



## PROFESSIONAL PROFILE AND BIOGRAPHICAL DATA

**Type:** independent director.

**Committees:** member of the Audit and Risk Supervision Committee.

**Dates of appointment and re-election as director of Iberdrola, S.A.:** 23 April 2013, 28 March 2014 and 13 April 2018.

**Holdings in share capital of Iberdrola, S.A.:** 8,752 shares (0.0%).

### Other current professional activities and positions

She is an independent director of Fresnillo plc and of Grupo Financiero Scotiabank Inverlat, as well as chair of the Audit Committee of the latter, a partner of Spectron E&I and a member of the Business Board of Universidad de las Américas Puebla (UDLAP).

### Academic training

Holder of a degree in Economics from Instituto Tecnológico Autónomo de México and of a Master's and Doctor's degree in Economics from Columbia University (New York).

### Noteworthy experience in the energy and industrial engineering sector

She has been chair of the Audit and Risk Supervision Committee of Iberdrola, S.A.

On the other hand, she has been chair of the Energy Regulatory Commission and Energy Secretary of the Government of Mexico. She has also been chair of the Board of Directors of Pemex (Petróleos Mexicanos) and of the Board of Directors of the Federal Electricity Commission (Comisión Federal de Electricidad) (CFE).

She has participated in the Energy Council of the World Economic Forum and in the United Nations Organization Secretary General's advisory group (Sustainable Energy for All).

### Noteworthy experience in other industries

She has been an adviser to the chair of the Federal Competition Commission (Comisión Federal de Competencia), head of the Quasi-Autonomous Non-Governmental Organisations Investment and Divestment Unit (Unidad de Inversiones y Desincorporación de Entidades Paraestatales) of the Office of the Secretary of Finance and Public Credit of Mexico, general manager of the National Mint of Mexico (Casa de Moneda de México), member of the boards of Nacional Financiera (Nafinsa) and of Banco Nacional de Comercio Exterior (Bancomext), and general manager of Banco Nacional de Obras y Servicios Públicos.

In the academic field, she has been a professor in the Economics Department of Instituto Tecnológico Autónomo de México, deputy chair of the course towards a Degree in Economics, and chair and chair of the Alumni Association. She was also holder of the Quintana Chair for Research in International Trade and is the author of many papers and specialised articles.

