



CONTRIBUTION TO GROUP SUSTAINABILITY

The high volumes of purchases made by the Iberdrola group drive growth in the countries where the company signs contracts, favouring business, industrial and social development in the regions by creating jobs along the entire supply chain.

2018 FIGURES

€ **7.753** BN YEARLY

PURCHASING

in EQUIPMENT, MATERIALS, WORKS & SERVICES ⁽¹⁾

85% PURCHASING FROM LOCAL SUPPLIERS

+**23,300** SUPPLIERS

AVERAGE SUPPLIER PAYMENT TERM **15 days**⁽²⁾

⁽¹⁾ Excluding energy and fuel purchases. ⁽²⁾ The information has been prepared in accordance with Law 15/2010, of 5 July.

DIALOGUE AND SATISFACTION

TRANSPARENT AND COMPREHENSIVE BEHAVIOUR

8.18*/10

*Supplier Satisfaction Survey.

EXCELLENCE AND COMMITMENT

SUSTAINABLE MANAGEMENT MODEL FOR THE SUPPLY CHAIN

WE ASSESS OUR SUPPLIERS FOR CSR (Corporate Social Responsibility)

ETHICS, COMPLIANCE, DIVERSITY, RESPECT FOR HUMAN RIGHTS, QUALITY, ENVIRONMENT AND OCCUPATIONAL SAFETY

in order to work to criteria that sets us apart when it comes to tendering or contracting with them

CSR SCORING CLASSIFICATION LEVEL ⁽¹⁾

A+ 71.5% **A** 27.5% **B** 1.0%

99% AMOUNT TO A+/A SUPPLIERS

⁽¹⁾ RSC Score 2018. On the volume of purchase analyzed in 2018 (89% of the total purchase of the group): "A+" suppliers above average. "A" suppliers within the average. "B" suppliers below average.

WE PROMOTE THE COMPLIANCE OF HUMAN RIGHTS FROM OUR SUPPLIERS

Online awareness module 'Together for sustainable development' accessible to all suppliers, their employees and Stakeholders



5 COUNTRIES **+2,700** SUPPLIERS **3** LANGUAGES

INNOVATION

€ **270** M IN R&D ACTIVITIES in 2018*

INNOVATION PROGRAM WITH SUPPLIERS

- ACCESS FINANCING
- SPIN-OFF PROGRAM
- IBERDROLA INNOVATIVE PURCHASING

(* Data at the close of 2018.

AWARDS

WE PROMOTE AND REWARD EXCELLENCE IN OUR SUPPLIERS,

celebrating the Global Supplier of the Year Awards.

In 2018, Prizes were awarded in 12 categories, with the winning companies coming from eight countries.



CHALLENGES

SHORT AND MEDIUM TERM

- Improvement of the supplier sustainability assessment model (currently CSR scoring) and actions to increase the percentage of our purchasing volume awarded to suppliers whose Social Corporate Responsibility has been analysed.
- Review of the supplier carbon footprint measurement methodology from suppliers to assess Scope 3.
- Preparation of a protocol for a company social auditing at the first level of contracting.

For further information, please refer to www.iberdrola.com