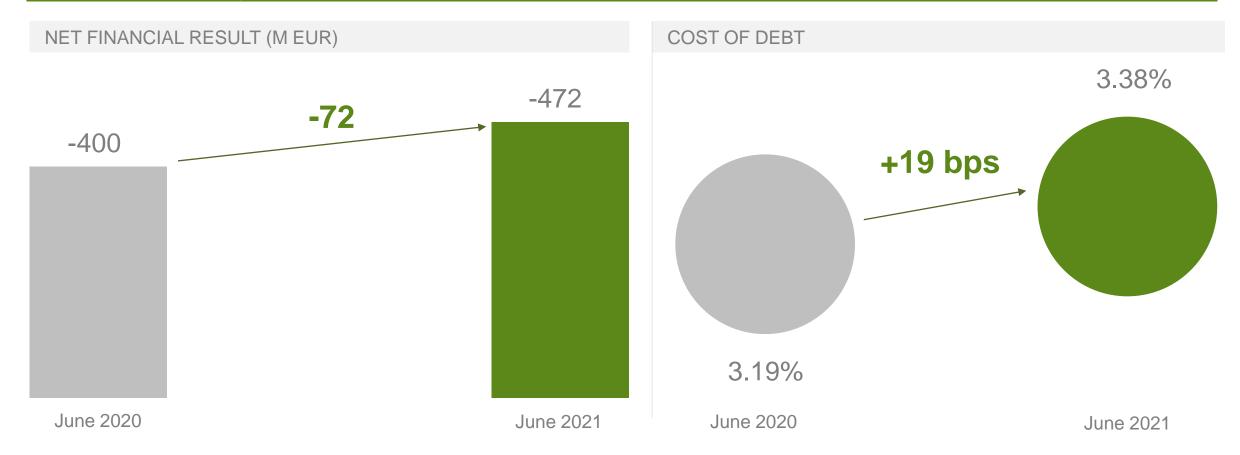
D&A up 0.2%, to EUR 1,999 M, and Provisions fall 18.4%, to EUR 203 M driven mainly by lower bad debt provisions related to COVID vs H1 2020, as customer collections improve



Net Financial Results / Group



Net Financial Results up EUR 72 M, to EUR 472 M, due to 1H 2020 positive FX hedges, partially offset by positive one-offs (hydro canon)

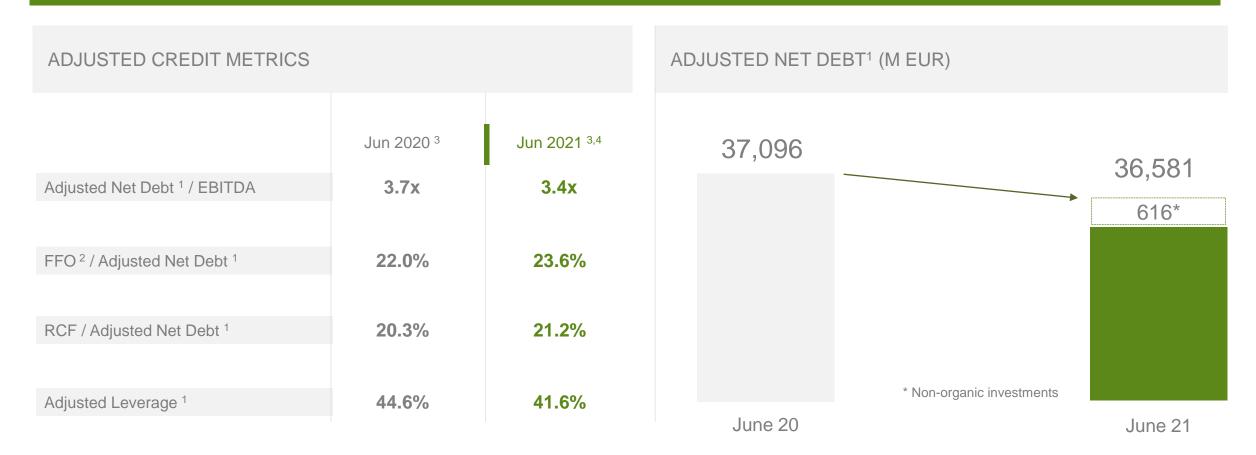


Inflation linked debt in Brazil drives increase of 19 bp in cost of debt, compensated by lower average debt





Solid financial position, with improvement of key credit metrics ...



... with 12 months FFO reaching EUR 8.6 bn (+5.6%)



¹⁾ Adjusted for the market value of potential treasury stock accumulators that are "out of the money" (EUR 296 M as of Jun 20 and EUR 129 M as of Jun 21)

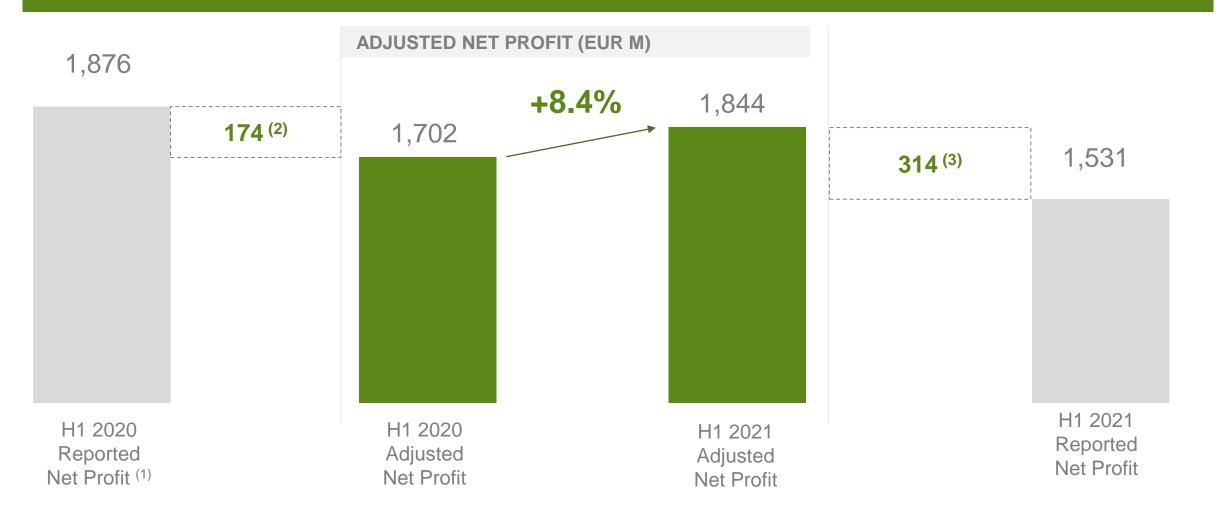
^{2) 12} M FFO adjusted by efficiency plans, group incorporations and fiscal deduction of goodwill amortization

³⁾ Excluding provisions for efficiency plans

Proforma including Infigen, CEB and Poland



Adjusted Net Profit up 8.4%, to EUR 1,844 M ...



... and EUR 1,531 M of Reported Net Profit, affected by the increase of UK Corporate Tax Rate (non cash item)



⁽¹⁾ H1 2020 Reported Net Profit excludes EUR 31 M of hybrid bonds coupon previously included

⁽²⁾ H1 2020 adjustments: COVID impact (EUR -153 M), Siemens Gamesa (EUR +485 M) and net tax impacts (EUR -157 M).



Agenda

Conclusions





STRONG PERFORMANCE IN H1 2021...





~3,000 MW additional capacity installed y-o-y



Rate Cases and growth in transmission



Good operating performance



Maintaining **Financial** Strength

...AND FURTHER UPSIDE EXPECTED IN H2 2021...



New Rates in **USA** and Brazil



Additional capacity Recovering wind resources



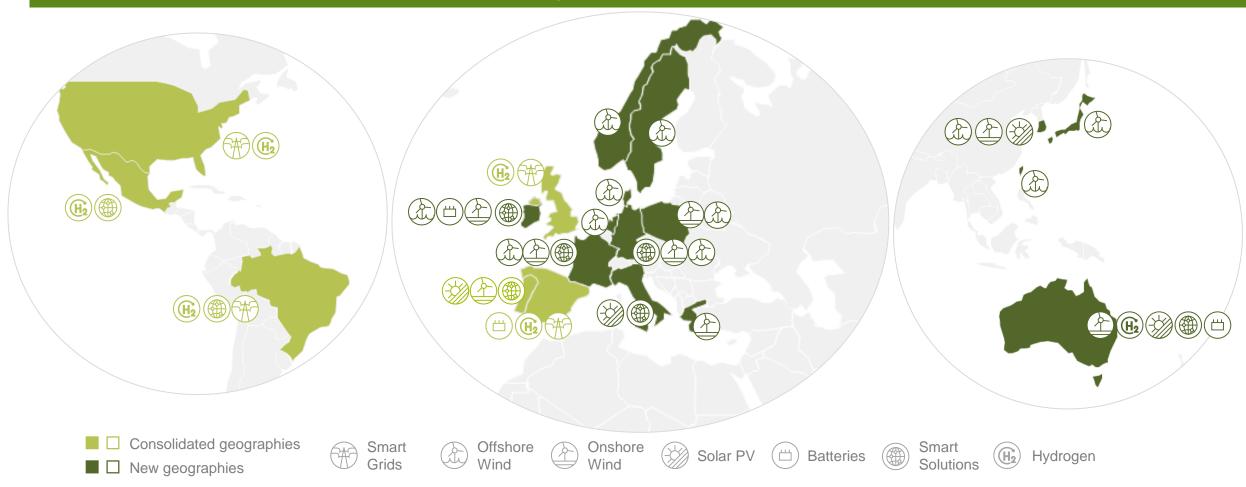
Normalization of retail business after cold snaps and COVID

...ALLOW US TO REAFFIRM OUR NET PROFIT AND DIVIDEND OUTLOOK FOR 2021





ONGOING CREATION OF NEW GROWTH PLATFORMS FOR THE SHORT, MEDIUM AND LONG TERM



H1 2021: UNPRECEDENTED EXPANSION OF OUR BUSINESS AND GEOGRAPHICAL FOOTPRINT





Agenda Annex



Group results



For fiscal year 2021, IBERDROLA Group has changed the format of its income statement, eliminating the heading "Profit/(loss) on non-current assets"

The items that were previously included in this heading are now classified as follows:

- Gains or losses on disposals of fixed assets and on the loss of control of consolidated holdings are reported under the heading "Other operating income", included in EBITDA.
- Share of profit or loss and results from loss of significant influence of equity-accounted investees are presented under "Results of companies accounted for using the equity method".

In accordance with regulations, the above accounting criteria has been applied retrospectively to 2020, with no impact on net income for the period.

IBERDROLA has taken into account the format required in the periodic public information presented in accordance with CNMV Circular 3/2018, as to date a reconciliation of EBIT was required between the format historically used by the Group and the format required by said Circular. It also considers that the new criterion provides more useful information and that is more consistent with market standards.

In addition, the draft amendments to IAS 1 (IASB ED/2019/7 General Presentation and Disclosures) have been considered so that, if approved, future changes in the presentation of financial statements will be minor.



Income Statement / Group



EUR M	H1 2021	H1 2020	%
Revenues	18,752.2	16,467.4	+13.9
Gross Margin	8,506.0	8,050.3	+5.7
Net Operating Expenses	-2,119.7	-2,053.8	+3.2
Levies	-942.7	-1,057.7	-10.9
EBITDA	5,443.6	4,938.8	+10.2
EBIT	3,241.5	2,695.4	+20.3
Net Financial Expenses	-471.1	-400.2	+17.9
Equity Results	-1.9	475.9	n/a
Taxes	-1,014.6	-780.4	+30.0
Minorities	-222.1	-114.3	+94.3
Reported Net Profit	1,531.3	1,876.4	-18.4
Adjusted Net Profit	1,844.4	1,701.6	+8.4
Operating Cash Flow	4,245.7	3,937.8	+7.8

Fx: USD -9.1%, GBP +0.2% and BRL -18.3%. With an impact of EUR -287 M at EBITDA level





Two main direct COVID impacts considered, totalling EUR 157 M in H1 2021, demand (EUR 108 M) accounted for within EBITDA and bad debt (EUR 49 M) at EBIT

DEMAND⁽¹⁾

EUR M	Networks	Generation &Supply
SPAIN	0	13
UK	6	20
US	21	-
MEXICO	-	-
BRAZIL	29	-
IEI	-	19
TOTAL	56	52

BAD DEBT⁽²⁾

Networks	Generation &Supply
-	9
-	7
23	-
-	-
7	-
-	3
30	19

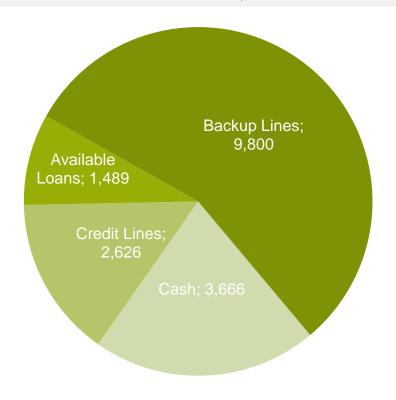


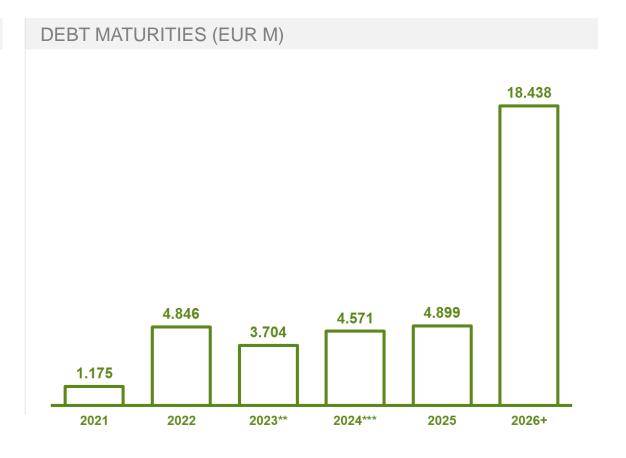
Liquidity and maturities



Adequate and diversified liquidity totals EUR 17.6* bn covering 21 months of financing needs

LIQUIDITY BY INSTRUMENT: EUR 17,581 M





COMFORTABLE MATURITY PROFILE WITH AN AVERAGE DEBT LIFE CLOSE TO 6.5 YEARS

^{***} Including USD 500 M with an extension option for 1 or 2 years



^{*} Including EUR 256 M signed in July 2021 up to date

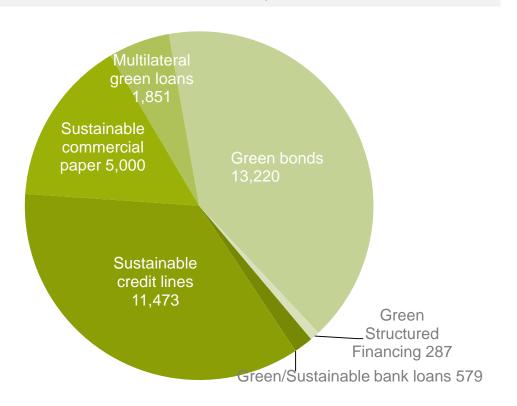
^{**} Including USD 400 M with and extension option for 1 or 2 years

Green/sustainable financing

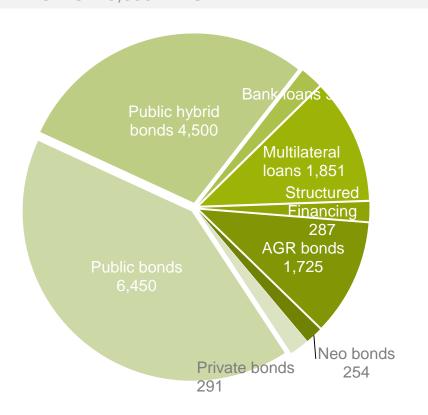


In 2021 Iberdrola signed EUR 7.8 bn of new sustainable transactions and EUR 2.0 bn of new green financing for a total of EUR 32.4 bn in green/sustainable financing*





GREEN FINANCING: 15,686 M EUR



IBERDROLA REMAINS THE WORLD LEADING GROUP IN GREEN BOND ISSUED



H1 2021 investments

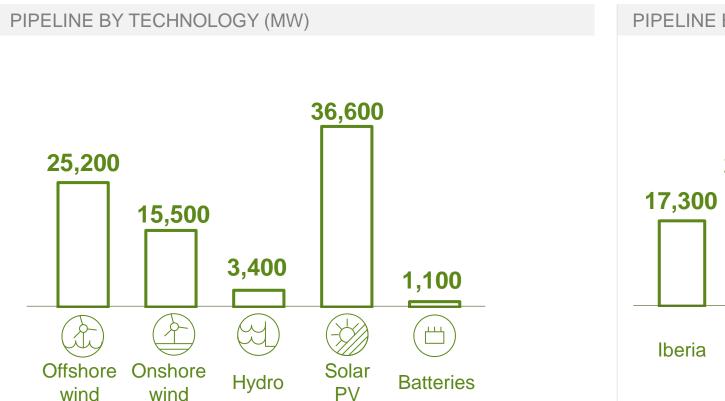


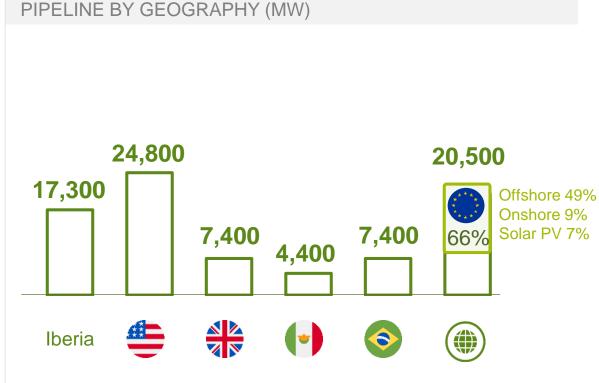
	Spain	UK	US	Brazil	Mexico	IEI	Total
Networks	300.3	300.6	796.0	843.5	_	-	2,240.4
Renewables	620.6	125.1	423.7	208.5	10.0	801.1	2,189.0
Generation & Supply	171.7	97.8	-	5.3	93.9	44.1	412.9
Other	48.4	12.6	2.1	2.9	1.2	-	67.2
Total	1,141.0	536.1	1,221.8	1,060.2	105.1	845.2	4,909.5





HIGH QUALITY PIPELINE OF 81,500 MW WITH A SUCCESS RATE ABOVE 60%





AROUND 15,000 MW WITH CONNECTION RIGHTS IN IBERIA AND LAND USE RIGHTS FOR A SIMILAR CAPACITY



Progress on 2020-2025 Plan

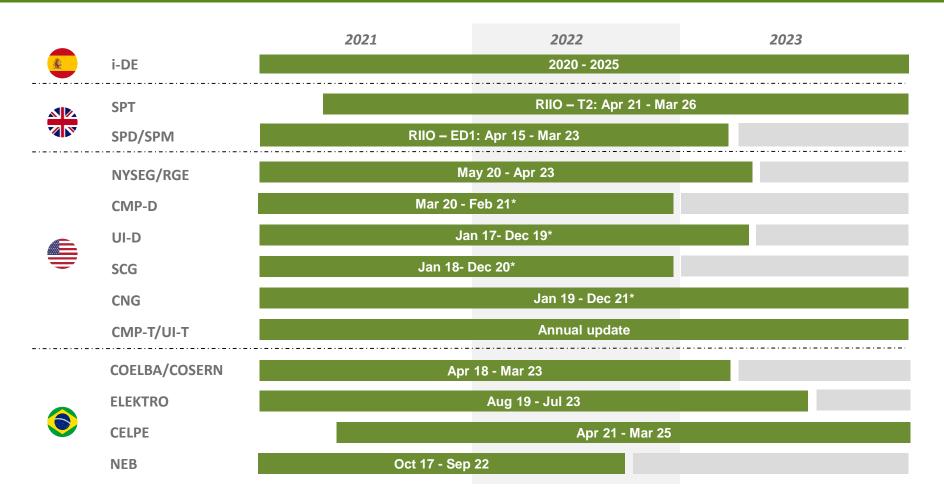


RENEWABLE CAPACITY INSTALLED, UNDER CONSTRUCTION OR READY TO BUILD (MW)

			20)20					20	21					20	22		
		P		*			(25)	(2)		*			((2)		*		
	-	287	-	600	-	887	-	110	-	1.160	20	1.290	-	400	-	1.200	-	1.600
<u>×</u>	294	44	-	-	6	344	-	36	-	20	100	156	-	-	-	60	80	140
	-	468	-	-	-	468	-	235	-	300	-	535	-	490	-	900	10	1.400
	-	88	-	274	-	362	-	11	-	-	-	11	-	-	-	-	-	-
	-	-	-	-	-	-	-	482	-	-	-	482	-	550	-	150	-	700
	-	804	-	-	25	829	-	356	1.000	170	50	1.576	-	210	-	260	-	470
8	294	1.690	-	874	31	2.890	-	1.230	1.000	1.650	170	4.050	-	1.650	-	2.570	90	4.310
			20	023					20	24					20	25		
	(A)	P	20)23 (**)				P	20)24 (**)			(25)	<u></u>	20	25		
]	<u></u>	400			<u> </u>	1.600		<u> </u>			<u> </u>	1.000		200			<u> </u>	500
				*		1.600			(4)	*		1.000			(4)	*		500
			(4)	1.200	-		-	-	(A) -	1.000	-		-	200	(4)	300	<u>-</u>	
		400	(2) - -	1.200	100	100	-	100	(A) -	1.000	-	100	-	200	(2) - -	300	<u>-</u>	-
	-	400 - 300	(2) - - -	1.200 - 700	100	1.000	- 800	100	(a) - - -	1.000 - 600	-	100	800	200	- - - -	300 - 800	- -	1.800
	-	300	- - - -	1.200 - 700 -	100	100	800	100	(2) - - - -	1.000 - 600 -	-	100	800	200		300 - 800	- -	1.800
	- - - -	400 - 300 - 400 300 1.400	- - - - -	1.200 - 700	100	100 1.000 - 400	- 800	100	(2) - - - -	1.000 - 600 - 600	-	100 1.400 - 600	800	200		300 - 800 -	- -	1.800



STABLE AND GEOGRAPHICALLY DIVERSIFIED RETURNS APPROVED THROUGH REGULATORY FRAMEWORKS







INCREASING DISTRIBUTED ENERGY IN ALL GEOGRAPHIES 1H 2021 1H 2020 % Var. **ELECTRICITY (GWh)** 45,345 42,431 + 6.7% Spain 16,263 15,886 + 2.3% United Kingdom 18,992 18,181 + 4.4% USA (1) 32,540 + 18.2% Brazil (2) 38,443 119,043 TOTAL ELECTRICITY 109,038 + 9.1% Gas (GWh)

36,137

36,137

34,395

34,395



USA (1)

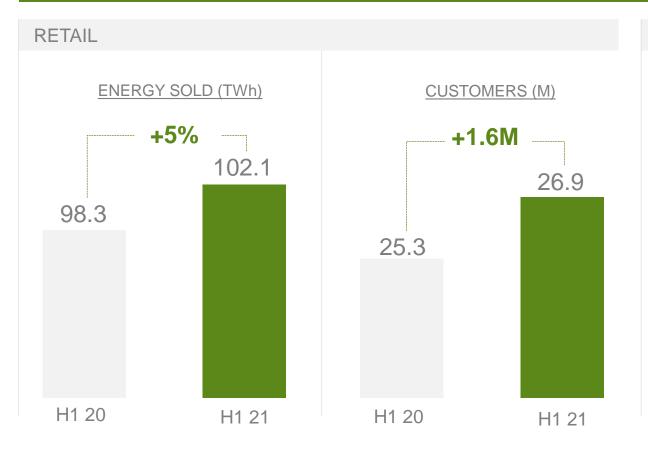
TOTAL GAS

+ 5.0%

+ 5.0%



ADDING 1.6 MILLION NEW ENERGY CUSTOMERS IN THE LAST 12 MONTHS...



SMART SOLUTIONS			
	H1 21	H1 20	
Smart Home (M)	8.3	7.1	1.2x
Smart Mobility (Thousands)	15.3	5.4	2.8x
Smart Solar (Thousands)	11.6	5.0	2.3x
Smart Clima (Thousands)	18.5	13.2	1.4x

...AND EXPANDING OUR PORTFOLIO OF CUSTOMIZED SMART SOLUTIONS TO CUSTOMERS





LEADING OR TAKING PART IN 175 PROJECTS WITH TOTAL INVESTMENTS OF EUR 30,000 M WITH KEY PARTNERS LIKE FERTIBERIA, VOLKSWAGEN-SEAT, IRIZAR, NAVANTIA, ...

Area	Initiative	Projects
	Floating offshore wind: Industrial scale farms + demos	7
	Pumped-hydro storage	6
	Solar PV national deployment plan	1
-90	Floating solar PV on hydroelectric dams	3
(A)	Onshore wind: national deployment plan	1
	Wind blades recycling	3
	Smart networks: reinforcement, digitalization, resiliency and biodiversity	3
	Batteries: hybridization with renewable generation & batteries	17
	Heating electrification: heat pumps deployement for homes & industrial processes	34
*	Solar PV self-consumption in homes and commercial buildings	17
	Digital solutions for flexibility in homes	17



Next Generation EU: Spain's Recovery, Transformation & Resilience Plan (2/2)



Area	Initiative	Projects
	Public charging infrastructure for electric cars	2
	Private charging infrastructure for electric cars	2
	National fast and superfast corridors for electric vehicles	2
	I+D+i in charging infrastructure	1
	Urban electric buses	2
	Intercity electric buses	1
	I+D+i in electric buses	2
	Green ammonia for fertilizers (Fertiberia): 4 phases in Puertollano (Ciudad Real) and Palos de la Frontera (Huelva). 830 MW electrolysis	4
	Industrial processes: 70 MW electrolysis	27
(H ₂)	Logistic corridors for heavy duty transport and ports. 115 MW Electrolysis	22
	Design and manufacturing of large-scale electrolysers (lberlyzer)	1
	TOTAL	175

